

KING COUNTY

1200 King County Courthouse 516 Third Avenue Seattle, WA 98104

Signature Report

FCD Resolution

	Proposed No. FCD2021-03.1 Sponsors
1	A RESOLUTION approving an interlocal agreement with
2	the City of Black Diamond regarding the Covington Creek
3	Culvert Replacement Project.
4	WHEREAS, Covington Creek, located in the City of Black Diamond ("Black
5	Diamond") and Unincorporated King County receives outflows from Lake Sawyer via
6	three culverts running underneath one of only two north/south arterial roadways in Black
7	Diamond, and
8	WHEREAS, the culverts are rusted, deteriorating, and restrict flows which could
9	jeopardize the arterial roadway during a flood event, and increase the difficulty for
10	salmon migration, and
11	WHEREAS, the King County Flood Control District ("the District") and Black
12	Diamond desire to reduce the level of flood risk between Lake Sawyer and Covington
13	Creek by replacing existing culverts and roadway with a bridge ("the project"), and
14	WHEREAS, the District has included the project in its CIP and budget, in a total
15	amount of \$2,293,500, and
16	WHEREAS, Black Diamond has agreed to serve as the District's service provider
17	for the Project;
18	NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF
19	SUPERVISORS OF THE KING COUNTY FLOOD CONTROL DISTRICT:

FCD Resolution

- 20 <u>SECTION 1.</u> The board of supervisors approves the "Agreement for Covington
- 21 Creek Culvert Replacement Project," Attachment A to this resolution, and authorizes the
- chair to sign the agreement.

23

FCD Resolution was introduced on and passed by the King County Flood Control District on 3/9/2021, by the following vote:

Yes: 9 - Ms. Balducci, Mr. Dembowski, Mr. Dunn, Ms. Kohl-Welles, Ms. Lambert, Mr. McDermott, Mr. Upthegrove, Mr. von Reichbauer and Mr. Zahilay

KING COUNTY FLOOD CONTROL ZONE DISTRICT KING COUNTY, WASHINGTON

DocuSigned by: a E76CE01F07B14E

Dave Upthegrove, Chair

ATTEST:

DocuSigned by lelan 8DF1BB375AD3422

Melani Pedroza, Clerk of the Board

Attachments: A. FINAL Draft Covington Creek CIP Funding Agreement, B. Covington Creek Project Charter (Exhibit A)

AGREEMENT FOR COVINGTON CREEK CULVERT REPLACEMENT PROJECT

Design, Permitting, and Construction

THIS AGREEMENT FOR THE COVINGTON CREEK CULVERT REPLACEMENT PROJECT ("Agreement"), is entered into on the last date signed below by and between the CITY OF BLACK DIAMOND, a Washington municipal corporation ("City"), and KING COUNTY FLOOD CONTROL ZONE DISTRICT, a quasi-municipal corporation of the State of Washington ("District") (collectively, the "Parties").

RECITALS

- A. Lake Sawyer in Black Diamond empties into Covington Creek through three failing culverts underneath 224th Avenue SE. These culverts are rusted and are deteriorating. The culverts restrict flows, which could jeopardize the roadway during a flood event, and increase the difficulty for salmon migration.
- B. The City desires to design, obtain required permits, and construct a bridge to replace the culverts and this portion of roadway to allow for improved water flows and fish passage between Lake Sawyer and Covington Creek. This Agreement covers all work necessary to complete the project, including but not limited to City project management, consultant project management, data collection, coordination with other agencies, surveying, hydraulic and hydrologic modeling, design, cost estimate, specifications, temporary construction easement acquisition and costs, permitting, maintenance plans, contract documents, construction, construction management, relocation/replacement of existing utilities, landscaping, mitigation, and any legal expenses related to the foregoing work except for legal costs incurred in exercise of Section 16 herein (all of which constitutes the "Covington Creek Culvert Replacement Project" or "Project").
- C. The City and the District desire to reduce the level of flood risk between Lake Sawyer and Covington Creek by eliminating the current barriers and by completing the Project improvements, shown in Exhibit A and as summarized below:
 - 1. Replace the existing culverts and roadway with a bridge.
 - 2. Implement any mitigation measures required by permitting agencies.
- D. The District desires to authorize and the City desires to complete the Project as soon as possible, in order to protect the roadway (224th Avenue SE) which is one

of only two north/south arterial roadways in Black Diamond and to eliminate the fish barrier caused by the culverts .

E. By Resolution FCD 2019-13, adopted on November 6, 2019, the District included the Project at a funding level of \$291,500.00 for its 2020 Budget, and included the Project on the 2020-2025 Six-Year Capital Improvement Plan. By Resolution FCD 2020-22, the District increased total potential funding for the Project to \$2,293,500 for its 2021 Budget, including a carryover of the \$291,500 from the 2020 Budget.

