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File created: 10/25/2022 **In control:** Budget and Fiscal Management Committee

On agenda: **Final action:** 11/15/2022

Enactment date: 11/29/2022 **Enactment #:** 19540

Title: AN ORDINANCE relating to performance management and accountability; and amending Ordinance 17834, Section 2, as amended, and K.C.C. 2.10.014, Ordinance 11980 Section 2, and K.C.C. 2.10.020, Ordinance 17834, Section 4, and K.C.C. 2.10.034, Ordinance 16948, Section 1 and K.C.C. 2.10.200, Ordinance 16948, Section 2, as amended, and K.C.C. 2.10.210, Ordinance 16948, Section 3, and K.C.C. 2.10.220, Ordinance 11955, Section 9, as amended, and K.C.C. 2.16.045, Ordinance 14155, Section 3, as amended, and K.C.C. 2A.380.310, Ordinance 17929, Section 13, and K.C.C. 4A.100.020, Ordinance 17929, Section 14, and K.C.C. 4A.100.030, Ordinance 12045, Section 23, as amended, and K.C.C. 4A.100.040, Ordinance 17929, Section 19, as amended, and K.C.C. 4A.100.060, Ordinance 7590, Section 7, as amended, and K.C.C. 9.08.060, Ordinance 9240, Section 1, as amended, and K.C.C. 18.20.010 and Ordinance 17270, Section 2, as amended, and K.C.C. 18.25.010 and repealing Ordinance 17834, Section 5, and K.C.C. 2.10.044, Ordinance 17834, Section 6, and K.C.C. 2.10.054, Ordinance 17834, Section 7, as amended, and K.C.C. 2.10.064, Ordinance 17834, Section 8, and K.C.C. 2.10.074, Ordinance 17834, Section 9, and K.C.C. 2.10.084, Ordinance 17834, Section 10, and K.C.C. 2.10.094, Ordinance 17834, Section 11, and K.C.C. 2.10.104, Ordinance 17834, Section 12, and K.C.C. 2.10.114, Ordinance 16897, Section 5, and K.C.C. 2.10.300, Ordinance 16897, Section 2, and K.C.C. 2.10.310 and Ordinance 17929, Section 51, and K.C.C. 4A.10.093.

Sponsors: Joe McDermott

Indexes: performance

Code sections: 18.25.010 - ., 2.10.014 - ., 2.10.020 -, 2.10.034 - ., 2.10.044 - ., 2.10.054 - ., 2.10.064 - ., 2.10.074 - ., 2.10.084 - ., 2.10.094 - ., 2.10.104 - ., 2.10.114 - ., 2.10.300 - ., 2.10.310 - ., 2.16.035 -, 2.16.045 -, 4A.10.093 - ., 4A.100.020 - ., 4A.100.030 - ., 4A.100.040 - ., 4A.100.040 - ., 4A.100.060 - ., 9.08.060 -

Attachments: 1. Ordinance 19540, 2. 2022-0393 transmittal letter, 3. 2022-0393 Fiscal Note, 4. 2022-0393 Legislative Review Form, 5. 2022-0393_SR Repeal Agency Business Plans and KC Strategic Plan 10-25-22, 6. 2022-0393_SR Repeal Agency Business Plans and KC Strategic Plan_11.08.22, 7. 2022-0393.1_ATT2 AMD S1_Striking_Amendment, 8. 2022-0393.1_ATT3 AMD T1_Title_Amendment, 9. 2022-0393_RevisedSR_Repeal Agency Business Plans and KC Strategic Plan_11.08.22

Date	Ver.	Action By	Action	Result
11/15/2022	2	Metropolitan King County Council	Passed	Pass
11/8/2022	1	Budget and Fiscal Management Committee	Recommended Do Pass Substitute	Pass
10/25/2022	1	Budget and Fiscal Management Committee	Deferred	
10/18/2022	1	Metropolitan King County Council	Introduced and Referred	

AN ORDINANCE relating to performance management and accountability; and amending Ordinance 17834, Section 2, as amended, and K.C.C. 2.10.014, Ordinance 11980 Section 2, and K.C.C. 2.10.020, Ordinance 17834, Section 4,

and K.C.C. 2.10.034, Ordinance 16948, Section 1 and K.C.C. 2.10.200, Ordinance 16948, Section 2, as amended, and K.C.C. 2.10.210, Ordinance 16948, Section 3, and K.C.C. 2.10.220, Ordinance 11955, Section 9, as amended, and K.C.C. 2.16.045, Ordinance 14155, Section 3, as amended, and K.C.C. 2A.380.310, Ordinance 17929, Section 13, and K.C.C. 4A.100.020, Ordinance 17929, Section 14, and K.C.C. 4A.100.030, Ordinance 12045, Section 23, as amended, and K.C.C. 4A.100.040, Ordinance 17929, Section 19, as amended, and K.C.C. 4A.100.060, Ordinance 7590, Section 7, as amended, and K.C.C. 9.08.060, Ordinance 9240, Section 1, as amended, and K.C.C. 18.20.010 and Ordinance 17270, Section 2, as amended, and K.C.C. 18.25.010 and repealing Ordinance 17834, Section 5, and K.C.C. 2.10.044, Ordinance 17834, Section 6, and K.C.C. 2.10.054, Ordinance 17834, Section 7, as amended, and K.C.C. 2.10.064, Ordinance 17834, Section 8, and K.C.C. 2.10.074, Ordinance 17834, Section 9, and K.C.C. 2.10.084, Ordinance 17834, Section 10, and K.C.C. 2.10.094, Ordinance 17834, Section 11, and K.C.C. 2.10.104, Ordinance 17834, Section 12, and K.C.C. 2.10.114, Ordinance 16897, Section 5, and K.C.C. 2.10.300, Ordinance 16897, Section 2, and K.C.C. 2.10.310 and Ordinance 17929, Section 51, and K.C.C. 4A.10.093.

BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

SECTION 1. Ordinance 17834, Section 2, as amended, and K.C.C. 2.10.014 are hereby amended to read as follows:

A. It is the intent of the King County council to establish within the county government a performance management and accountability system that ensures an ongoing, systematic approach to improving county governmental operations and ensures government program results through a system of strategic planning,

evidence-based decision making, continuous performance improvement and a focus on accountability in the achievement of prioritized goals.

B. The performance management and accountability system shall:

1. Engage the public and county leadership in the development of countywide priorities;
2. Demonstrate achievement in meeting the county's goals;
3. Increase the ability of county managers and staff to continuously improve performance and

customer service and to assess program effectiveness; and

4. Assist county elected leaders in making policy and budget decisions in support of county goals and objectives.

C. The performance management and accountability systems shall consist of:

1. A system of strategic planning (~~(including:~~

- a. ~~vision and policy priorities;~~

- b. ~~strategic innovation priorities; and~~

- c. ~~business plans))~~ and monitoring;

2. The King County budget as authorized under K.C.C. chapter 4A.100;

3. A system of implementation, performance measurement and continuous improvement consistent with authorities and responsibilities of the King County Charter; and

4. Regular reporting and evaluation of results.

SECTION 2. Ordinance 11980, Section 2, and K.C.C. 2.10.020 are hereby amended to read as follows:

The definitions in this section apply throughout this chapter unless the context clearly requires otherwise:

A. "Activities" means the specific, measurable processes, products and services implemented by an agency to achieve strategies and objectives.

B. "Agency" means the council administration and independent offices of the legislative branch, the

executive branch, including departments, divisions and offices, the prosecuting attorney, the superior court, the district court, ~~((the sheriff,))~~ the assessor, the department of elections and the office of economic and financial analysis.

