## STAFF REPORT

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| **Agenda Item:** | 10 & 11 | **Name:** | Sahar Fathi  Wendy Soo Hoo  April Sanders |
| **Proposed No**.: | 2019-0378  2019-0379 | **Date:** | September 17, 2019 |

**SUBJECT**

Proposed Ordinance 2019-0378 establishes the King County regional homelessness authority and approves the Charter of the Authority.

Proposed Ordinance 2019-0379 authorizes the Executive to execute an interlocal agreement with the City of Seattle and additional parties eligible under the terms of the agreement for the joint establishment of the King County Regional Homelessness Authority.

**SUMMARY**

On September 4, 2019, the Executive transmitted Proposed Ordinances 2019-0378 and 2019-0379 which would adopt the Executive’s Proposed Charter and Proposed Interlocal Agreement (ILA) on the Regional Homeless System Redesign. This briefing is the first briefing in the Health, Housing and Human Services (HHHS) Committee covering the transmitted documents for the Executive’s proposed regional homeless system redesign to establish a new public development authority to align King County and City of Seattle services for individuals experiencing homelessness.

The analysis below summarizes the key features of the Proposed ILA and the Proposed Charter as transmitted by the Executive. It highlights some key policy issues that staff will consider as analysis continues for these two items of legislation.

Staff analysis is ongoing.

**BACKGROUND**

In 2017, King County Executive Dow Constantine, Seattle Mayor Jenny Durkan, and Auburn Mayor Nancy Backus announced the formation of One Table, which they stated would assess the region’s current response to homelessness, including root causes such as escalating home prices, inequality and the need to expand mental health and addiction services. It would also work to scale up community-based and government programs that are successful.

One Table members developed specific recommendations regarding five root causes of the crisis, including: the lack of affordable housing region-wide; inadequate access to behavioral health treatment; negative impacts on youth involved in the child-welfare system; prior criminal justice involvement impacting the ability to gain housing and employment, and education and employment gaps making housing unattainable and unaffordable.[[1]](#footnote-1)

In May of 2018, Executive Constantine and Mayor Durkan signed a Memorandum of Understanding (MOU) between the City of Seattle and King County to increase collaboration of homelessness services and set a path for governance reforms to better coordinate homeless investments region-wide.[[2]](#footnote-2)

In May 2018, the King County Auditor’s Office released a report entitled: “Homeless Crisis Demands Unified, Accountable, Dynamic Regional Response.”[[3]](#footnote-3) The Auditor’s office determined that “Separate funding and contracting processes burden homeless housing providers, and funder autonomy slows programmatic changes that would respond to community needs.” Further, they noted that “Despite its role as a coordinating body, All Home lacks the authority to unify local funders into an efficient and nimble crisis response system.” The Auditor’s Office recommended that, “DCHS work with All Home and local funders on a formal, binding process to align funding decisions, and that DCHS use CEA data to identify improvements to the homeless system, reduce unsuccessful housing referrals, and address racial disparities in the system. […And also] that DCHS work with All Home and local funders to ensure that RRH move-in rates and the number of RRH enrollees evicted or moving out of King County are tracked.”[[4]](#footnote-4)

Shortly after this report was released, King County and the City of Seattle signed an agreement to increase coordination of homeless services, planning and reporting. The agreement also established the Homeless Services and Housing Governance Partnership between King County, Seattle, All Home and regional partners to improve outcomes and accountability for the future.[[5]](#footnote-5)

According to the press release**,**[[6]](#footnote-6)Mayor Durkan and Executive Constantine agreed to the following immediate action steps:

* Coordinate in advance on all Requests for Proposals (RFPs) related to homelessness from the signing of this MOU to 2020.
* Use joint contract language and joint monitoring of programs on all RFPs for the same time period.
* Develop system improvements to the regional Homeless Management Information System (HMIS) to align data, performance and evaluation efforts across the city and county, and engage regional partners and regional tech businesses on best practices for improving current data sharing and analytical tools. This effort builds on ongoing work to improve public-facing dashboards and reporting tools to allow the public and decision-makers to better track progress and outcomes for programs serving homeless populations.