AGREEMENT

Based upon the foregoing, the Parties agree as follows:

- 1. <u>Incorporation of Recitals—Scope of Agreement</u>.
 - a. All recitals above are hereby incorporated and ratified as part of this Agreement.
 - b. This Agreement establishes the terms and conditions for the project initiation, project management, data collection, easement acquisition, permitting, maintenance plans, contract documents, construction, mitigation, and other work required for the completion of the Covington Creek Culvert Replacement Project, as that term is defined in the recitals above. This Agreement also sets out the District's intent to provide funding and assistance for the Project, contingent on the terms and conditions herein.

2. <u>Covington Creek Culvert Replacement Project and Reimbursement.</u>

- a. The City shall implement the Project as set out in the Project Charter, which was approved by the District on September 21, 2020, and is attached hereto as Exhibit A and incorporated herein by this reference. The Project Charter may be amended with prior District approval without requiring an amendment to this Agreement, conditioned on the City's compliance with all District's procedures for amending a Project Charter.
- b. The City shall implement the Project referenced in Exhibit A, attached hereto and incorporated herein by reference, in accordance with this Agreement.

- c. The City shall obtain and be responsible for all necessary local, state, and federal permits and approvals for the Project, and shall fully comply with all applicable requirements and conditions thereof.
- d. The City shall obtain and be responsible for all necessary special use permits, easements, and/or property acquisitions. Access to private properties for construction will be the responsibility of the City.
- e. The District, through its service provider King County Water and Land Resources Division ("WLRD"), shall provide technical assistance to the City and coordinate with the City in conformance with WLRD's Project Management Manual, on work needed within King County jurisdiction.
- f. The Parties acknowledge and understand that as of the effective date of this Agreement, the estimated cost of the Project is included in the District's 2020-2025 six-year CIP, and the District's 2021 Budget and carryover from the 2020 Budget.
- g. The District reserves the right to terminate this Agreement, and the City shall immediately terminate work upon receipt of notice to terminate in accordance with the terms herein; provided, that the District shall continue to accept and review City reasonable requests for reimbursement for work performed prior to the City's receipt of the notice to terminate.
- h. The City's reasonable costs and expenses for the Project shall be reimbursed pursuant to the procedures, requirements, and restrictions set out in this Agreement.
- 3. <u>District Review of Project</u>. Under District resolution FCD 2016-22, the District requires that any jurisdiction implementing a capital project shall comply with WLRD's Project Management Manual. The City prepared and submitted a Project Charter (Exhibit A, hereto), which was approved of by the District on September 21, 2020. The Charter shall include and the City shall provide to the District a schedule of the material and significant events and actions for the Project, which events and actions shall include, but not be limited to, temporary construction easement, permitting, contract documents, and construction.

The 30% design for the Covington Creek Culvert Replacement Project was completed by the City in advance of this Agreement. The first milestone for the Project as funded by the District pursuant to this Agreement is the 60% design. Upon the execution of this Agreement, the City shall proceed to the 60% design.

The City shall not proceed to the following milestones until the District has reviewed interim products consistent with its Capital project review protocols:

- a. The 90% design, until the 60% design has been reviewed;
- b. Final design, until the 90% design has been reviewed; and
- c. Construction, until final design has been reviewed.

The District shall submit any comments within thirty days of receipt of the documents.

- 4. <u>District Inspections.</u> The District shall have the right to inspect the City's Project area.
- 5. <u>Contracts for Levee Work.</u> No levee improvements will be constructed as part of this Project.
- 6. <u>Retention and Review of Documents.</u> The City shall submit to the District the Final Report of this Project, in a form and with detail required by the District. The City agrees to maintain documentation of all planning, modeling, analysis, and design of the Project sufficient to meet state audit standards for a capital project, recognizing that the costs of the Project are paid for in whole or in part by the City and the District. The City agrees to maintain any additional documentation that is requested by the District. City contracts and internal documents shall be made available to the District for review and/or independent audit upon request. The Parties shall retain all records in accordance with the Washington State Retention Schedules and shall comply with the Washington State Public Records Act, Ch 42.56.RCW.
- 7. <u>Project Costs and Expenses.</u>
 - a. The District's 2020 Budget included the Project at a funding level of \$291,500 for its 2020 Budget, and included the Project on the 2020-2025 Six-Year Capital Improvement Plan. By Resolution FCD 2020-22, the District increased total funding for the Project to \$2,293,500 for its 2021 Budget and carried over \$291,500 from 2020 to 2021.
 - a. The District is obligated to provide funding for the year 2020 and 2021. The total Project costs eligible for reimbursement by this District under this Agreement shall not exceed \$2,293,500, with \$291,500 available for costs incurred in 2020 (with any remainder carried over into 2021). To the extent

the Project requires future appropriations beyond 2021, or carryover to a future budget year by the District, the District's obligations are contingent upon the appropriation of sufficient funds. If no appropriation is made, this Agreement will terminate at the close of the last appropriation year for which the District allocated Funds under this Agreement.

8. <u>Reimbursement of City Expenditures</u>.