~~C. ("Business plan" means the strategic planning documents that articulates the proposed activities and resources necessary to achieve specific targets for an agency during a prospective six to ten year period.~~

~~D. "Cross functional strategic teams" means the leadership teams charged with coordinating achievement of each of the goals of the vision and policy priorities.~~

~~E.))~~ "Goals" means the statements of direction, purpose or intent that describe the future state or result to be achieved.

~~((F. "[Guiding principles" means the values that reflect the beliefs about the roles and responsibilities of an agency and its employees.]~~

~~G.))~~ D. "Measure" means a quantitative value, characteristic or metric used to track the internal or external performance of objectives, strategies and actions.

~~((H. "Mission" means the statement that identifies the county's or agency's purpose or reason for existing that will guide its actions and strategies in the achievement of its vision.~~

I.)) E. "Objectives" means a statement of the specific, ~~((measureable))~~ measurable results stated to achieve a goal. Objectives inform the development of strategies and activities.

~~((J.))~~ F. "Performance measurement" means ~~((F))~~ collecting, analyzing and reporting data with regard to the performance of an agency, objectives, strategies, activities, programs, or services.~~((J))~~

~~((K.))~~ G. "Result" means the outcome of a program, service, set of activities or strategy used to describe the impact of the activity or strategy as it relates to meeting goals, objectives and strategies.

~~((L. "Strategic innovation priorities" means the prioritized cross functional strategic planning efforts or activities that that have the greatest likelihood of advancing the goals identified in the vision and policy priorities. Strategic innovation priorities are:~~

- ~~1. The county's immediate planning priorities for the next biennium that will require significant cross-functional planning and resource coordination;~~
- ~~2. Reflected in the subsequent executive's proposed budget and council adopted budget; and~~
- ~~3. Based on recommendations of the council and in consideration of the recommendations of the cross-functional strategic teams.~~

~~M.)~~ H. "Strategies" means the specific, ~~((measureable))~~ measurable systems, methods and approaches necessary to ((achieving an)) achieve objectives and goals. ~~((Strategies guide the development of activities and the products and services delivered to achieve the strategy.~~

~~N.)~~ I. "Target" means a desired number or level related to a performance measure that the county or an agency is striving to achieve through activities, strategies and objectives.

~~((O. "Vision" means the statement that identifies what the county or agency strives to be in the future through the achievement of its goals and objectives.~~

~~P. "Vision and policy priorities" means the high level statement of long range strategic goals and priorities for King County government, generally with a ten to twenty year planning horizon, that are used countywide to prioritize decision making, business planning and resource allocation.~~

~~Q. "Vision and policy priorities reporting" means the biennial, public reporting on the county's results in achieving the targets of the goals and objectives of the vision and policy priorities.)~~

SECTION 3. Ordinance 17834, Section 4, and K.C.C. 2.10.034 are hereby amended to read as follows:

~~((A.))~~ Agencies shall ~~((use the process in this chapter to develop vision, mission, goals, objectives, strategies and activities.~~

~~B. In carrying out this section, agencies shall)):~~

~~((1.))~~ A. Regularly engage with the public to identify and ~~provide~~ collect feedback on county ~~((countywide priorities))~~ initiatives and activities;

~~((2.))~~ B. Work collaboratively with other agencies and between the legislative and executive branches

to develop prioritized goals, objectives and strategies ~~((e-innovation priorities))~~ while respecting separate authorities established in the King County Charter;

~~((3))~~ C. Annually measure and report on how well it is meeting its goals, objectives and targets;

~~((4))~~ D. Use performance measurement for planning, evaluation, continuous improvement and resource allocation;

~~((5))~~ E. Use results to support continuous organizational evaluation and improvement in collaboration with the workforce rather than punitive purposes; and

~~((6))~~ F. Implement the performance management and accountability system consistent with the fair and just principle under K.C.C. 2.10.210 through 2.10.230.

SECTION 4. Ordinance 16948, Section 1 and K.C.C. 2.10.200 are hereby amended to read as follows:

~~((Through adoption of the King County Strategic Plan 2010-2014: Working Together for One King County,))~~ King County has transformed its work on equity and social justice from an initiative to an integrated effort that applies the county's ~~((countywide strategic plan's))~~ principle of "fair and just" intentionally in all the county does in order to achieve equitable opportunities for all people and communities. K.C.C. 2.10.200, 2.10.210, 2.10.220 and 2.10.230 establishes definitions and identifies the specific approaches necessary to implement and achieve the "fair and just" principle that is embedded as a core element of the county's goals, objectives and strategies ~~((of the countywide strategic plan))~~.

SECTION 5. Ordinance 16948, Section 2, as amended, and K.C.C. 2.10.210 are hereby amended to read as follows:

The definitions in this section apply throughout K.C.C. 2.10.200, 2.10.210, 2.10.220 and 2.10.230 unless the context clearly requires otherwise.

A. "Community" means a group of people who share some or all of the following: geographic boundaries, sense of membership, culture, language, common norms and interests.

B. "Determinants of equity" means the social, economic, geographic, political and physical

environment conditions in which people in our county are born, grow, live, work and age that lead to the creation of a fair and just society. Access to the determinants of equity is necessary to have equity for all people regardless of race, class, gender or language spoken. Inequities are created when barriers exist that prevent individuals and communities from accessing these conditions and reaching their full potential. The determinants of equity are:

1. Community economic development that supports local ownership of assets, including homes and businesses, and assures fair access for all to business development and business retention opportunities;
2. Community and public safety that includes services such as fire, police, emergency medical services and code enforcement that are responsive to all residents so that everyone feels safe to live, work and play in any neighborhood of King County;
3. A law and justice system that provides equitable access and fair treatment for all;
4. Early childhood development that supports nurturing relationships, high-quality affordable child care and early learning opportunities that promote optimal early childhood development and school readiness for all children;
5. Education that is high quality and culturally appropriate and allows each student to reach the student's full learning and career potential;
6. Equity in county practices that eliminates all forms of discrimination in county activities in order to provide fair treatment for all employees, contractors, clients, community partners, residents and others who interact with King County;
7. Food systems that support local food production and provide access to affordable, healthy, and culturally appropriate foods for all people;
8. Health and human services that are high quality, affordable and culturally appropriate and support the optimal well-being of all people;

9. Healthy built and natural environments for all people that include mixes of land use that support: jobs, housing, amenities and services; trees and forest canopy; and clean air, water, soil and sediment;
10. Housing for all people that is safe, affordable, high quality and healthy;
11. Job training and jobs that provide all residents with the knowledge and skills to compete in a diverse workforce and with the ability to make sufficient income for the purchase of basic necessities to support them and their families;
12. Neighborhoods that support all communities and individuals through strong social networks, trust among neighbors and the ability to work together to achieve common goals that improve the quality of life for everyone in the neighborhood;
13. Parks and natural resources that provide access for all people to safe, clean and quality outdoor spaces, facilities and activities that appeal to the interests of all communities; and
14. Transportation that provides everyone with safe, efficient, affordable, convenient and reliable mobility options including public transit, walking, car pooling and biking.

C. "Equity" means all people have full and equal access to opportunities that enable them to attain their full potential.

D. "Equity and social justice foundational practices" means those practices that can increase the county's influence on access to the determinants of equity when applied to the county's actions in: siting and delivery of services; policy development and decision making; education and communication within county government; and community engagement and partnerships. Equity and social justice foundational practices are goals for all governmental actions; ~~((across countywide strategic plan goals, objectives and strategies;))~~ and across agencies, programs and services. The equity and social justice foundational practices are efforts that enable King County government to:

1. Raise and sustain the visibility of the ~~((countywide strategic plan's))~~ county's "fair and just" principle and equity and social justice values, policies and foundational practices;

2. Increase focus on the determinants of equity in order to make progress in the elimination of the root cause of inequities;

3. Consider equity and social justice impacts in all decision-making so that decisions increase fairness and opportunity for all people, particularly for people of color, low-income communities and people with limited English proficiency or, when decisions that have a negative impact on fairness and opportunity are unavoidable, steps are implemented that mitigate the negative impacts;

4. Foster an organizational culture that promotes fairness and opportunity;

5. Collaborate across agencies, departments and other organizations;

6. Build capacity to engage all communities in a manner that: promotes and foster trust among people across geographic, race, class and gender lines; results in more effective policies, processes and services; and supports communities' efforts to develop solutions.