The press release[[7]](#footnote-7) also stated that the MOU established the Homeless Services and Housing Governance Partnership consisting of City and County staff, All Home, and regional partners. The overarching goals of the partnership were to strengthen coordination, accountability, equity and improve outcomes for people who are experiencing homelessness. The new governance partnership was to take on the following tasks:

* Review current homeless service systems and housing investments to identify existing service gaps and duplicative efforts between the County and the City.
* Set principles and outcomes that a new system governing homeless services and housing investments should address.
* Engage stakeholders to discuss desired revisions to the existing governing system to better serve persons who are homeless.
* Work with cities, providers and other regional partners to ensure coordinated investments provide a comprehensive network of services countywide.
* Study models governing public health, homeless services and housing investments in other U.S. cities to explore elements of alternate governance models that could be implemented here to achieve the desired outcomes.
* Establish shared budget priorities and joint planning efforts to meet the needs of King County and Seattle’s homeless populations.
* By Dec.1, 2018, forward governance recommendations to the King County Executive and Mayor of Seattle regarding potential system revisions to increase the effectiveness, reach and efficiency of the countywide homelessness system.

Beginning in March 2019, the Executive and DCHS began a series of briefings in both the HHHS Committee and the Regional Policy Committee on the proposed regional approach to improving coordination in homeless systems across the county.

**ANALYSIS**

Below is a high-level, preliminary analysis by staff on Proposed Ordinances 2019-0378 and 2019-0379. Staff analysis is still ongoing for all of these items.

**Proposed Ordinance 2019-0379 – Interlocal Agreement** This section of the staff report will summarize key provisions of Attachment A to Proposed Ordinance 2019-0379, which would authorize the Executive to execute an Interlocal Agreement (ILA) with the City of Seattle (and potentially additional parties) to jointly establish a King County Regional Homelessness Authority. Proposed Ordinance 2019-0378, which would establish the Public Development Authority (PDA) and its Charter, is discussed later in the staff report.

**Purpose of the Agreement** Section 2(a) of the proposed ILA establishes the purpose of the agreement as to authorize the chartering of a PDA by King County to coordinate provision of services to individuals and families experiencing homelessness or at imminent risk of experiencing homelessness (these individuals and families are termed “customers” in the legislation). The ILA also provides terms and conditions under which the parties would provide funds, staff and oversight.

**Additional Parties** Section 2(b) states that additional parties, "including but not limited to cities, housing authorities, and other public entities located in King County, may from time to time become a Party to this Agreement to take advantage of the efficiencies of scale…" In order to join the agreement, additional parties would be required to "align provision of in-scope homelessness response services with the Authority's Five-Year Plan" and other organizational goals and policies.

**Principles** Section 2(c) of the proposed ILA calls for the PDA to act according to eight principles, which are summarized below:

1. Accountability to customers, contract agencies, funders and the public.
2. Being accountable in decision-making and strategic planning to its customers' experiences and to persons with lived experience.
3. Addressing racial/ethnic and other statistical disproportionalities among the population of people experiencing homelessness.
4. Establishing clear protocols for decision making that are easily understood by community members, customers, and other stakeholders and a process for input;
5. Making data-driven decisions and incorporating best practices and data in developing policies, programs and making funding decisions.
6. Supporting contracting processes and provider staff pay structures, where possible, that promote high quality services and reduce staff turnover.
7. Long-term alignment across systems to meet the needs of customers; adoption of an evidence-based, housing first orientation; and informing and supporting regional efforts to increase development of new 0 to 30 percent Area Median Income housing and preserve existing affordable housing, with a priority for permanent supportive housing.
8. Valuing geographic distinctions through effective sub-regional planning. Sub-regions would be defined by the Authority.

**Steering Committee, Governing Board and Advisory Committee** Sections 2(d), (e), and (f) of the ILA states that the parties agree that a Steering Committee, the initial Governing Board, and Advisory Committee will be formed as described in the Charter. The makeup and duties of these bodies will be discussed later in this staff report in the section describing Proposed Ordinance 2019-0378, which would establish the PDA and the Charter.

**Initial Work Plan and Five-Year Plan** Section 2(h) states that the PDA will develop for Governing Board approval, within six months after formation, an initial work plan that would describe its organizational structure, a plan for initial implementation of services, and a description of major goals and activities that the Authority will undertake until approval of its first Five-Year Plan. Note that the ILA does not call for the Steering Committee to confirm the initial work plan.