- a. No more than once a quarter, the City shall submit requests for reimbursement of City reasonable costs and expenses incurred on or after January 1, 2020 for the Project. Reimbursable costs include all documented City expenses reasonably associated with completing the Covington Creek Culvert Replacement Project as defined in the recitals above. The requests shall be in a form and shall contain information and data as required by the District. In connection with submittal of requests for reimbursement, the District may require the City to provide a status or progress report concerning submittal, preparation, or completion of any document or work required by this Agreement.
- b. The District shall review the requests to confirm that they are reimbursable and payable under this Agreement. The District shall endeavor to complete such review within thirty days of receipt of a request in order to determine whether they are reimbursable and payable under this Agreement. The District shall forward a response to the requested reimbursement to the City within forty-five days of the City's request.
- c. The District may postpone review of a City request for reimbursement where all or any part of the request is unreasonable, inaccurate, or incomplete. The District shall notify the City of any inaccuracies or incompleteness within thirty (30) days of receipt of the request. The City shall provide all additional information or data within thirty (30) days of the District's request for such additional information or data. If the request is still unreasonable, inaccurate, or incomplete in the opinion of the District, the dispute shall be resolved in accordance with paragraph 16 below. If the dispute is resolved in the City's favor, the District shall provide reimbursement within thirty (30) days of said resolution.

- d. The District may postpone payment of any request for reimbursement, up to a maximum of five percent (5%) of the request, where the City is delinquent in submittal, preparation, or completion of any document or work required by this Agreement.
- 9. <u>Compliance with Laws and Regulations</u>. The City shall be responsible for compliance with all applicable laws and regulations, and for obtaining all required permits, approvals, and licenses in connection with the Project.
- 10. <u>Impact on Other Reaches or Segments</u>. The District and the City agree that the improvements to Covington Creek under this Agreement shall not have a detrimental effect on other reaches of Covington Creek or the Green River. The improvements to Covington Creek shall be deemed not to have such a detrimental effect where the improvements fully protect the conveyance capacity of the creek and provide flood protection for adjacent properties during the 100-year flood.
- 11. <u>Duration—Effective Date--Termination</u>. This Agreement shall take effect on the date on which the second party signs this Agreement, and shall remain in effect until the Project is deemed complete under the scope of work and submittal agreements, unless earlier terminated pursuant to the provisions in this Agreement. Either party may terminate this Agreement upon sixty (60) days' advance written notice to the non-terminating party, and upon termination neither party shall have any performance obligations under this Agreement, except as expressly stated herein.
- 12. <u>Third Parties</u>. This Agreement and any activities authorized hereunder shall not be construed as granting any rights or privileges to any third person or entity, or as a guarantee or warranty of protection from flooding or flood damage to any person, entity or property, and nothing contained herein shall be construed as waiving any immunity to liability granted to the City, the District or King County, under state statute, including Chapters 86.12 and 86.15 RCW, or as otherwise granted or provided for by law.
- 13. <u>Liens and Encumbrances</u>. The City acknowledges and agrees that it will not cause or allow any lien or encumbrance arising from or related to the Project authorized by this Agreement to be placed upon the real property interests of King County and/or the District. If such lien or encumbrance is so placed, King County and/or the District shall have the right to remove such lien and charge back the costs of such removal to the City.

14. Indemnification. To the maximum extent permitted by law, the City shall defend, indemnify and hold harmless the District and King County, and all of their officials, employees, principals, agents and insurers, from any and all claims, demands, suits, actions, losses, costs, reasonable attorney fees and expenses, fines, penalties and liability of any kind, including injuries to persons or damages to property, arising out of, or as a consequence of, the Project under this Agreement. As to all other obligations under this Agreement, to the maximum extent permitted by law, each Party shall defend, indemnify and hold harmless the other Party, and all of its officials, employees, principals and agents, from any and all claims, demands, suits, actions, fines, penalties and liability of any kind, including injuries to persons or damages to property, arising out of or relating to any intentional or negligent acts, errors or omissions of the indemnifying Party (including its agents, employees, officials, and representatives) in performing its obligations under this Agreement. However, if any such damages and injuries to persons or property are caused by or result from the concurrent negligence of the District or its employees, agents, or representatives, and the City or its employees, agents, officials, or representatives, each Party's obligation hereunder applies only to the extent of the negligence of such Party or its employees, agents, officials, or representatives. This indemnification provision shall not be construed as waiving any immunity granted to the City, the District, or King County, under state statute, including chapters 86.12 and 86.15 RCW, as to any other entity.

The foregoing indemnity is specifically and expressly intended to constitute a waiver of each Party's immunity under industrial insurance, Title 51 RCW, as respects the other Party only, and only to the extent necessary to provide the indemnified Party with a full and complete indemnity of claims made by the indemnitor's employees. This waiver has been mutually negotiated.