F. "Fair and just" means the county serves all residents by promoting fairness and opportunity and eliminating inequities through actions to which equity and social justice foundational practices are applied.

G. "Inequity" means differences in well-being that disadvantage one individual or group in favor of another. These differences are systematic, patterned and unfair and can be changed. Inequities are not random; they are caused by past and current decisions, systems of power and privilege, policies and the implementation of those policies.

H. "Social justice" means all aspects of justice, including legal, political and economic, and requires the fair distribution of public goods, institutional resources and life opportunities for all people.

SECTION 6. Ordinance 16948, Section 3, and K.C.C. 2.10.220 are hereby amended to read as follows:

To achieve the fair and just principle (~~((embedded within the countywide strategic plan goals, objectives and strategies))~~), the executive shall:

A. Apply equity and social justice foundational practices to county actions and endeavor to integrate these practices into the county's: (~~((strategic, operational and business))~~) plans; management and reporting

systems for accountability and performance; and budgets in order to eliminate inequities and create opportunities for all people and communities;

B. Establish an interbranch team to facilitate accountability of and coordination by all branches, departments, agencies, and offices of county government regarding implementation of the fair and just principle ((of the countywide strategic plan)). The executive shall designate a department or agency to colead the effort. The interbranch team shall be composed of the directors or their designees of all branches, departments, agencies and offices of county government. The interbranch team shall support the county's application of equity and social justice foundational practices through:

1. Development of analytical tools to support all branches' departments and agencies in identifying the equity impacts of policies and decisions and ways in which to amplify positive impacts and mitigate negative impacts;

2. Development of guidelines which can be implemented across all branches' departments and agencies for outreach, communication and community engagement to improve the scope and effectiveness of county efforts to ensure that all communities receive information and have the opportunity to shape county policies and services;

3. Identifying focus areas and supporting the development of policies and actions that improve fairness and opportunity in county government organizational practices, including all employment practices such as hiring, training, retention and promotion and business practices such as contracting, procurement and grant writing;

4. Providing a forum for exchange of information and identification of opportunities for collaboration across branches' departments and agencies on equity and social justice foundational practices; and

5. Supporting the identification of annual work plans by branches' departments and agencies on application of equity and social justice practices, including the items listed in subsection B.1. through 5. of this section; and

C. Design and publish an annual report for King County elected leadership, employees and the public on the status and trends in equity in the county and measures of accountability for work plans and results related to implementation of K.C.C. 2.10.200, 2.10.210, 2.10.220 and 2.10.230.

SECTION 7. Ordinance 11955, Section 9, as amended, and K.C.C. 2.16.045 are hereby amended to read as follows:

A. The department of natural resources and parks is responsible to manage and be fiscally accountable for the wastewater treatment division, water and land resources division, solid waste division and parks and recreation division. The department shall administer and implement the requirements of the federal Clean Water Act, federal Endangered Species Act and other federal and state laws and regulations related to those requirements. The department shall perform the metropolitan water pollution abatement function referred to in this section as "the water quality program," as set forth in chapter 35.58 RCW, K.C.C. Title 28 and other federal and state laws and regulations applicable to that function, although financial planning for and administration of the water quality program shall be conducted consistent with financial policies approved by the council. The department shall coordinate the county's National Pollutant Discharge Elimination System municipal stormwater permit program. The department shall provide the support to the county's participation in the regional water supply planning process including the development of reclaimed water and the review of local utility district plans for conformance with county plans and policies and shall participate in the process of preparing coordinated water system plans to ensure conformance with county plans and policies. The department shall provide for the active and passive recreational needs of the region, consistent with the mission of the parks and recreation division described in subsection E.1. of this section. The department shall designate as natural resource lands those county-owned lands that serve important natural resource functions, including, but not limited to, benefiting and protecting natural drainage systems, drainage basins, flood control systems, ecosystems, water quality, ground water, fisheries and wildlife habitat and other natural resource purposes. The department shall act to ensure integration of environmental programs across utility and resource functions and

to balance stewardship with economic development issues. To ensure integration and balanced stewardship through the director's office the department shall oversee strategic planning using staff resources budgeted in the department's divisions. Strategic planning may include, but not be limited to: integration of land and water resource protection; coordination of ground water, water reuse and water supply plan approval; development of new funding approaches for resource protection; establishment of new partnerships with businesses, community organizations and citizens; and better coordination of sewerage and flood control facilities to prevent water quality degradation. The director's office shall manage the county's historic preservation program including landmark designation, protection and enhancement to support tourism development, downtown revitalization and environmental and cultural sustainability.

B.1. The duties of the wastewater treatment division shall include the following:

- a. administering the functions and programs related to the operation, maintenance, construction, repair, replacement and improvement of the metropolitan sewerage system and its financing;
- b. administering the county's sewage disposal agreements with cities and special districts;
- c. providing planning for the water quality capital program;
- d. providing design, engineering and construction management services related to the water quality capital programs including new facilities development and maintenance of the existing infrastructure;
- e. providing support services such as project management, environmental review, permit and right-of-way acquisitions, scheduling and project control; and
- f. regulating industrial discharges into the metropolitan sewerage system.

2. The council may assign responsibility for services ancillary to and in support of the operation and maintenance of the metropolitan water pollution abatement system under chapter 35.58 RCW, including, but not limited to, human resources, accounting, budgeting, finance, engineering, fleet administration, maintenance, laboratory, monitoring, inspection and planning, as it determines appropriate.

C. The duties of the water and land resources division shall include the following:

1. Proposing or updating, or both, and implementing adopted policies, plans and programs relating to water and land resources, open space and other natural resources that protect fisheries, natural resources, water quality and ground water and that solve and prevent drainage problems;
2. Responding to major river floods and addressing drainage problems in unincorporated portions of the county as provided in K.C.C. Title 9, the Surface Water Management Program, in K.C.C. chapter 20.12, the King County Flood Hazard Reduction Plan Policies and other policies established by the council;
3. Within available resources, maintaining major river channels, and surface and storm drainage systems and lands to minimize flood hazards and protect fisheries resources, drainage systems and lands, and water quality;
4. Providing coordination and technical assistance within the county and other governments to assist in setting and implementing priorities for water and land resources, including sample collection, laboratory services, monitoring, analysis and other activities to protect, enhance and evaluate the quality of land, habitat and water resources in the county;
5. Planning the surface water management capital program, providing design, engineering and construction management services related to the surface water management capital program including new facilities development and maintenance of the existing infrastructure and providing support services such as project management, environmental review, permit and right-of-way acquisitions, scheduling and project control;
6. Preparing standards for storm water management facilities that are constructed as part of land development;
7. Providing technical assistance and education to businesses and the general public to encourage environmental stewardship;
8. Implementing the county park, open space, trails, agriculture, forestry, and other natural resources acquisition programs, including planning, site selection, financing, acquisition, project budget management and

purchasing fee and less than fee interests;

9. Monitoring and protecting the county's development rights interests related to agricultural lands;

10. Consulting in the preparation of management plans for protection and use of the natural resource values of county owned lands, including natural resource lands, dedicated and deeded open space lands and lands acquired by the county as a condition of land development approval, and consulting with the parks and recreation division the appropriate means to execute such management plans;