This section also calls for the PDA to work with customers and other stakeholders to develop a Five-Year Plan to be adopted by the Governing Board and confirmed by the Steering Committee. The initial Five-Year Plan would be completed within the first 18 months of operations and would include a "theory of change," sub-regional planning, and specific, measurable actions the PDA will take. (The ILA calls for the specific, measurable actions to be informed by the Regional Action Plan, which is currently being developed by the Corporation for Supportive Housing and is funded by philanthropic partners.) The Five-Year Plan would be updated periodically.

This section would also set forth that the PDA would need to evaluate community impact and engagement and support an Office of the Ombuds.

**Funding** Section 3 of the ILA states that it is the intent of Seattle and King County to provide in 2020 through 2023 the same annual funding to the PDA that each budgeted in 2019 for homeless services contracts; the amount of funding for 2024 and thereafter is not specified. The ILA would also provide for start-up funding for 2020. These amounts are shown in Table 1 below.

**Table 1.**

|  |  |  |
| --- | --- | --- |
|  | **Proposed Start-up Funding for 2020** | **2019 Budget for Homeless Services** |
| Seattle | $2,000,000 | $73,000,000 |
| King County | $1,300,000 | $55,000,000 |

Under the agreement, the County would also make facilities available to the PDA, the value of which would be included in the $55 million.

According to the proposed ILA, the PDA would submit annually a proposed budget request to each of the parties, consistent with the budget adopted by the Governing Board and confirmed by the Steering Committee. Each party would review the request and "strive to allocate funds… consistent with the budget request and overall Five-Year Plan."

DCHS has provided information on the breakdown of the $55 million in County funding that would support the PDA based on the 2019 budget. This is summarized in Table 2. Note that the ILA does not specify the funding sources that would be used and only specifies the amount the parties would attempt to allocate to the PDA.

**Table 2.**

**2019 Budget for King County Homelessness Services**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Fund Source** | **Contracts with Providers** | **Regional Coordination** | **Admin.** | ***Total*** |
| CDBG | $496,090 |  |  | *$496,090* |
| Continuum of Care | $16,817,793 | $3,802,999 | $293,418 | *$20,914,210* |
| Emergency Solutions Grant | $292,882 |  | $21,202 | *$314,084* |
| State Dept. of Commerce | $16,062,396 |  | $248,025 | *$16,310,421* |
| Document Recording Fees | $9,331,182 | $1,203,104 | $50,000 | *$10,584,286* |
| MIDD | $742,399 |  | $15,000 | *$757,399* |
| VSHSL | $4,643,498 | $58,000 | $21,000 | *$4,722,498* |
| Other Local | $133,000 | $619,373 |  | *$752,373* |
| **Total Expenditures** | **$48,519,240** | **$5,683,476** | **$648,645** | ***$54,851,361*** |

Staff analysis of the proposed program funding is ongoing.

**Information Required for Oversight** The ILA requires that the service contracts between each party and the PDA obligate the PDA to provide the following information at a minimum to each party:

1. An annual operating budget with the sources and uses of revenues with expenditures aggregated and disaggregated based on source;
2. Quarterly reporting on expenditures compared to budget, as well as access to the PDA's financial systems;
3. Standards and procedures for awarding contracts to providers, including means to measure outcomes;
4. Annual reports showing outcomes by provider and evaluations of contract performance;
5. An updated Five-Year Plan; and
6. An annual performance update on the Five-Year Plan.

**Initial Duration, Withdrawal, and Termination** The proposed initial duration for the ILA is year to year with an automatic renewal for an indefinite period. The ILA also would specify that no party may withdraw until the agreement has been in for at least five years from the initial effective date. However, after the five-year period, any party may withdraw by providing at least one-year notice.

The ILA allows the County Council to terminate the PDA with an affirmative finding of the Seattle City Council that dissolution is warranted. Any additional parties would also need to concur.

**Future Amendments to the ILA** The ILA states that it may be amended by the mutual consent of the parties upon approval by the legislative authorities of each party. It also would allow the Executive and Seattle Mayor to amend the agreement when adding an additional party so long as the amendment does not materially impact the rights of the then-current parties.

**Proposed Ordinance 2019-0378 – Charter** This section of the staff report will summarize key provisions of Attachment A to Proposed Ordinance 2019-0378, which would establish the King County regional homelessness authority, approve a charter, and add a new chapter to K.C.C. Title 2.

**Duration of Authority** Article III of the Proposed Charter states that the duration of the corporation shall be in perpetuity.