15. <u>Insurance</u>. The District recognizes that the City is insured through the Association of Washington Cities risk pool and accepts such coverage for liability arising under this Agreement. The District is a member of the risk-pool Enduris, and agrees to maintain and keep in full force and effect a policy of general liability insurance in an amount not less than One Million Dollars (\$1,000,000) per occurrence with a reinsurance liability policy of not less than Ten Million Dollars (\$10,000,000) and will provide the City with an Evidence of Coverage (EOC) pursuant to Chapter 48.62 RCW.

- 16. <u>Dispute Resolution</u>. The Parties will seek to resolve any disputes under this Agreement as follows:
 - a. For disputes involving cost reimbursements or payments, as provided for in paragraph 8 above, submittal of all relevant information and data to an independent Certified Public Accountant or a Construction Claims Consultant, if agreed upon by the Parties, for a non-binding opinion as to the responsibility.
 - b. If the foregoing does not result in resolution and for all other disputes, the Parties may mutually select any informal means of resolution, such as a meeting between the chief administrative officers of the Parties and/or their legal counsels. If such informal means are unsuccessful in resolving the dispute, the Parties may refer the dispute to mediation with a mutually agreeable neutral mediator. If the Parties cannot agree on a mediator, or if mediation is unsuccessful, then the Parties are free to seek judicial relief from the Superior Court for King County, Washington. Nothing in this paragraph shall be deemed to prevent a Party from seeking immediate temporary or preliminary injunctive or other equitable relief from a court of competent jurisdiction to avoid irreparable harm to the Party or the public.
 - c. Except where authorized by statute, court rule, or case law applicable to prevailing parties in court actions, each Party will be responsible for its own costs and attorney's fees in connection with the dispute resolution provisions of this paragraph 16.
- 17. <u>Entire Agreement; Amendment</u>. This Agreement, together with Exhibit A, represents a full recitation of the rights and responsibilities of the Parties and may be modified only in writing and upon the consent of both Parties. Should any conflict exist between the terms of this Agreement and the terms of the Exhibits, this Agreement shall control.
- 18. <u>Notices, Communications and Documents</u>. Unless applicable law requires a different method of giving notice, any and all notices, demands or other communications required or desired to be given hereunder by either Party (collectively, "notices") shall be in writing and shall be validly given or made to the other Party if delivered either personally or by Federal Express or other overnight delivery service of recognized standing, or if deposited in the United States Mail, certified, registered, or express mail with postage prepaid, or if sent by electronic

mail. If such notice is personally delivered, it shall be conclusively deemed given at the time of such delivery. If such notice is delivered by Federal Express or other overnight delivery service of recognized standing, it shall be deemed given one business day after the deposit thereof with such delivery service. If such notice is mailed as provided herein, such shall be deemed given three business days after the deposit thereof in the United States Mail as conclusively evidenced by the postmark. If such notice is sent by electronic mail, it shall be deemed given at the time of the sender's transmission of the electronic mail communication, unless the sender receives a response that the electronic mail message was undeliverable. Each such notice is to be given as follows:

To City:	Seth Boettcher, Public Works Director PO Box 599, 24301 Roberts Drive Black Diamond, WA 98010 Phone: (360) 851-4446 Email: sboettcher@blackdiamondwa.gov
To District:	Michelle Clark, Executive Director 516 Third Avenue, Room 1200, W-1201 Seattle, WA 98104 Phone: (206) 477-2985 Email: Michelle.Clark@kingcounty.gov

Any Party may change its address for the purpose of receiving notices as herein provided by a written notice given in the manner aforesaid to the other Party. In the event that one or both of the foregoing officers is no longer with the City or District (as applicable) at the time that notice is to be given, notice may be addressed to that person's successor.

19. <u>Governing Law and Venue</u>. This Agreement shall be interpreted, construed, performed, and enforced in accordance with the laws of the State of Washington, without reference to its choice-of-law rules. Any judicial action arising from or relating to this Agreement shall be brought exclusively in the courts of King County, Washington, which the Parties agree have exclusive venue and jurisdiction over all claims relating hereto.

20. <u>Authority</u>. The undersigned warrant that they have the authority duly granted by their respective legislative bodies to make and execute this Agreement.

IN WITNESS WHEREOF, the parties have executed this Agreement, which shall become effective on the last date signed below.

CITY OF BLACK DIAMOND	KING COUNTY FLOOD CONTROL ZONE DISTRICT
By: F2A11833A33D4E9	By: E76CE01F07B14EF
Carol Benson	Dave Upthegrove
lts: Mayor	Its: Board Chair
3/10/2021 DATE:	3/10/2021 DATE:
APPROVED AS TO FORM: By: Devid J. Lub	APPROVED AS TO FORM: By: Charlotte Archer

City Attorney

F1B020A8F170422... Legal Counsel

Attest

—DocuSigned by:

Brenda Martinez -7BF5836E05ED421.

