## STAFF REPORT

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| **Agenda Item:** | 8 | **Name:** | Miranda Leskinen |
| **Proposed No**.: | 2019-0281 | **Date:** | August 20, 2019 |

**SUBJECT**

A Motion approving a 2018 outcomes report on Communities of Opportunity original place-based sites.

**SUMMARY**

Proposed Motion 2019-0281 would approve a report on 2018 outcomes regarding Community of Opportunity’s original place-based sites of Rainier Valley, White Center and SeaTac/Tukwila, in compliance with a 2019-2020 biennial budget proviso (Ordinance 18835, Section 95, Proviso P1). The transmitted report generally meets the requirements of the proviso. The proposed motion, if passed by Council, would approve the report and authorize $465,000 in provisoed funds restricted by the proviso to be released to Public Health. Today is the second hearing on this item; the item was first briefed at the July 30, 2019 meeting of the Health, Housing and Human Services Committee.

**BACKGROUND**

**BSK Levy.** The Best Starts for Kids (BSK) levy that was approved by King County voters in November 2015 is a property tax levied at a rate of $0.14 per $1,000 of assessed valuation in 2016, with an increase of up to three percent for each of the five subsequent years of the levy—2017 through 2021.[[1]](#footnote-1) Levy proceeds fund prevention and early intervention strategies to improve the health and well-being of children, youth and their communities. The March 2019 King County Office of Economic and Financial Analysis forecast projects that the BSK levy will generate a total of approximately $404.5 million in revenues over the six-year levy period.[[2]](#footnote-2)

The BSK levy Ordinance 18088, directed that out of the first year's levy proceeds, $19 million be set aside to fund the Youth and Family Homelessness Prevention Initiative (YFHPI) as well as the amounts that were necessary to pay for election costs related to the levy. All remaining levy proceeds are to be disbursed as follows: 50 percent for the Invest Early Allocation (0-5 year olds); 35 percent for the Sustain the Gain Allocation (5-24 year olds); 10 percent for the Communities Matter Allocation (otherwise known as Communities of Opportunity); and 5 percent for the Outcomes-Focused and Data-Driven Allocation.

**BSK Implementation Plan** Programs and services for the BSK Initiative are outlined in the BSK Implementation Plan, which was approved by Ordinance 18373. The BSK Implementation Plan sets out the principles for the BSK evaluation, including requirements for the BSK Evaluation and Performance Measurement Plan that was accepted by Motion 14979.

The BSK Implementation Plan provided three overarching results for the three larger BSK allocations (Invest Early, Sustain the Gain and COO), with the following overall result for COO: *“Communities offer safe, welcoming and health environments that help improve outcomes for all of King County’s children and families, regardless of where they live or of their race or ethnicity”.* This overarching result is linked to a set of headline, population-based, indicators (to which BSK is anticipated to contribute) and program performance measures[[3]](#footnote-3) (to which BSK will be accountable).

**BSK Annual Reports** Best Starts for Kids annual reports are transmitted to Council each year by June 1st, as required by the BSK Implementation Plan. The 2018 annual report (Proposed Motion 2019-0239) has been transmitted to Council and dually referred to the Regional Policy Committee and to the Health, Housing and Human Services Committee.

**Communities of Opportunity.** Communities of Opportunity (COO) launched in 2014 through a public-private approach initiated by King County and the Seattle Foundation to address inequities in the county in health, social, racial, housing and economic outcomes by focusing on places, learning community, and policies and systems changes. A summary of COO investment strategy and sub-strategy areas is provided in Table 1.[[4]](#footnote-4)

**Table 1. COO Strategy and Sub-Strategy Investment Areas**[[5]](#footnote-5)

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| **Strategy Area One – Places: Awards to Community Partnerships** |
| Sub-strategies | Investments in original place-based sites (SeaTac/Tukwila, White Center, Rainier Valley) |
| Awards to other place-based sites (newly formed partnerships and well-formulated partnerships)  |
| Awards to cultural communities, including rural communities (newly formed partnerships and well-formulated partnerships) |
| **Strategy Area Two - Institutional, Systems and Policy Change** |
| Sub-strategy | Institutional, system and policy change awards  |
| **Strategy Area Three - Learning Community** |
| Sub-strategies | Strategic Investments to Benefit COO Partners Broadly  |
| Forums |
| Technical Assistance |