11. The office of rural and resource lands shall be a distinct functional unit of the division reporting directly to the water and land resources division manager. The office shall plan, manage and be responsible for administering the county's rural and resource lands programs including, but not limited to, agriculture, farmlands preservation, current use taxation programs, forestry, noxious weeds, terrestrial wildlife and habitat, rural economic development, and encouraging environmental stewardship;

12. Planning, prioritizing, seeking funding for, designing and implementing restoration projects on natural resource lands, dedicated and deeded open space lands and lands acquired by the county as a condition of land development approval in coordination with the parks and recreation division; and

13. Administering and operating the mitigation reserves program's in-lieu fee program.

D. The duties of the solid waste division shall include the following:

1. Managing and operating the county's comprehensive solid waste program on a self-supporting basis;

2. Administering the county's solid waste interlocal agreements with cities and towns;

3. Diverting as much material as possible from disposal in a manner that reduces the overall costs of solid waste management to county residents and businesses, conserves resources, protects the environment and strengthens the county's economy;

4. Managing and being accountable for all transfer station operations and landfills, as well as the transportation of waste between county facilities;

5. Procuring and maintaining all capital and operating equipment specific to the solid waste function;
6. Providing planning, design, engineering and construction management services related to the solid waste capital program including new facilities development and maintenance of existing infrastructure;
7. Providing support services such as project management, environmental review, permit acquisitions, scheduling and project control; and
8. Actively pursuing all revenue sources in an effort to maintain the lowest possible rate structure for the benefit of county residents.

E. The duties of the parks and recreation division shall include the following:

1. Carrying out the county's parks and recreation division mission, which is to provide regional trails, regional passive parks, regional resource and ecological lands and regional active recreation facilities, rural parks and local unincorporated area parks within the urban growth boundary until annexed, by employing entrepreneurial strategies that raise revenues to support park operations and facilitating agreements with other jurisdictions and entities to provide for recreational services and other activities;
2. Proposing and implementing adopted policies, plans and programs related to the provision of regional and rural parks and recreation facilities and programs and natural resource lands in King County and local parks in the unincorporated portion of King County within the urban growth boundary until those areas are annexed;
3. Within available resources, managing, operating and maintaining or facilitating the management, operation and maintenance of the county parks and recreation facilities;
4. Within available resources, maintaining, restoring or facilitating the maintenance of regional resource and ecological lands in consultation with the water and land resources division;
5. Monitoring and protecting the county's real property and development rights interests acquired through the conservation futures and other open space and natural resource programs, with the exception of development rights on agricultural lands, ensuring to the greatest extent practicable that subsequent county land

use policies remain compatible with the acquired interests;

6. Preparing and implementing in consultation with the water and land resources division the management plans for protection and use of the natural resource values of county owned lands, including natural resource lands, dedicated and deeded open space lands and lands acquired by the county as a condition of land development approval, and determining appropriate means to execute those management plans;

7. Administering, operating and maintaining those lands designated as natural resource lands, using any work forces as appropriate;

8. Developing and ~~((maintaining an agency business plan under K.C.C. 2.10.064 and developing and))~~ monitoring a capital project plan as defined in K.C.C. chapter 4A.100;

9. Within available resources, developing and facilitating agreements for the development of specific active park and recreation facilities;

10. Coordinating with other departments and divisions as appropriate in the preparation of grant applications for park and open space acquisition, development and operations;

11. Developing, managing, or facilitating agreements for the provision of recreational programs;

12. Facilitating programs that promote the safe enjoyment of county-owned swimming pools and guarded swim beaches; and

13. Developing and administering for the wastewater treatment division use agreements under K.C.C. 4.56.150.E.1.d., rental or lease agreements under K.C.C. 4.56.150.F., permits under K.C.C. 7.12.040 or special use permits under K.C.C. 7.12.050, for the Brightwater Environmental Education and Community Center. The applicable provisions for use of the Brightwater Environmental Education and Community Center facility are contained in K.C.C. chapter 28.84.

SECTION 8. Ordinance 14155, Section 3, as amended, and K.C.C. 2A.380.310 are hereby amended to read as follows:

A. The business management council is hereby created. The business management council shall act in

an advisory capacity to the county's chief information officer in carrying out duties related to developing short-term, mid-term and strategic objectives for information technology countywide, in recommending information technology proposals for funding and in developing standards, policies and guidelines for implementation. The members shall be the chief information officer and each agency's deputy director or business manager, designated by the agency's director, who is familiar with that agency's business and operations and has authority to commit resources and speak with the authority of the agency when participating in business management council meetings.

B. The business management council shall:

1. Review information technology proposals made by individual members, groups of members or ad hoc committees;
2. Assess short-term, mid-term strategic value and risk of information technology proposals;
3. Assess alignment of information technology proposals with ((agency business plans,)) agency technology plans and adopted strategic objectives;
4. Recommend information technology proposals for funding and for inclusion in the information technology strategic plan;
5. Review and endorse proposed information technology standards, policies and guidelines and recommend to the chief information officer for countywide adoption; and
6. Review operations management issues as needed.

C. The chief information officer shall serve as the chair of the business management council and shall designate a vice-chair as needed.

D. The chief information officer may convene an ad hoc committee as the chief information officer determines to be necessary for the business management council to focus on specific topics or to address the needs of a group of agencies. An ad hoc committee shall review topics and report findings to the chief information officer and the business management council.

E. Votes on all recommendations and endorsements shall be taken by roll call and recorded. Meeting minutes shall include issues and concerns raised by members for consideration by the chief information officer.

F. Members of the business management council shall serve without compensation.

SECTION 9. Ordinance 17929, Section 13, and K.C.C. 4A.100.020 are hereby amended to read as follows:

The budget shall include, but not be limited to, the following:

A. An electronic database with balanced revenues and expenditures for all county agencies at the lowest organization and account levels and all summary levels;

B. Complete financial plans for each fund requesting expenditure authority showing planned expenditures, and the sources of revenue from which each fund is to be financed. For any financial plan, the total proposed expenditures shall not be greater than the total proposed revenues plus any available fund balances that might be applied in excess of required reserves. For capital funds, the financial plan shall indicate that the carryover budget is supported by fund balance and revenues to be collected. If the estimated revenues plus fund balance is less than the estimated expenditures proposed by the executive, the executive shall include in the financial plan a proposal as to the manner in which the anticipated deficit is to be met. Financial plans shall indicate any fund balances and reserves within the fund and shall be consistent with all financial policies adopted by the council;

C. Revenue detail, which shall be reported in fund financial plans and in the electronic database, and shall include:

1. Estimated revenue by fund and by source from taxation as well as from all other sources, including estimated revenue from future bond sales. All revenue estimates shall be fully detailed by the standard classification of accounts. Assumptions made related to changes from current fiscal period adopted levels shall be documented;

2. Actual revenues for the first eighteen months of the current fiscal period;

3. Actual revenues for the last completed biennium by fund and by source as reported in the county's financial system of record by account for agencies and funds unless deviations are explained and enhance the clarity of the presentation;

4. Estimated fund balance or deficit for current and the next two fiscal periods by fund; and

5. Such additional information dealing with revenues as either the executive or the council deems necessary;

D. Operating fund expenditure detail, which shall be reported in fund financial plans and in the electronic database, and shall include:

1. Tabulation of expenditures by any combination of fund, program or object of expenditure;

2. Actual expenditures at the account level by agency and fund for the first eighteen months of the current biennium;

3. Actual expenditures for the last completed biennium as reported in the county's financial system of record by account for agencies and fund;

4. The amount of expenditure authority in the current biennium adjusted to reflect supplemental appropriations made in the first eighteen months of the fiscal period; and

5. If a single fund finances both operating expenses and capital projects, separate appropriations from the fund for the operating and the capital sections of the budget;

E. All expenditures and revenues associated with internal service funds;

F. The general fund overhead cost allocation plan methodology for charging general fund costs to other county funds, which shall be developed as provided in K.C.C. 4A.100.050;

G. Brief explanations of existing and proposed new programs, as well as the purpose and a description of agency activities;

H. The maximum number of full time equivalent positions requested for the fiscal period;

I. The estimated number of term limited temporary employees for the ensuing fiscal period;

J. Technology business plans in accordance with K.C.C. 2.16.0755;

~~K. ((Agency business plans in accordance with K.C.C. 2.10.064;~~

~~L.))~~ A report that lists cancelled funds, the amounts of residual balances, if any, and the active funds to receive residual balances;

~~((M.))~~ L. A capital improvement program that meets the requirements of K.C.C. 4A.100.030; and

~~((N.))~~ M. Other supporting data that the executive and the council agree is necessary to determine expenditure authority for the fiscal period.