Brenda Martinez City Clerk



ATTACHMENT B Exhibit A to Contract

Water and Land Resources Division

Project Charter			Version 01
Project Name	Covington Creek Culvert Replacement		
Sponsor/Client	City of Black Diamond		
Project Number		Date	May 19, 2020
Project Manager	Scott Hanis	Email	shanis@blackdiamondwa.gov

Charter Objective: The objective of the charter is to document the information as it is known at the <u>beginning</u> of the project – not to get into the planning itself. A good charter creates a summary of the project. It's a very succinct way of sharing good, concrete information about the project with individuals who have questions about the project later. The project charter is a short, 3-4 page document that allows us to have that initial discussion, before launching into detailed planning. It is also a tool to make sure we've brought everyone together and have them on the same page regarding what the project needs to be. It's a very important step to deal with stakeholder expectations.

Project Statement What is the project? Provide a brief sentence or two about what the project is. Statement The project includes design and construction for the replacement of three failing culverts between Lake Sawyer and Covington Creek underneath 224 th Avenue SE. The culverts and this portion of roadway will be replaced by a bridge which will allow for better salmon passage and eliminate risks to the roadway due to the chokepoint created by the culverts. Need/ Justification Why is it important to achieve the project scope, to be doing this project now? What is expected to be achieved by executing the project? This is a high level business justification. Lake Sawyer empties into Covington Creek through three failing culverts underneath 224 th Avenue SE. These culverts are rusted and are deteriorating. The culverts restrict flows, which increases the difficulty for salmon migration. With flows being restricted, there are concerns about protecting the roadway during a flood event. Replacing these culverts with a bridge will eliminate flow restriction and will protect the roadway. Black Diamond has explored several options for rehabbing/replacing these culverts, including installing a box culvert or lining the existing culverts to extend the useful life. The box culvert would not fit and would have created other difficulties with existing water and sewer utilities. Lining the existing culverts would have a minimal benefit to flows and would likely be challenged as it would not remove the fish passage barrier. An engineering study determined a bridge would be the best alternative for this location. Objectives/ Deliverables What will be the outcome of the project? What does the word look like when the project will likely be the best option for g				
Dispectives/ Deliverables Lake Sawyer and Covingfon Creek underneath 224 th Avenue SE. The culverts and this portion of roadway will be replaced by a bridge which will allow for better salmon passage and eliminate risks to the roadway due to the chokepoint created by the culverts. Need/ Justification Why is it important to achieve the project scope, to be doing this project now? What is expected to be achieved by executing the project? This is a high level business justification. Lake Sawyer empties into Covington Creek through three failing culverts underneath 224 th Avenue SE. These culverts are rusted and are deteriorating. The culverts restrict flows, which increases the difficulty for salmon migration. With flows being restricted, there are concerns about protecting the roadway during a flood event. Replacing these culverts with a bridge will eliminate flow restriction and will protect the roadway. Black Diamond has explored several options for rehabbing/replacing these culverts, including installing a box culvert or lining the existing culverts would have a minimal benefit to flows and would likely be challenged as it would not fram ovuld have created other difficulties with existing water and server utilities. Lining the existing culverts would have a minimal benefit to flows and would likely be challenged as it would not remove the fish passage barrier. An engineering study determined a bridge would be the best alternative for this location. The bridge option will eliminate the fish passage barrier, eliminate the potential of the roadway being washed out, and will not create any conflicts with existing utilities. This project will likely be the best option for getting through the permitting process and for addressing potential concerns of all stakeholders. Objectives/ Deliverables What w	Project	What is the project? Provide a brief sentence or two about what the project is.		
Justification by executing the project? This is a high level business justification. Lake Sawyer empties into Covington Creek through three failing culverts underneath 224th Avenue SE. These culverts are rusted and are deteriorating. The culverts restrict flows, which increases the difficulty for salmon migration. With flows being restricted, there are concerns about protecting the roadway during a flood event. Replacing these culverts with a bridge will eliminate flow restriction and will protect the roadway. Black Diamond has explored several options for rehabbing/replacing these culverts, including installing a box culvert or lining the existing culverts to extend the useful life. The box culvert would not fit and would have created other difficulties with existing water and sewer utilities. Lining the existing culverts would have a minimal benefit to flows and would likely be challenged as it would not remove the fish passage barrier, eliminate the potential of the roadway being washed out, and will not create any conflicts with existing utilities. This project will likely be the best alternative for this location. Objectives/ What will be the outcome of the project? What does the world look like when the project is done (what does DONE look like)? State the objectives to be SMART (Specific [clear & explicit], Measurable, Attainable, Relevant [what is the benefit gained] and Time-bound [clear & explicit]. Measurable, Attainable, Relevant [what is the benefit gained] and Time-bound [clear & explicit], Measurable, Attainable, Completed. Design should only take about four more months to complete and should be completed. Design, Black Diamond's consultant will procure the necessary permits from the Army Corps of Engineers (about six months from application to receiving the permit) and the Washington Department of Fish & Wildlife (about one month fro	-	Lake Sawyer and Covington Creek underneath 224 th Avenue SE. The culverts and this portion of roadway will be replaced by a bridge which will allow for better salmon passage and eliminate risks		
Lake Sawyer empties into Covington Creek through three failing culverts underneath 224 th Avenue SE. These culverts are rusted and are deteriorating. The culverts restrict flows, which increases the difficulty for salmon migration. With flows being restricted, there are concerns about protecting the roadway during a flood event. Replacing these culverts with a bridge will eliminate flow restriction and will protect the roadway. Black Diamond has explored several options for rehabbing/replacing these culverts, including installing a box culvert or lining the existing culverts to extend the useful life. The box culvert would not ft and would have created other difficulties with existing water and sever utilities. Lining the existing culverts would have a minimal benefit to flows and would likely be challenged as it would not remove the fish passage barrier. An engineering study determined a bridge would be the best alternative for this location. The bridge option will eliminate the fish passage barrier, eliminate the potential of the roadway being washed out, and will not create any conflicts with existing utilities. This project will likely be the best option for getting through the permitting process and for addressing potential concerns of all stakeholders. Objectives/ Deliverables What will be the outcome of the project? What does the world look like when the project is done (what does DONE look like)? State the objectives to be SMART (Specific [clear & explicit], Measurable, Attainable, Relevant [what is the benefit gained] and Time-bound [completion date]). 1. The first stage will be to complete the design, create bid and contract documents, and have the project ready to solicit bids from contractors. Design work has been partially completed. Design should only take about four more months to complete and should b				