As indicated in the BSK Implementation Plan, the overarching COO Initiatives’ theory of change is based on the notion of *collective impact* which “seeks to deploy cross-sector partnerships to make bold and substantial positive change”. As indicated in the transmitted report, COO builds on existing community assets and catalyzes partnerships within communities that can work at the result area intersections of health, housing, community connection and economic opportunity.

Communities of Opportunity is primarily funded by King County (through the BSK Levy) and the Seattle Foundation. Each BSK annual report provides a summary of COO awards made during the reporting cycle. If public funds are blended with other fund sources for Communities of Opportunity awards, the report must include a summary of awards identified by multiple sources and the amounts contributed by each source.

The Communities of Opportunity-Best Starts for Kids Levy Advisory Board[[6]](#footnote-6) is the advisory body for BSK levy proceeds set aside for the COO initiative. The Board’s membership criteria and duties are codified in KCC 2A.300.520.[[7]](#footnote-7) [[8]](#footnote-8)

**COO Place-Based Communities: Original COO Sites**. In 2015, three place-based sites, including White Center, SeaTac/Tukwila and Rainier Valley, were selected through a competitive process to receive a multiyear investment (backbone resources[[9]](#footnote-9) for a 5-year period) to support their communities’ engagement in Communities of Opportunity.[[10]](#footnote-10) As described in the BSK Implementation Plan, this goal was discussed by the COO founders to allow time to fully develop the community stakeholder tables and partnerships, develop solutions in partnerships with stakeholders and individuals in the communities and to deploy, test and refine proposed solutions in an adaptive mode. The initial goal of COO, according to the BSK Implementation Plan, is to see a ten percent improvement in health and well-being outcomes over ten years in the COO place-based sites (measured from baseline indicator measures, such as an increase in life expectancy). As further explained, the intent is to start in select places and build momentum and begin to close the gap in health and well-being outcomes for all communities with much to gain.

Funding commitments were made to the three original place-based partnerships through service agreements with PHSKC (Public Health) for BSK levy proceeds allocated to COO in the 2017-2018 biennium. In 2018, the county had ten service agreements with organizations across the three original place-based partnerships, which are identified in Table 2 on the next page.

**Table 2. Summary List of Service Agreements in 2018 for Original Place-Based Sites**

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| --- | --- |
| **Site** | **Lead Organizations and Partners Providing Services****under King County Service Agreements[[11]](#footnote-11)** |
| **White Center Partnership**5 Service Agreements | * White Center CDA & White Center Trusted Advocates

*(Lead organization-local convener for place-based work)** FEEST
* Southwest Youth & Family Services
* White Center Food Bank
* YWCA
 |
| **SeaTac/Tukwila****Partnership**2 Service Agreements | * Global to Local (G2L) & G2L/Food Innovation Network (FIN)

*(Lead organization-local convener for place-based work)** Partner in Employment (PIE)
 |
| **Rainier Valley****Partnership**3 Service Agreements | * HomeSight, Multicultural Community Coalition, and On-Board Othello

*(Lead organization-local convener for place-based work)** Puget Sound Sage & SouthCORE
* Rainier Beach Action Coalition
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**2019-2020 Budget proviso** As part of its deliberations on the 2019-2020 biennial budget ordinance (Ordinance 18835), the Council included a proviso on the Public Health budget (Section 95, Proviso P1) requiring the Executive to transmit a motion and 2018 outcomes report on the three COO original place-based sites. The proviso states:

 *Of this appropriation, $465,000 shall not be expended or encumbered for the "Place-Based Communities: Original COO Sites" sub-strategy within the "Places: Awards to Community Partnerships" Communities of Opportunity strategy area as described in Section VII (Communities of Opportunity) of the Best Starts for Kids Implementation Plan, approved by Ordinance 18373, until the executive transmits a 2018 outcomes report on the original place-based sites, which are Rainier Valley, White Center and SeaTac/Tukwila, and a motion that should approve the report and reference the subject matter, the proviso's ordinance, ordinance section and proviso number in both the title and body of the motion, and a motion approving an outcomes report is passed by the council.*