SECTION 10. Ordinance 17929, Section 14, as amended, and K.C.C. 4A.100.030 are hereby amended to read as follows:

A. All capital projects shall be included in the six-year capital improvement program for the fiscal period and the next two fiscal periods and shall be organized by fund in the budget. The capital improvement program shall reflect changes, as needed, to capital projects resulting from determinations that the capital budget is not supported by fund balance and revenues to be collected. A bond ordinance to provide funding for a capital project is not an appropriation for capital projects.

B.1. The capital improvement program shall include the following supporting data in a standard format for each capital project, in any combination of:

- a. an electronic database;
- b. a capital appropriation proposal form; or
- c. a separate submission by the executive.

2. Supporting data shall include:

a. a capital project number, project title, division, department, council district, fund number and fund name;

b. estimated expenditure authority for at least the next six years for the capital improvement program;

- c. an expenditure authority proposed for existing or new capital projects during the ensuing fiscal period, with information indicating sources of proposed revenue;
- d. anticipated project schedule information;
- e. estimated net annual operating costs associated with each capital project upon completion, if applicable;
- f. an enumeration of any revised capital project cost estimates;
- g. expenditure authority amount to date and moneys expended to date;
- h. anticipated specific project phases within each capital project, including the individual allocations by project phase;
 - i. a list of planned subprojects including an assigned capital project number, project title, division, department, council district, fund number and fund name;
 - j. a list of capital project expenditure authority requests, including an explanation of how the capital project complies with applicable plans under K.C.C. 4A.100.060;
 - k. one emergent need contingency project and any grant contingency projects under K.C.C. 4A.100.080 and 4A.100.090 may be included in the capital improvement program at the fund level;
 - l.((-)) separate operating and operating transfers to capital appropriations if a single fund finances both operating expenses and capital projects;
 - m. for technology projects, the chief information officer's assessment required under K.C.C. 2A.380.200.A.2.;
 - n. the project's scope and a brief description of how ~~((the project satisfies the agency's business plan requirements and, if applicable, how))~~ the project satisfies the agency's site master plan, if applicable;
 - o. current phase of project and whether the project has been designated as a risk monitored project;
 - p. project baseline, if established, and explanation of any significant variance from it;
 - r. estimated cost through project closeout, which may be expressed as a range if baseline is not

established and planned project costs by phase;

- s. identification of funding sources, funding status, and funding risks; and
- t. description of key project risks, including summary of top risks in the risk register, if applicable.

C.1. Capital project cost estimates shall:

- a. be prepared in accordance with applicable industry standards;
- b. be identified by the executive as part of the budget;
- c. include requirements of external funding sources and county policies, including, but not limited to, standards regarding estimate accuracies, methodology for determining contingency included for uncertainty and the cost index used to define the time value of money.

2. The level of detail incorporated within each cost estimate shall be commensurate with the information available at each phase of a capital project and shall be consistent with the Association for the Advancement of Cost Engineering International cost estimate classification system. For technology projects, cost estimates shall be consistent with the department of information technology project management methodology. The estimates for all succeeding phases shall be updated to represent the latest project information.

D. An updated capital appropriation proposal form shall be provided for each capital project expenditure authority request included in a proposed capital budget appropriation ordinance.

E. Each technology capital project seeking expenditure authority shall also include a benefit achievement plan describing: how the proposed technology investment will produce an improvement or savings in county services; how the improvement or savings will be measured; how much improvement or savings is expected; and when the improvement or savings is likely to be achieved.

F. The major maintenance capital program submitted with the budget shall include the following:

- 1. A detailed financial plan covering at least six years setting forth the sources and amounts of revenues used to finance major maintenance reserve fund expenditures in each year of the plan. The revenues

from a particular source may change from year to year, as economic and budgetary circumstances warrant. However, if proposed revenues do not fully support the major maintenance financial model, then the discrepancy shall be documented together with justification and a recovery plan outlining how the deficiencies will be restored;

2. The major maintenance financial model is the analytical system for the expenses for periodic replacement of major county building systems and components and for developing the revenue estimates necessary to cover those expenses. The model shall include any proposed changes from the previous fiscal period model to building systems and components, life cycles, estimates, percentage allocations or other associated assumptions that form the basis of the model; and

3. The proposed major maintenance program plan, which is the prioritized list of projects transmitted to the council in the budget with the major maintenance reserve fund appropriation request for the ensuing fiscal period, accompanied by criteria used to develop the list and any changes from the previous fiscal period list. The plan shall be prioritized and include project names, project numbers and project expenditure authority requests. The final program plan is adopted by the council as part of the budget appropriation ordinance. Expenditures from the major maintenance reserve fund may be made only for approved capital projects on the program plan or approved reallocations but total expenditures shall not exceed the amount appropriated to the fund.

G. Major maintenance program costs shall be financed by the major maintenance reserve fund. The calculation of the amount necessary to finance facility infrastructure maintenance costs for each building shall be determined by the major maintenance financial model. Proposed changes to the financial model are subject to the reporting requirements in subsection F.2. of this section.

SECTION 11. Ordinance 12045, Section 23, as amended, and K.C.C. 4A.100.040 are hereby amended to read as follows:

A.1. The executive shall prepare and distribute the budget in accordance with this subsection.

2. At least one hundred fifty-five days before the end of the fiscal period, all agencies shall submit to the executive information necessary to prepare the budget(~~(, including agency business plans)~~). Agencies shall submit their budget information at the lowest organization and account levels unless accompanied by a notice explaining the reasons for not doing so.

3. The basis for the executive's preliminary budget preparation of the pro forma budget, budget instructions to departments and preliminary review of departmental submittals to the executive shall be the preliminary economic and revenue forecast adopted by the forecast council.

4. Before presentation to the council, the executive may provide for hearings on all agency requests for expenditures and revenues to enable the executive to make determinations as to the need, value or usefulness of activities or programs requested by agencies. The executive may require the attendance of agency officials at the hearings and the agency officials shall disclose any information required to enable the executive to arrive at final determinations.

5. The executive shall transmit a biennial budget for the fiscal period and deliver a budget message to the council no later than ninety-five days before the end of the current fiscal period. The budget message shall explain the budget in fiscal terms and in terms of goals to be accomplished and shall relate the requested appropriations to the ~~((county strategic plan and))~~ comprehensive plans of the county. Copies of the budget and budget message shall be delivered to the clerk of the council for distribution to councilmembers and legislative staff.

6. The updated economic and revenue forecast adopted by the forecast council shall be used as the basis for the budget.

7. Seven days before the presentation of the budget and budget message to the council, the director of the office of performance, strategy and budget or its successor shall submit to the council copies of all agency and departmental budget requests, departmental and divisional work programs ~~((and agency business plans))~~.