 installing a box culvert or lining the existing culverts to extend the useful life. The box culvert would not fit and would have created other difficulties with existing water and sewer utilities. Lining the existing culverts would have a minimal benefit to flows and would likely be challenged as it would not remove the fish passage barrier. An engineering study determined a bridge would be the best alternative for this location. The bridge option will eliminate the fish passage barrier, eliminate the potential of the roadway being washed out, and will not create any conflicts with existing utilities. This project will likely be the best option for getting through the permitting process and for addressing potential concerns of all stakeholders. Objectives/ Deliverables What will be the outcome of the project? What does the world look like when the project is done (what does DONE look like)? State the objectives to be SMART (Specific [clear & explicit], Measurable, Attainable, Relevant [what is the benefit gained] and Time-bound [completion date]). The first stage will be to complete the design, create bid and contract documents, and have the project ready to solicit bids from contractors. Design work has been partially completed. Design should only take about four more months to complete and should be complete by the end of 2020. During design, Black Diamond's consultant will procure the necessary permits from the Army Corps of Engineers (about six months from application to receiving the permit), and submit a SEPA checklist (Black Diamond will be the lead agency). Obtaining these permits will occur alongside the design and should be ready before Black Diamond solicits bids for construction. Construction of the project should not take more than two months. Black Diamond is targeting construction for late summer/early fall of 2021. This time of year is typically 		SE. These culverts are rusted and are deteriorating. The culverts restrict flows, which increases the difficulty for salmon migration. With flows being restricted, there are concerns about protecting the roadway during a flood event. Replacing these culverts with a bridge will eliminate flow restriction		
being washed out, and will not create any conflicts with existing utilities. This project will likely be the best option for getting through the permitting process and for addressing potential concerns of all stakeholders.Objectives/ DeliverablesWhat will be the outcome of the project? What does the world look like when the project is done (what does DONE look like)? State the objectives to be SMART (Specific [clear & explicit], Measurable, Attainable, Relevant [what is the benefit gained] and Time-bound [completion date]).1.The first stage will be to complete the design, create bid and contract documents, and have the project ready to solicit bids from contractors. Design work has been partially completed. Design should only take about four more months to complete and should be complete by the end of 2020.2.During design, Black Diamond's consultant will procure the necessary permits from the Army Corps of Engineers (about six months from application to receiving the permit) and the Washington Department of Fish & Wildlife (about one month from application to receiving the permit), and submit a SEPA checklist (Black Diamond will be the lead agency). Obtaining these permits will occur alongside the design and should be ready before Black Diamond solicits bids for construction.3.Construction of the project should not take more than two months. Black Diamond is targeting construction for late summer/early fall of 2021. This time of year is typically		Black Diamond has explored several options for rehabbing/replacing these culverts, including installing a box culvert or lining the existing culverts to extend the useful life. The box culvert would not fit and would have created other difficulties with existing water and sewer utilities. Lining the existing culverts would have a minimal benefit to flows and would likely be challenged as it would not remove the fish passage barrier. An engineering study determined a bridge would be		
Deliverables DONE look like)? State the objectives to be SMART (Specific [clear & explicit], Measurable, Attainable, Relevant [what is the benefit gained] and Time-bound [completion date]). 1. The first stage will be to complete the design, create bid and contract documents, and have the project ready to solicit bids from contractors. Design work has been partially completed. Design should only take about four more months to complete and should be complete by the end of 2020. 2. During design, Black Diamond's consultant will procure the necessary permits from the Army Corps of Engineers (about six months from application to receiving the permit) and the Washington Department of Fish & Wildlife (about one month from application to receiving the permit), and submit a SEPA checklist (Black Diamond will be the lead agency). Obtaining these permits will occur alongside the design and should be ready before Black Diamond solicits bids for construction. 3. Construction of the project should not take more than two months. Black Diamond is targeting construction for late summer/early fall of 2021. This time of year is typically		being washed out, and will not create any conflicts with existing utilities. This project will likely be the best option for getting through the permitting process and for addressing potential concerns of		
 the project ready to solicit bids from contractors. Design work has been partially completed. Design should only take about four more months to complete and should be complete by the end of 2020. 2. During design, Black Diamond's consultant will procure the necessary permits from the Army Corps of Engineers (about six months from application to receiving the permit) and the Washington Department of Fish & Wildlife (about one month from application to receiving the permit), and submit a SEPA checklist (Black Diamond will be the lead agency). Obtaining these permits will occur alongside the design and should be ready before Black Diamond solicits bids for construction. 3. Construction of the project should not take more than two months. Black Diamond is targeting construction for late summer/early fall of 2021. This time of year is typically 		DONE look like)? State the objectives to be SMART (Specific [clear & explicit], Measurable, Attainable,		
 Army Corps of Engineers (about six months from application to receiving the permit) and the Washington Department of Fish & Wildlife (about one month from application to receiving the permit), and submit a SEPA checklist (Black Diamond will be the lead agency). Obtaining these permits will occur alongside the design and should be ready before Black Diamond solicits bids for construction. Construction of the project should not take more than two months. Black Diamond is targeting construction for late summer/early fall of 2021. This time of year is typically 		the project ready to solicit bids from contractors. Design work has been partially completed. Design should only take about four more months to complete and should be		
targeting construction for late summer/early fall of 2021. This time of year is typically		Army Corps of Engineers (about six months from application to receiving the permit) and the Washington Department of Fish & Wildlife (about one month from application to receiving the permit), and submit a SEPA checklist (Black Diamond will be the lead agency). Obtaining these permits will occur alongside the design and should be ready		
		targeting construction for late summer/early fall of 2021. This time of year is typically		