**Purpose and Scope of Authority** Article IV of the Proposed Charter states that the purpose of the Authority is to “provide a regional, independent legal entity under RCW 35.21.730-.755[[8]](#footnote-8) and the Enabling Ordinance for purposes of:

* Providing consolidated, aligned services for individuals and families who are experiencing homelessness or who are at imminent risk of experiencing homelessness.” This is limited to the boundaries of King County and is expected to be consistent with the principles in the ILA, as well as the expected (to be developed) Five Year Plan.
* Receiving revenue from the following sources with the intent of applying them as allowed under the ILA: (1) the County, (2) the City, (3) other public and private sources.
* Providing other services that are determined to be necessary to implement the ILA.

**Powers of Authority**[[9]](#footnote-9)The Proposed Charter describes a number of powers “necessary or convenient to effect the purposes for which the Authority is organized and to perform authorized Authority functions.” A selection of these powers are listed below as examples of the powers authorized to the Authority:

1. Contract for any Authority purpose.
2. Provide for, carryout and implement the provisions of the ILA.
3. Lend its funds, property, credit or services, borrow money, or act as a surety or guarantor for corporate purposes.
4. Secure financial assistance.
5. Recommend to the United States, a state, a political subdivision or agency such tax, financing and security measures as the Authority may deem appropriate to maximize the public interest in the County.

**Limits on Authority Powers** Staff analysis on this component of the Proposed Charter is still ongoing.

**Organization of the Authority** Article VII of the Charter (Proposed Ordinance 2019-0378) for the Proposed Regional Homelessness Authority describes the organization of the Authority. The Executive has proposed a Steering Committee and Governing Board, both of which are described below.

**Steering Committee** The Charter lays out a Steering Committee with seven or eight members:

* The County Executive;
* The Seattle Mayor;
* One member of the County Council;
* One member of the Seattle City Council,
* One member who is an elected official from a city other than Seattle who is a party to the interlocal agreement (ILA) or, if no such city is a party, who is an officer of the Board of Directors of the Sound Cities Association (SCA),
* One member who is an elected official from a city other than Seattle that is a party to the ILA, provided that at least 20 cities have signed the ILA; and,
* Two members representing stakeholders who have experienced homelessness, which members shall be appointed by a continuum of care-created committee, group, or taskforce made up primarily of persons who have experienced homelessness.

The duties of the Governing Board are to: (1) Confirm Governing Board members, (2) Remove Governing Board members for cause, (3) Confirm (without amendment) the Five-Year Plans presented by the Governing Board, (4) Receive an annual performance report from the Governing Board and (5) Confirm (without amendment) the annual budget presented by the Governing Board that is consistent with the Five Year Plan.

The terms of the Seattle Mayor and County Executive would be parallel to their terms in office. The County Council and Seattle City Council would determine the members that are to serve on this body and the term will last until the person is no longer in office or until the person is replaced. City elected officials from outside Seattle would be appointed by the jurisdiction or SCA (whichever applicable) until replaced or no longer eligible for appointment. Those members who represent individuals who have experienced homelessness would serve until replaced by their appointing authority.

Steering Committee members would elect co-chairs from among its members to serve two-year terms, and each Steering Committee member would be a voting member and have one vote.

**Governing Board** The Governing Board is proposed to have 11 members. The Charter outlines both (1) Characteristics and (2) Expertise and Skills that the entirety of the Board would be required to satisfy in terms of representation. There are to be no elected officials on this Board, and there are to be no employees of any of the parties to the ILA. In addition, there is to be no representative from a contract holder of the Authority or representative that directly benefits from the Authority.

**Table 3: Characteristics, Expertise and Skills of Governing Board**

|  |  |
| --- | --- |
| Characteristics | Expertise & Skills |
| The Charter states that members shall strive to reflect a diversity of geographies in King County and a majority of the members shall be “persons whose combination of identity, personal experience, or professional expertise enables them to credibly represent the perspectives of, and be accountable to, marginalized demographic populations that are statistically disproportionately represented among people experiencing homelessness in King County.” In addition, the Charter states that the Governing Board would be comprised of individuals with connections or experience with:   * Local business community * Neighborhood and community associations * Faith/religious groups * Philanthropic community | * Implementation of policies and practices that promote racial-ethnic equity within an organization of similar size or responsibility to the Authority * Fiscal oversight of entities with budgets of similar size to the Authority * Direction or oversight of business operations and/or strategy of a large public or private entity or organization * Affordable housing finance and/or development * Physical and/or behavioral healthcare * Labor unions and workforce * Federal continuum of care program governance and operations and the ability to represent the perspectives of continuum of care membership * Provision of services for persons experiencing homelessness or related social services with an emphasis on serving populations that are disproportionately represented amongst those experiencing homelessness * Academic research on topics related to homelessness and/or data-based performance evaluation * Criminal justice * Other characteristics determined to be necessary by the Governing Board to carry out the purposes of the Authority |

The Governing Board is proposed to manage all Authority affairs and will utilize an equity-based decision-making framework in order to advance equity and social justice in the Authority’s processes, policies, and outcomes.