 *The report shall include, but not be limited to:*

 *A. A list of services provided through Communities of Opportunity King County service agreements by each of the three original place-based sites and their partners in 2018, as well as the number of persons served by each site or the site's partners. The list should identify the services by the issue areas of housing, economic opportunity, health or community connections, as well as identify if the services were provided by the original place-based site or its partners;*

 *B. A summary of the priority strategies developed by the place-based sites for 2018 and outcomes achieved in 2018 towards those priority strategies; and*

 *C. A summary of any developed performance measures for the "Place-Based Communities: Original COO Sites" sub-strategy or performance measures monitoring methodology for tracking outcomes data.*

 *The executive should file the report and the motion required by this proviso by June 30, 2019, in the form of a paper original and an electronic copy with the clerk of the council, who shall retain the original and provide an electronic copy to all councilmembers, the council chief of staff and the lead staff for the health, housing and human services committee, or its successors.*

**ANALYSIS**

The transmitted report, in accordance with the requirements of the 2019-2020 biennial budget proviso (Ordinance 18835, Section 95, Proviso P1), provides information on the three COO original place-based sites relating to services provided and priority strategies, outcomes and developed performance measures. In total, the report identifies that the original place-based site partnerships engaged 17,295 people as part of their COO work in 2018[[12]](#footnote-12), including 2,305 people through 140 capacity building events[[13]](#footnote-13) and 14,990 people in 187 community events.

**White Center Partnership.** White Center, as described in the transmitted report, is home to robust immigrant and refugee communities, with about 31 percent of residents born outside of the United States (compared to approximately 22 percent for all of King County). Approximately 39 percent of White Center households, as indicated in the 2018 BSK annual report, have household income below 200 percent of the federal poverty level (compared to 22 percent for the overall county), with approximately 43 percent of all households paying over 30 percent of income on housing (compared to 31 percent for the overall county), and approximately 55 percent of communities of color paying at least 30 percent of household income on housing (as noted in the transmitted report).[[14]](#footnote-14)

In 2018, 10,426 people were served or engaged with services through the White Center Partnership.[[15]](#footnote-15) As described in the transmitted report, organizations involved in the COO White Center Partnership work are led and staffed by persons of color. Additionally, many staff live or work in White Center and have a deep understanding of the community at-large. A summary of primary project activities (services provided) in 2018 is included in Appendix A of the transmitted report.

**2018 Priority Strategies and Outcomes Achieved in 2018**. A high-level summary of the three priority strategies developed for 2018 for the White Center Partnership, and outcomes achieved in 2018 towards those strategies, is provided in Table 3 on the next page.

**Table 3. White Center Partnership: High-level Summary of 2018**

**Priority Strategies and Outcomes Achieved**

|  |  |  |
| --- | --- | --- |
| **Strategy** | **Brief Description** | **2018 Outcomes Achieved toward Strategy** |
| **1** | **Expand affordable housing and multiple services through White Center Hub[[16]](#footnote-16)** | * Developed Community Advisory Council
* Established “Rise Together” cross-neighborhood collaboration to address neighborhoods displacement
* Developed Youth Board to bring youth voice to planning for the Hub
 |
| **2** | **Increase access to healthy foods and nutrition education** | * Established roundtable of stakeholders to collectively identify key strategies to increase access to affordable, healthy food for the neighborhood
* Established data-driven community priorities through community survey
* Promoted youth leadership through workshops and community dinners
* Expanded access to food for low-income residents by removing barriers to help connect people to growing their own food and increase food security
 |
| **3** | **Support neighborhood revitalization and economic opportunity** | * Expanded employment and job readiness programs
* Engaged youth in building skills to address displacement through youth internship program (White Center II White House)
* Strengthened leadership development via engagement with over 100 residents from diverse racial and ethnic minority populations on leadership development, advocacy and community building
 |