	amount of work that needs to be completed in the water. Construction at this time will also give extra time to the City in case complications arise in the permitting process.		
	4. At project completion, the bridge will provide an unrestricted, natural creek bed underneath 224 th Ave. SE, flows from Lake Sawyer to Covington Creek will no longer be restricted, the barrier to fish passage created by the culverts will be eliminated, and the risk of the roadway washing out at higher water levels will be virtually eliminated.		
Stakeholders	A stakeholder is anyone who is involved, impacted, or perceives themselves as being impacted by a project. Who is the project sponsor? What other stakeholders have already been identified? We can do a more detailed stakeholder analysis later but this lets people begin to raise awareness of stakeholders.		
	 Adjacent home owners (Mike Bertsch, Ken Dooley, Doug Lindblad) City of Black Diamond King County Flood Control District Washington Department of Fish & Wildlife Muckleshoot Indian Tribe Army Corps of Engineers Washington Department of Ecology Covington Water District 		
Project Team	Who will be on the team? Are there some roles/responsibilities that need to be clarified now before the detailed planning begins? Are you clear on your responsibilities as the project manager?		
Role and Responsibilities	Core Team		
Responsibilities	1. Scott Hanis – Project Manager		
	2. Seth Boettcher – Public Works Director/City Engineer		
	3. Dan Dal Santo – Utilities Superintendent and inspector Additional Resources		
	 Parametrix Inc. – City's engineering consultant providing design, bid documents, permitting assistance, and some inspections 		
High-Level Schedule	List month & year for start and end of overall project and each phase of the project. May include key milestone dates if known.		
	Phase 1 (Preliminary Design) – Complete		
	Phase 2 (Final Design and Permitting) -Start June 2020End December 2020Phase 3 (Construction) -Start August 2021End November 2021		
	Phase 4 (Closeout) – Start November 2021 End December 2021		
Initial	What high-level assumptions have already been made about the project?		
Assumptions	1. The King County Flood Control District will cover costs for this project of \$2,293,500, which were approved in the 2020 Budget and CIP.		
	2. The City of Black Diamond will manage the project from design through completion.		
	3. Preliminary design, which was already completed and funded by a grant from the King County Flood Control District, will be the basis for final design and permitting.		
	4. Cost estimates and the amount in the CIP will be sufficient to cover all costs.		
	5. Stakeholders not already contacted will be contacted during design.		
	6. The City will obtain temporary construction easements from neighboring landowners for construction of this project.		
	7. The roadway will be completely closed during construction.		