8. The executive shall prepare and present a proposed appropriation ordinance not later than ninety-

five days before the end of the current fiscal period. The proposed appropriation ordinance shall specify by any combination of fund, program, project or agency, the expenditure levels and maximum number of full time equivalent employees for the fiscal period.

9. The executive shall make available to the public on the county's website, at no charge, an electronic copy of the budget and other summary documents.

10. The director of the office of performance, strategy and budget or its successor shall be responsible for the distribution of the budget, either in electronic or printed formats, and posting on the Internet. The director shall also be responsible for updating the electronic database to reflect the adopted appropriations ordinance and posting on the Internet.

11. The executive shall conduct a midbiennium review of the budget and propose adjustments during the adopted fiscal period, including any changes in the adopted overhead methodology.

B. The council shall:

1. Review the proposed appropriation ordinances and make any changes or additions it deems necessary except the council shall not change the form of the proposed appropriation ordinance submitted by the executive;

2. Announce and hold public hearings as it deems necessary;

3. Adopt an appropriation ordinance granting authority to make expenditures and to incur obligations upon completion of the budget hearings and at least thirty days before the end of the current fiscal period. The council may attach an accompanying statement specifying legislative intent;

4. Adopt tax and revenue ordinances as may be necessary to implement the adopted appropriation ordinance; and

5. Review any proposed midbiennium adjustments proposed by the executive during the adopted fiscal period, including any changes in the adopted overhead methodology.

SECTION 12. Ordinance 17929, Section 19, as amended, and K.C.C. 4A.100.060 are hereby amended

to read as follows:

The budget requires multiple plans that support the budget vision, goals and strategies. The budget shall be consistent with and reflect the following planning documents:

- A. ~~((Business plans under K.C.C. chapter 2.10;~~
- B. ~~The King County Strategic Plan under K.C.C. chapter 2.10;~~
- C.)) The strategic plan for information technology under K.C.C. 2.16.0755;
- ~~((D.))~~ B. Capital appropriation proposal forms under K.C.C. 4A.100.030;
- ~~((E.))~~ C. When applicable, a site master plan as defined in 4A.10.545;
- ~~((F.))~~ D. The real property asset management plan under K.C.C. 20.12.100;
- ~~((G.))~~ E. The King County Comprehensive Plan under K.C.C. chapter 20.18; and
- ~~((H.))~~ F. The regional wastewater services plan operational master plan under K.C.C. 28.86.180.

SECTION 13. Ordinance 7590, Section 7, as amended, and K.C.C. 9.08.060 are hereby amended to read as follows:

A. It is the finding of the county that the majority of the basins in the service area are shared with incorporated cities and towns. In order to achieve a comprehensive approach to surface and storm water management the county and incorporated jurisdictions within a specific basin shall coordinate surface and storm water, management services. In addition, the program may contract for services with interested municipalities or special districts including but not limited to sewer and water districts, school districts, port districts or other governmental agencies.

B. It is the finding of the county that many of the difficulties found in the management of surface and storm water problems are contributed to by the general lack of public knowledge about the relationship between human actions and surface and storm water management. In order to achieve a comprehensive approach to surface and storm water management the county should provide general information to the public about land use and human activities that impact surface and storm water management. Pursuant to RCW 36.89.085, it is

the finding of the county that public school districts can provide significant benefits to the county regarding surface and storm water management through educational programs and community activities related to protection and enhancement of the surface and storm water management system. These programs and activities can provide students with an understanding of human activities and land use practices that create surface and storm water problems and involve students by learning from first hand exposure, the difficulties of resolving surface and storm water management problems after they occur.

C. It is the finding of the county that technical assistance and community education have been shown to be a cost-effective means of improving the management of the impacts of surface and storm water runoff. Technical assistance and community education regarding stewardship enables King County, its residents and businesses to comply with federal, state and local mandates and enables the county to protect its quality of life and its natural resources. The promotion of stewardship is an integral part of a comprehensive surface and storm water management program.

D. It is the finding of the county that developed parcels contribute to an increase in surface and storm water runoff to the surface and storm water management system. This increase in surface and storm water runoff results in the need to establish rates and charges to finance the county's activities in surface and storm water management. Developed parcels shall be subject to the rates and charges of the surface water management program based on their contribution to increased runoff. The factors to be used to determine the degree of increased surface and storm water runoff to the surface and storm water management system from a particular parcel shall be the percentage of impervious surface coverage on the parcel, the total acreage of the parcel and any mitigating factors as determined by King County.

E. It is the finding of the county that undeveloped parcels do not contribute as much as developed parcels to an increase in surface and storm water runoff into the surface and storm water management system. Undeveloped properties shall be exempt from the rates and charges of the surface water management program.

F. It is the finding of the county that maintained drainage facilities mitigate the increased runoff

contribution of developed parcels by providing on-site drainage control. Parcels served by flow control facilities that were required for development of the parcel pursuant to K.C.C. chapter 9.04 and approved by King County or can be demonstrated as required in K.C.C. 9.08.080 by the property owner to provide flow control of surface and storm water to the standards in K.C.C. chapter 9.04 shall receive a discount as provided in the rates and charges of the surface water management program, if the facility is maintained at the parcel owner's expense to the standard established by the department.

G. It is the finding of the county that improvements to the quality of storm water runoff can decrease the impact of that runoff on the environment. Parcels served by water quality treatment facilities that were required for development of the parcel pursuant to K.C.C. chapter 9.04 and approved by King County or that can be demonstrated as required in K.C.C. 9.08.080 by the property owner to provide treatment of surface and storm water to the standards in K.C.C. chapter 9.04 shall receive a discount as provided in the rates and charges of the surface water management program, if the facility is maintained at the parcel owner's expense to the standard established by the department.

H. It is the finding of the county that parcels with at least sixty-five percent of their land in forest, no more than twenty percent in impervious surface, and dispersed runoff from the impervious surface through the forested land resulting in an effective impervious area of ten percent or less for the entire parcel, do not contribute as much to an increase in surface and storm water runoff as properties with less forest that do not disperse. These properties shall be eligible to receive a discount as provided in the rates and charges of the surface water management program if the runoff from the impervious surface is dispersed in accordance with the standards established by the department.

I. It is the finding of the county that parcels that make use of their pervious surface area to absorb storm water runoff from the impervious surfaces do not contribute as much to an increase in surface and storm water runoff as properties that do not use their pervious area to absorb runoff. These properties shall be eligible to receive a discount as provided in the rates and charges of the surface water management program if the runoff

from the impervious surface is dispersed in accordance with the standards established by the department.

J. It is a finding of the county that open space properties provide a benefit to the surface and storm water management system by the retention of property in an undeveloped state. Open space properties shall receive a discount from the rates and charges to encourage the retention of property as open space.

K. It is a finding of the county that current scientific studies demonstrate that conservation and maintenance of forestland and open space contribute to the proper management of surface water quality and quantity. The scientific analysis performed in connection with the Cedar river, Issaquah creek and Bear creek basin plans have demonstrated that forests intercept and evaporate more rainfall, provide more soil storage, retain and trap more sediments and purify contaminated water better than any other land use. Conservation and maintenance of public forests, the provision of technical assistance and encouragement to private landowners to retain forests are effective ways to prevent disruption of natural hydrology. Open Space lands, to the extent that they retain their natural condition and do not contain impervious surface, also perform an important surface water function by not detracting from the functioning of natural hydrology systems. Conservation and maintenance of publicly owned open space and forestland is often more cost-effective than building and maintain artificial or engineered surface and storm water management facilities. Additional financial resources are required to conserve and maintain those natural resource lands that serve important surface and storm water management functions.

