



KING COUNTY

1200 King County Courthouse
516 Third Avenue
Seattle, WA 98104

Signature Report

July 27, 2010

Ordinance 16897

Proposed No. 2010-0274.3

Sponsors Hague, Phillips, Gossett, Drago and
Ferguson

1 AN ORDINANCE approving and adopting the King
2 County Strategic Plan, 2010-2014 and establishing actions
3 necessary for the implementation of the plan.

4 STATEMENT OF FACTS:

- 5 1. The people of King County have called for government to clearly
6 identify the services it delivers relative to their priorities and how those
7 services are being efficiently delivered.
- 8 2. The nature of government service delivery and customer expectations
9 are changing at rapid rates, and government needs to establish
10 mechanisms to keep faith with public expectations for a relevant and
11 accessible government.
- 12 3. King County has an unsustainable service delivery environment
13 resulting from statutorily limited revenues and service delivery costs
14 greater than the annual rate of inflation. As such, King County needs to
15 take actions to prioritize the services it can deliver; collaboratively engage
16 its workforce and partners to address our challenges; and identify
17 sustainable solutions to ensure that the priorities of the people can be
18 efficiently delivered.

19 4. In 2002, the metropolitan King County council adopted Motion 11561,
20 which encouraged the executive to broaden and deepen the use of
21 performance measurement throughout county government. Annually,
22 thereafter, the council has taken formal action strengthen the
23 accountability and transparency of King County government. These
24 actions led to the establishment of a performance management and
25 accountability system through Ordinance 16202.

26 5. K.C.C. chapter 2.10, as established in Ordinance 16202, requires the
27 development of a countywide strategic plan to guide the ongoing and
28 proposed activities of the county.

29 6. The county has engaged in a multiyear effort to engage the public,
30 county employees, regional partners and county elected leaders to identify
31 the priorities of King County government and incorporate them into a
32 countywide strategic plan.

33 7. Development and implementation of a first countywide strategic plan is
34 an adaptive process, requiring both flexibility and discipline. In the
35 adoption of its countywide strategic plan, King County needs to remain
36 vigilant in its commitment to annually revisit and update its plan reflecting
37 financial realities, emerging conditions and the priorities of the people.

38 8. Adoption of a countywide strategic plan is only a first step toward a
39 comprehensive and unified strategic management system by which King
40 County will set clear goals and objectives, and track progress, measure
41 results and be accountable to the public. King County must also clearly

42 identify the next steps in the implementation of the plan and establish
43 measurements and processes for measuring our results.

44 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

45 SECTION 1. The King County Strategic Plan, 2010-2014, Attachment A to this
46 ordinance, is hereby approved and adopted.

47 SECTION 2. A. The King County Strategic Plan, 2010-2014 provides a broad
48 policy and management framework to unify and inform decision making across all
49 branches of King County government. To be most effective in this function, the King
50 County Strategic Plan, 2010-2014 must be a dynamic document that is reviewed and
51 refined as implementation actions are taken.

52 B. To provide leadership and guidance, and to promote unified approaches to
53 implementing the countywide strategic plan, the county shall convene a performance and
54 accountability group to ensure that the strategies in the plan are successfully addressing
55 the mission, vision, principles and goals of the plan, consisting of:

- 56 1. The executive;
- 57 2. Two councilmembers as designated by the council;
- 58 3. The sheriff;
- 59 4. The prosecuting attorney;
- 60 5. An elected judge designated by the superior courts;
- 61 6. An elected judge designated by the district courts;
- 62 7. The assessor; and
- 63 8. The director of elections.

64 C. The performance and accountability group shall meet at least twice annually

65 to:

66 1. Identify annual countywide strategic plan priorities;

67 2. Review the county's performance on meeting the objectives and goals set
68 forth in the strategic plan;

69 3. Consider emerging trends, issues and opportunities of countywide and
70 regional significance; and

71 4. Recommend revisions to the countywide strategic plan for consideration by
72 the council in its regular review of the plan in accordance with K.C.C. chapter 2.10.

73 D. To support the performance and accountability group, the office of strategic
74 planning and performance management, or its successor, shall convene a working group
75 that consists of senior staff to the elected officials represented on the performance and
76 accountability group. The working group shall meet as directed by the performance and
77 accountability group.

78 SECTION 3. To support the implementation and integration of the countywide
79 strategic plan, the executive shall transmit a strategic plan implementation update,
80 including implementation structures, key milestones, timelines and status of the plan by
81 December 16, 2010, concurrently to the King County council and the members of the
82 performance and accountability group. The implementation update should also address a
83 2011 process to review and update the adopted framework policies for human services.
84 One paper copy and an electronic copy shall be filed with the clerk of the council, who
85 shall retain the paper copy and forward an electronic copy to each councilmember.

86 SECTION 4. A. Accountability and transparency are paramount to the King
87 County Strategic Plan, 2010-2014 and, as such, measurement of the plan is critical. To
88 facilitate countywide measurement methodology, the office of strategic planning and
89 performance management shall transmit a performance measurement plan for the King
90 County Strategic Plan, 2010-2014.

91 B. The performance measurement plan shall include, at a minimum, key King
92 County Strategic Plan, 2010-2014 performance measures related to King County
93 government operations, the rationale for the measures and the data collection
94 methodology.

95 C. The performance measurement plan shall be transmitted by June 30, 2011, for
96 adoption by motion. The performance measurement plan shall also be concurrently
97 transmitted to the members of the performance and accountability group.

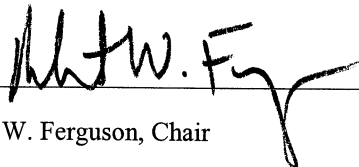
98 SECTION 5. With guidance from the performance and accountability group, the

99 executive shall transmit an update to the King County Strategic Plan, 2010-2014 by
100 August 31, 2011, for adoption by ordinance.
101

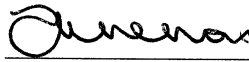
Ordinance 16897 was introduced on 5/3/2010 and passed as amended by the Metropolitan King County Council on 7/26/2010, by the following vote:

Yes: 9 - Ms. Drago, Mr. Phillips, Mr. von Reichbauer, Mr. Gossett,
Ms. Hague, Ms. Patterson, Ms. Lambert, Mr. Ferguson and Mr. Dunn
No: 0
Excused: 0

KING COUNTY COUNCIL
KING COUNTY, WASHINGTON

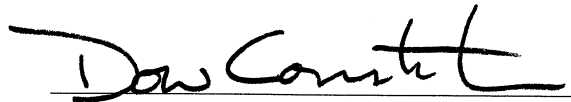

Robert W. Ferguson, Chair

ATTEST:



Anne Noris, Clerk of the Council

APPROVED this 4 day of August, 2010.



Dow Constantine, County Executive

Attachments: A. King County Strategic Plan, 2010-2014 dated July 26, 2010

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CLERK
KING COUNTY COUNCIL