An illustration of how the Governing Board members' initial terms are proposed to operate is listed below in Table 4. Note that the seats are not formally reserved to a specific jurisdiction under the proposed Charter. Once a three- or four-year term has expired, a subsequent member will serve for a four-year term.

**Table 4: Illustration of initial terms for the Governing Board**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Seat | Appointed by | 3 year term | 4 year term | 5 year term |
| 1 | Seattle Mayor |  | ✓ |  |
| 2 | Seattle Mayor |  |  | ✓ |
| 3 | Seattle City Council | ✓ |  |  |
| 4 | Seattle City Council |  | ✓ |  |
| 5 | County Executive | ✓ |  |  |
| 6 | County Executive |  | ✓ |  |
| 7 | County Council | ✓ |  |  |
| 8 | County Council |  |  | ✓ |
| 9 | Lived Experience[[10]](#footnote-10) | ✓ |  |  |
| 10 | Lived Experience |  | ✓ |  |
| 11 | Lived Experience |  |  | ✓ |
| TOTAL |  | 4 | 4 | 3 |

Five years after the establishment of the Authority, this will become a self-perpetuating board with regard to appointments.

**Advisory Committee** The proposed Charter directs the Governing Board to either appoint members to an Advisory Committee or establish a Continuum of Care Board to act as an Advisory Committee. The Committee is to be made up of members with experience preventing and ending homelessness. This experience should include:

* Persons currently experiencing homelessness;
* Populations disproportionately impacted by homelessness;
* Homelessness services providers;
* Business;
* Healthcare;
* Labor/Workforce;
* Homeless housing and services;
* Behavioral health services;
* Criminal justice system;
* Child welfare; and,
* Data evaluation.

The proposed Charter allows for the Governing Board to create additional committees and appoint members, though the additional committees are not specified.

**Executive Director** The proposal designates the Governing Board to appoint an Executive Director, who will then be responsible for hiring other employees. The proposed Charter specifies that the Executive Director will also have the authority to:

* Be responsible for the effective management of the Authority;
* Sign documents and contracts on behalf of the Authority; and
* Perform other duties as assigned by the Governing Board.

**Office of the Ombuds** In the proposed Charter, the Governing Board is required to create an Office of the Ombuds with the purpose of “promot[ing] customer, employee, and public confidence in the Authority’s ability to effectively, efficiently and equitably serve people experiencing homelessness”[[11]](#footnote-11).

The Ombuds Office is tasked with gathering feedback and tracking trends in feedback and complaints in order to improve the operations and policies of the Authority. The day to day work of the Ombuds will include receiving, investigating and responding to complaints from employees and contractors.