L. It is a finding of the county that the majority of the parcels in the service area are residential. The variance between residential parcels in impervious surface coverage is found to be minor and to reflect only minor differences in increased runoff contributions. The administrative cost of calculating the service charge individually for each residential parcel and maintaining accurate information would be very high. A flat charge for residential parcels is less costly to administer than calculating a separate charge for each parcel and is equitable because of the similarities in impervious surface coverage between residential parcels. Therefore, residential parcels shall be charged a flat charge based upon an average amount of impervious surface.

M. It is a finding of the county that very lightly developed nonresidential parcels that have an impervious surface coverage of ten percent or less of the total parcel acreage are characterized by a very low intensity of development and generally a large number of acres. A greater number of acres of undeveloped land associated with an impervious surface results in significantly less impact to the surface and storm water management system. Many of the very lightly developed properties are recreational, agricultural and timber lands identified in the King County Comprehensive Plan and should be encouraged to retain their low intensity of development. These parcels shall be charged a flat rate to encourage the retention of large areas of very lightly developed land.

N. It is the finding of the county that lightly to very heavily developed nonresidential parcels that have an impervious surface coverage of more than ten percent have a substantial impact on the surface and storm water management system. The impact of these parcels on the surface and storm water management system increases with the size of the parcels. Therefore, lightly to very heavily developed properties shall be charged a rate determined by the percent of impervious surface coverage multiplied by the parcel acreage.

O. It is a finding of the county that county and state roads contribute a significant amount of increased runoff to the surface and storm water management system, which contributes to the need for basin planning, drainage facilities and other related services. However, both the county roads and state highway programs provide substantial annual programs for the construction and maintenance of drainage facilities, and the roads systems and their associated drainage facilities serve as an integral part of the surface and storm water management system. The rate charged county roads and state highways shall reflect the benefit that county roads and state highway facilities provide to the surface and storm water management system. County and state road drainage systems unlike the drainage systems on other properties are continually being upgraded to increase both conveyance capacity and control. It is envisioned that the roads program will work cooperatively with the surface water management program to improve regional surface and storm water management services as new information is available from basin plans and other sources. The percentage of impervious surface

coverage for county roads and state highways shall be calculated by dividing average width of roadway and shoulder by the average width of the right of way. The service charge shall be calculated in accordance with RCW 90.03.525.

P. It is the finding of the county that comprehensive management of surface and storm water runoff must include anticipation of future growth and development in the design and improvement of the surface and storm water management system. Service charge revenue needs shall be based upon the present and future requirements of the surface and storm water management system, and these needs shall be considered when determining the rates and charges of the program.

Q. It is the finding of the county that basin plans are essential to establishing a comprehensive approach to a capital improvement program, maintenance of facilities and regulation of new developments. A plan should analyze the measures needed to control surface and storm water runoff that results from existing and anticipated development within the basin. The measures investigated to control runoff should include land use regulation such as setback requirements or community plan revisions that revise land use densities as well as the use of drainage facilities. A plan also should recommend the quantity and water quality runoff control measures required to further the purposes set forth in K.C.C. 9.08.040, and community goals. The institutional requirements and regulations, including but not limited to land use management, funding needs, and incentives for preserving the natural surface water drainage system should be identified in the plan. The proposed ordinances and regulations necessary to implement the plan shall be transmitted to the council simultaneously with the plan.

R. It is a finding of the county that the federal government has increased requirements concerning surface water quantity and control. The federal Clean Water Act, implemented through municipal storm water NPDES permits, mandates a wide variety of local programs to manage surface water and improve water quality. Compliance will increasingly be measured by the effectiveness of King County's surface water and water quality programs. The NPDES permit impacts operations in the solid waste, parks and airport divisions,

the department of local services and the Metro transit department, and most activities in the water and land resources division.

S. It is a finding of the county that Chinook salmon were listed as a threatened species in March 1999, and bull trout were listed as a threatened species in November 1999, under the federal Endangered Species Act. These listings focus the need for higher standards in managing surface water including new, expanded and more intensive programs to control the quantity of runoff as well as its quality. Programs responding to these imperatives have included the design, permitting and construction of facilities, facility retrofitting and maintenance, habitat acquisition and restoration, monitoring, regulation development and coordination with other agencies on transboundary issues.

T. It is the finding of the county that areas with development related surface and storm water problems require comprehensive management of surface and storm water.

U. It is the finding of the county that additional surface and storm water runoff problems may be caused by new land use development if not properly mitigated both through protection of natural systems and through constructed improvements. The Surface Water Design Manual and K.C.C Titles 9, 16, 20 and 21A have been adopted by King County to mitigate the impact of land use development. Further mitigation of these impacts is based on expertise that continues to evolve as new information on our natural systems is obtained and new techniques are discovered. The surface water management program, through reconnaissance studies, basin plans, and other special studies, will continuously provide valuable information on the existing problems and areas of the natural drainage system that need special protection. The county is researching and developing methods to protect the natural drainage system through zoning, buffering and setbacks to alleviate existing problems. Setback and buffering measures allow natural preservation of wetlands and stream corridors to occur, alleviate erosion and water pollution and provide a safe environment for the small mammals and fish that inhabit sensitive areas. Based upon the findings in this subsection, and as information and methods become available, the executive, as appropriate shall draft and submit to the council, regulations and development

standards to allow protection of the surface and storm water management system including natural drainage systems.

V. It is the finding of the county that the unique stormwater needs of the unincorporated rural area of the county require that the county's surface water management program established under chapter 36.89 RCW develop a rural drainage program. The intent of this rural drainage program is to provide a means through which existing and emerging surface water problems in the rural areas can be addressed in a manner that preserves both rural resources and rural activities including agriculture and forestry. Rural drainage services provided by the division shall support a rural level of development and not facilitate urbanization. This rural drainage program shall result in a program consistent with Countywide Planning Policies and King County Comprehensive Plan policies.

W. The program will maintain long term fiscal viability and fund solvency for all of its related funds. All required capital and operating expenditures will be covered by service charges and other revenues generated or garnered by the program. The program will pay all current operating expenses from current revenues and will maintain an operating reserve to minimize service impacts due to revenue or expenditure variances from plan during a fiscal year. This reserve will be calculated based on the historic variability of revenue and expenditures. The program will adopt a strategic financial planning approach that recognizes the dynamic nature of the program's fiscal operating environment. (~~Long-term projections will be updated in the program's adopted strategic plan.~~) One-time revenues will be dedicated to one-time-only expenditures and will not be used to support ongoing requirements. The program's approach to financial reporting and disclosure will be comprehensive, open and accessible.

X. The program shall prepare an annual, multiyear capital improvement program that encompasses all of the program's activities related to the acquisition, construction, replacement, or renovation of capital facilities or equipment. All proposed new facilities will be subject to a consistent and rigorous needs analysis. The program's capital facilities will be planned and financed to ensure that the benefits of the facilities and the

costs for them are balanced over time.

Y. The program will manage its debt to ensure continued high credit quality, access to credit markets, and financial flexibility. All of the program's debt management activities will be conducted to maintain at least the current credit ratings assigned to the county's debt by the major credit rating agencies and to maintain an adequate debt service coverage ratio. Long term debt will not be used to support operating expenses. The program will develop and maintain a central system for all debt-related records that will include all official statements, bid documents, ordinances indentures, leases, etc., for all of the program's debt and will accurately account for all interested earnings in debt-related funds. These records will be designed to ensure that the program is in compliance with all debt covenants and with state and federal laws.

SECTION 14. Ordinance 9240, Section 1, as amended, and K.C.C. 18.20.010 are hereby amended to read as follows:

The purpose of this chapter is to ensure that King County agencies purchase sustainable goods and services whenever they meet the price and performance requirements of the county and advance the goals and priority actions of the King County (~~(Strategic Plan,))~~ Strategic Climate Action Plan, Green Building Ordinance and Equity and Social Justice Strategic Plan.