Risks	What are main high-level risks that have already been identified? This is all about uncertainty. What do you, or other people, think could go wrong on the project?		
	1. The driveway for one adjacent homeowner will need to be relocated for the bridge to fit. This homeowner has expressed a willingness to allow for this change in access.		
	2. The road closure during construction could result in increased response times for emergency responders. This increase in response times will only be during construction. The City will work with first responders to mitigate response times.		
	3. The City will work closely with Covington Water District during design and construction to make sure facilities are protected/replaced, as necessary, and to ensure that District customers continue to have access to potable water during construction.		
	4. Construction could impact transportation for nearby schools in the Kent School District.		
	5. A wetter than average summer could impact the window for completing construction.		
	6. There could be delays to the permitting process if the SEPA determination is appealed.		
Constraints/ Boundaries	Are there specific items that are NOT within the scope of the project? There's an infinite number of things not in the project, but remember, this document is about clarifying stakeholder expectations.		
Doundaries	 The SEPA determination could set windows for construction and increase mitigation efforts during construction. 		
	2. While neighboring property owners have expressed support for the project, there is always the chance that support can change as further engineering decisions are made.		
Planning Level Cost Range	What is the expected project cost through the life of the project? Include contingencies and allied costs (design permitting, staff labor) and where appropriate, estimated cash flow for the project. Present the project cost range to correspond with the initial schedule assumptions adjusted as appropriate to recognize the very preliminary nature of this cost estimate.		
	Engineering and Permitting: \$ 237,500 - \$ 262,500		
	Construction \$ 1,387,000 - \$1,533,000		
	Services During Construction \$ 66,500 - \$ 73,500		
	Project Management \$ 38,000 - \$ 42,000		
	Contingency \$ 172,900 - \$ 191,100		
	TOTAL \$ 1,901,900 - \$2,102,100		
	All costs associated with this project would be covered by King County Flood Control District funds. Costs may change depending on mitigation required from the design and permitting process.		
Sustainability Development Programs			
	-Replacing the failing culverts with a bridge will enhance the environment by creating better fish passage.		
	-The bridge option will minimize maintenance frequency at this location, such as removing branches/logs caught at the culvert.		
	-This portion of roadway will be enhanced for safe pedestrian passage and will make the area more walkable.		
	-The guardrails on the bridge will help prevent cars from leaving the roadway and landing in the water, which happens about once per year.		
	-There is the potential for reusing materials that will be removed during demolition of the existing roadway. Black Diamond can reuse asphalt grindings on gravel access roads in other parts of the City to help with dust control.		
	-Erosion and sediment control measures will need to be in place prior to construction.		
	-Contractor will be required to submit a Spill Prevention and Countermeasures Control Plan prior to construction.		
	-The bridge will likely be prefabricated.		

Equity and Social Justice (ESJ) Program	Discuss how this project will address the County directives related to Equity and Social Justice (ESJ) Ordinance 16948. The ordinance calls for a focus on both equity in the development and decision processes (process equity) and equity in the distribution of project benefits and burdens (distributional equity). <u>http://www.kingcounty.gov/exec/equity/vision.aspx</u> Black Diamond will require the construction contractor and subcontractors to pay prevailing wages to all workers. This project will also make it safer for pedestrians in this location as the bridge will create a safer stretch of roadway for pedestrians, allowing students to walk to nearby Kentlake High School and everyone in the area to have access to Lake Sawyer parks.	
Project Approval Process	 Identify who evaluates and decides on project continuance at intermediate review milestones, as well as project success, and gives ultimate sign-off of project completion. Agencies may refer to other standard processes of project acceptance if used within that agency. Project charter approval – Approved by the City of Black Diamond (Project Manager and Public Works Director) and the King County Flood Control District (KCFCD) Continual reports and project updates as required by KCFCD Preferred Alternative Selection – Approval by the City of Black Diamond design team with input from stakeholders. Selected alternative to be approved by KCFCD. (Use gate 2 form and materials, as required by KCFCD) 30% design and baselining – to be approved by KCFCD (Use gate 3 form and materials, as required by KCFCD), including baseline cost and schedule spreadsheet, 30% drawings, and Basis of Design report Authorization to proceed from 60 to 90% design – to be approved by KCFCD Design will continue by Parametrix with at least two reviews by Black Diamond's project team prior to design work being finalized. Once design is complete and acceptable to Black Diamond's project team, bids will be requested from contractors The project team will recommend awarding the construction contract to the City Council The City Council will award the project to a contractor with the Mayor executing the contract. 	
Decision Making Process	What will be the decision making process(es) for the project? The Project Manager will make day-to-day decisions for the project in consultation with the Public Works Director/City Engineer and the Utilities Superintendent. The City Council and Mayor will award and execute any contracts associated with this project.	
Success Criteria	What will be the criteria for judging the project successful? • Timely completion of the bridge • Minimize interruptions to traffic and emergency services • Project is completed within the budget • Affected property owners	
Signatures	Optional - List signatories and obtain their signatures memorializing they have read and agree with the Charter. Typically the core project team members sign . The client/sponsor by signing the Gate 1 authorization form, with the charter as an attachment, agrees to the charter. Scott Hanis, Project Manager Jeth Boettcher, PW Director Michelle Clark, Executive Director, King County Flood Control District Scott Hanis, Project King	