**Policy Issues for Consideration** Below is a list of policy issues being considered by staff identified to date:

1. Systemic Considerations: Analysis will discuss the anticipated potential benefits of a new regional governance structure and any potential risks posed to the County. We will also consider how the County and the proposed authority would continue working with regional partners.
2. Governance Structure: According to DCHS's presentation to the Regional Policy Committee on August 21st, the proposed public development authority will be overseen on a day-to-day basis by an 11-member Governing Board. A steering committee comprised of five elected officials and two members appointed by a body representing persons with lived experience would also be established with the intent of providing additional oversight and accountability to the public. Staff will analyze this proposed structure and the role of the Continuum of Care (CoC).
3. Finance/Budget: Council staff has requested additional information on the County funding sources for each service that would be transferred to the proposed public development authority. Staff will also analyze the impact to administration costs in establishing a new public entity.
4. Scope of Services: Council staff will review the services being moved from the County to the proposed new regional governance structure. This will include analysis as to whether programs that have been fully integrated at the County may be impacted with a partial transition to the proposed new regional governance structure.
5. Organizational Stand-up: Staff will provide more information on the timeline for standing up the public development authority, including the hiring of the Executive Director, the creation of an Ombuds Office, and impacts to City and County employees.
6. Regional Action Plan[[12]](#footnote-12) and Implementation Plan: Analysis will identify the role of the Regional Action Plan and Implementation Plan as proposed by the Executive.
   1. Regional Action Plan: DCHS has stated that the proposed Regional Action Plan is not anticipated to need approval by any elected body. Consistent with this, there is no provision in the proposed ILA or Charter that would describe the role of the Steering Committee or a party to the ILA in approving the Regional Action Plan.
   2. Five Year Plan:
      1. The Proposed Charter outlines that the Steering Committee would confirm the Authority’s Five-Year Plan, without amendment.
      2. The Proposed ILA states:
         1. “Within the first 18 months of operations the Authority shall work with current and former Customers and other stakeholders to develop a Five-Year Plan.”
         2. In addition, “the Authority’s Five-Year Plan shall be informed by the Regional Action Plan.”
         3. The Authority’s Five-Year Plan shall be adopted by the Governing Board, confirmed by the Steering Committee and periodically updated.

**INVITED**

* Leo Flor, Director, Department of Community and Human Resources

**ATTACHMENTS**

1. Proposed Ordinance 2019-0378
2. Attachment A Draft Charter
3. Proposed Ordinance 2019-0379
4. Attachment A Draft ILA
5. Transmittal Letter
6. Fiscal Note

1. <https://kingcounty.gov/elected/executive/constantine/news/release/2018/June/20-one-table-homelessness.aspx> [↑](#footnote-ref-1)
2. <https://kingcounty.gov/elected/executive/constantine/news/release/2018/June/20-one-table-homelessness.aspx> [↑](#footnote-ref-2)
3. Report can be found here: <https://www.kingcounty.gov/depts/auditor/auditor-reports/all-landing-pgs/2018/homeless-2018.aspx> [↑](#footnote-ref-3)
4. <https://www.kingcounty.gov/depts/auditor/auditor-reports/all-landing-pgs/2018/homeless-2018.aspx> [↑](#footnote-ref-4)
5. <https://www.kingcounty.gov/elected/executive/constantine/news/release/2018/May/03-MOU-homelessness.aspx> [↑](#footnote-ref-5)
6. <https://www.kingcounty.gov/elected/executive/constantine/news/release/2018/May/03-MOU-homelessness.aspx> [↑](#footnote-ref-6)
7. <https://www.kingcounty.gov/elected/executive/constantine/news/release/2018/May/03-MOU-homelessness.aspx> [↑](#footnote-ref-7)
8. RCW 35.21.730 - .755 lay out the state regulations on public corporations. These include: Powers of cities, towns and counties – Administration (RCW 35.21.730); Declaration of public purpose – Power and authority to enter into agreements, receive and expend funds –Security – Special funds – Agreements to implement federal new markets tax credit program (RCW 35.21.735); Exercise of powers, authorities, or rights – territorial jurisdiction (RCW 35.21.740); Provision for, control over – Powers (RCW 35.21.745); Real property transferred by city, town or county – Restrictions, notice, public meeting (RCW 35.21.747); Insolvency or dissolution (RCW 35.21.750); and Exemption or immunity from taxation – In lieu excise tax (RCW 35.21.755). [↑](#footnote-ref-8)
9. These are subject to any limitation by Washington State law. [↑](#footnote-ref-9)
10. Specifically, for all three of these seats, this refers to two members of the Steering Committee representing people with Lived Experience of Homelessness after soliciting and reviewing applications submitted or sponsored by persons with lived experience or organizations primarily composed of persons with lived experience of homelessness. [↑](#footnote-ref-10)
11. Section 6 of the proposed Charter of King County Regional Homelessness Authority, which is Attachment A to 2019-0378. [↑](#footnote-ref-11)
12. As a note, in the July 30, 2019 special HHHS Committee briefing, Director Leo Flor noted: “We do not at this point anticipate transmitting the Regional Action Plan.” He further described that this could be more accurately be described as a type of “framework or method of analysis […] for our use in constantly assessing and then reassessing where we stand with respect to our goals around homelessness.” See Meeting Video, HHHS at 1:47:44. (<http://king.granicus.com/MediaPlayer.php?view_id=4&clip_id=7665>) [↑](#footnote-ref-12)