SECTION 15. Ordinance 17270, Section 2, as amended, and K.C.C. 18.25.010 are hereby amended to read as follows:

A.1. The county developed a strategic climate action plan in 2012 to establish long-term targets and guide actions within county services and operations to reduce greenhouse gas emissions and adapt to a changing climate(~~(, consistent with the King County Strategic Plan))~~). In accordance with this chapter, the executive updates the strategic climate action plan. Each update to the strategic climate action plan shall be developed with an environmental justice framework in partnership with those communities disproportionately impacted by climate change and in a manner consistent with Ordinance 16948, which establishes the county's fair and just principle. The strategic climate action plan shall include the following:

a. the identification of specific goals, strategies, measures, targets and priority actions for county services and operations to reduce emissions consistent with the countywide goal of reducing greenhouse gas emissions twenty-five percent by 2020, fifty percent by 2030 and eighty percent by 2050, compared to a 2007 baseline. The strategic climate action plan should address five goal areas for reducing greenhouse gas emissions: transportation and land use; building and facilities energy; green building; consumption and materials management, including the environmental purchasing program; and forestry and agriculture. Each goal area shall address environmental justice and ensure that the strategies promote an equitable distribution of any environmental benefit. The strategic climate action plan should establish explicit and, whenever possible, quantifiable connections between the overarching climate goals and specific strategies and actions;

b.(1) a green jobs strategy. For purposes of this subsection A., a "green job" means one that generates an income large enough to support a household in King County and provides a benefit to the environment. The intent of the green jobs strategy is to encourage the development of green jobs along the career spectrum.

(2) the green jobs strategy shall be developed in consultation with members of the King County climate and equity community taskforce identified in subsection A.1.b.(2)(f) of this section, labor and workforce development organizations directed in subsection A.7. of this section, and representatives of an environmental justice and climate equity organization, education, business, building managers, utilities, scientists with knowledge of the latest research on strategies to reduce emissions, tribes, local governments and regional groups such as the King County-Cities Climate Collaboration and the Puget Sound Regional Council, and shall include:

(a) specific actions King County and its partners can take to increase the number of green jobs and apprenticeships throughout the region, including jobs in energy efficiency, renewable energy, green vehicles and carbon sequestration, and King County administrative, executive, policy and technical jobs;

(b) a proposal for and budget to develop a green job pipeline that focuses especially on

communities that have historically been underserved, and is informed by recommendations of the climate and equity community task force;

(c) identification of the industry sectors and job types with high-demand green jobs in King County;

(d) actions King County can take to develop the green energy skills of King County's own workforce, such as collaboration on development of apprenticeship and pre-apprenticeship programs in sectors including energy efficiency, electrification, electric vehicle maintenance, the maintenance of electric vehicle infrastructure and carbon sequestration technologies; and

(e) an initial green jobs strategy in the 2020 Strategic Climate Action Plan update, with findings and recommendations along with recommended next steps for refining the green jobs strategy as part of plan implementation, biennial budgets and future plan updates; and

(f) a community-driven strategy to achieve sustainable and resilient communities. In order to achieve a community driven strategy, the executive shall convene and partner with the King County climate and equity community task force to develop the sustainable and resilient community strategy. The King County climate and equity community task force shall be a racially and ethnically diverse group representing various communities in King County that are on the frontline of climate change. The task force shall develop goals and guide priority areas for climate action based on community values and concerns. The sustainable and resilient community strategy shall:

i. identify how climate change will impact communities of color, low-income communities and those disproportionately impacted by climate change;

ii. identify opportunities to take actions to address those impacts that could include increasing the number of affordable housing units, developing pathways to green jobs, preventing neighborhood displacement, increasing access to green spaces, providing access to zero emissions mobility options, improving food security, reducing pollution and addressing health disparities; and

iii. based on assessment of climate impacts and extreme weather events like heat waves on vulnerable communities, make recommendations for preparedness strategies and actions to include in county emergency response plans, the flood hazard management plan and the regional hazard mitigation plan;

c. the current assessment of climate change impacts in King County and identification of goals, strategies, measures, targets and priority actions within county services and county operations to address climate change impacts. Each goal and strategy shall address environmental justice and ensure that the strategies promote an equitable distribution of any environmental benefit;

d. performance measures and related targets for both operational emissions and implementation of priority strategies, including the green job strategy, that advance the strategic climate action plan and provide for assessment of progress relative to overarching climate goals at the community scale; and

e. an assessment of cost effectiveness for key county services and operations building on the pilot cost effectiveness assessment in the 2015 strategic climate action plan update.

2. Consistent with the county's strategic planning cycle, updates will occur at least every five years, unless more frequent updates are needed to respond to changing information about emissions sources, performance relative to targets, new technologies, or a changing regulatory context. The executive shall transmit updates to the strategic climate action plan to the council for adoption by motion.

3. In developing future updates to the strategic climate action plan, the executive shall continue to review climate change-related plans being developed by other municipalities, including the city of Seattle's climate action plan, and identify opportunities and strengthen recommendations for partnership with cities, businesses and nonprofit organizations to advance actions to reduce greenhouse gas emissions and prepare for climate change impacts.

4. The council recognizes that science related to climate change and successful climate solutions is evolving, and each update to the strategic climate action plan should build upon and refine the strategies, activities and performance targets in accordance with best available science, practices and progress toward

emissions reductions targets.

5. Future updates shall include the requirements of subsection A.1. of this section.

6. Progress in achieving strategic climate action plan performance measure targets and accomplishment of priority actions identified in subsection A.1. of this section, as well as findings outlining recommendations for changes in policies, priorities and capital investments, shall be reported and transmitted to council biennially. The progress report shall be included as part of the report required in K.C.C. 18.50.010.

7. The executive shall convene a strategic climate action plan labor advisory council or seek input from county labor and workforce development organizations, including the Martin Luther King, Jr. County Labor Council of Washington, the Seattle Building and Construction Trades Council and the Workforce Development Council of Seattle-King County, on recommendations for policies, programs and partnerships to strengthen pathways to local green jobs and to provide guidance on each update.

B. Future updates to climate-related objectives and strategies (~~(in the King County Strategic Plan)~~) should be informed by the strategic climate action plan.

C. The executive must transmit the legislation and reports required to be submitted by this section in the form of a paper original and an electronic copy with the clerk of the council, who shall retain the original and provide an electronic copy to all councilmembers, the council chief of staff and the lead staff for the transportation, economy and environment committee or its successor.

SECTION 16.

A. Ordinance 17834, Section 5, and K.C.C. 2.10.044 are hereby repealed.

B. Ordinance 17834, Section 6, and K.C.C. 2.10.054 are hereby repealed.

C. Ordinance 17834, Section 7, as amended, and K.C.C. 2.10.064 are hereby repealed.

D. Ordinance 17834, Section 8, and K.C.C. 2.10.074 are hereby repealed.

E. Ordinance 17834, Section 9, and K.C.C. 2.10.084 are hereby repealed.

F. Ordinance 17834, Section 10, and K.C.C. 2.10.094 are hereby repealed.

- G. Ordinance 17834, Section 11, and K.C.C. 2.10.104 are hereby repealed.
- H. Ordinance 17834, Section 12, and K.C.C. 2.10.114 are hereby repealed.
- I. Ordinance 16897, Section 1, and K.C.C. 2.10.300 are hereby repealed.
- J. Ordinance 16897, Section 2, and K.C.C. 2.10.310 are hereby repealed.
- K. Ordinance 17929, Section 51, and K.C.C. 4A.10.093 is hereby repealed.