**SeaTac/Tukwila Partnership.** As described in the transmitted report, the SeaTac/Tukwila site spans two municipalities and is home to one of the nation’s most diverse international communities, with more than 70 distinct linguistic groups living in the area. Approximately 42 percent of SeaTac/Tukwila households, as indicated in the 2018 BSK annual report, have household income below 200 percent of the federal poverty level (compared to 22 percent for the overall county), with approximately 46 percent of households paying over 30 percent of income on housing (compared to 31 percent for the overall county).[[17]](#footnote-17)

In 2018, 1,412 people were served or engaged with services through the SeaTac/Tukwila Partnership.[[18]](#footnote-18) According to the transmitted report, all partners are locally-based organizations whose staff largely live or work in the area. A summary of primary project activities (services provided) in 2018 is included in Appendix A of the transmitted report.

**2018 Priority Strategies and Outcomes Achieved in 2018** A high-level summary of priority strategies developed for 2018 for the SeaTac/Tukwila Partnership and outcomes achieved in 2018 towards those strategies is provided in Table 4 on the next page.

**Table 4. SeaTac/Tukwila Partnership: High-level Summary of 2018**

**Priority Strategies and Outcomes Achieved**

|  |  |  |
| --- | --- | --- |
| **Strategy** | **Brief Description** | **2018 Outcomes Achieved toward Strategy** |
| **1** | **Increasing access to health and affordable food** | * Expanded healthy food access for low-income residents, including making locally grown produce affordable and accessible for hundreds of customers, and sourcing a majority of farm stand vegetables from New Roots’ community gardeners
* Increased knowledge about food access through 39 food demonstrations reaching over 300 people, as well as Food Access workshop reaching more than 200 additional community members
 |
| **2** | **Support emerging businesses working in the food industry** | * Created affordable kitchen space for food entrepreneurs through pilot kitchen incubator
* Supported launch of new businesses at pilot kitchen space
* Trained new entrepreneurs, with 15 new entrepreneurs receiving support through business launch process and connection to market opportunities
* Developed and delivered comprehensive business incubation programming, facilitating collaborative future programming design for the Tukwila Village Food Hall and Commercial Kitchen Incubator space
* Removed financial barriers to participation in farmers markets, working with PHSKC Environmental Health Division and obtaining an umbrella permit special permit for participating entrepreneurs to utilize at farmers markets and other events
* Expanded leadership development opportunities and trainings for Community Food Advocates, with core components (co-designed with Advocates) now incorporated into FIN’s onboarding process for new advocates
 |
| **3** | **Advance economic stability for residents** | * Enhanced economic stability through a Community Economic Development Incubator (CEDI), reaching 117 people, to reduce employment barriers to living-wage jobs in demand industries. The approach involved case management, system navigation, resource connections and job readiness.
* Developed connections with youth by engaging youth/young adults in the IT field, leading to six young people entering the CEDI program in 2018.
 |
| **4** | **Improve physical health and financial well-being by integrating service delivery approaches** | * Expanded the Connection Desk model (new location at Tukwila HealthPoint clinic) to increase connections between health care providers and community/social services
* Increased connections between health, housing, and financial resiliency through Community Health Worker engagement with affordable housing residents, engaging with 43 residents.
 |

**Rainier Valley Partnership.** Geographically, the Rainier Valley neighborhood extends south from SoDo to the southern Seattle city limits, and east from I-5 to Lake Washington. As described in the transmitted report, Rainier Valley is a mosaic of immigrant communities with 40 distinct ethnic groups and 59 languages spoken. Approximately 37 percent of Rainier Valley households, as indicated in the 2018 BSK annual report, have household income below 200 percent of the federal poverty level (compared to 22 percent for the overall county), with approximately 42 percent of households paying over 30 percent of income on housing (compared to 31 percent for the overall county).[[19]](#footnote-19)[[20]](#footnote-20) In 2018, 5,457 people were served or engaged with services through the Rainier Valley Partnership. [[21]](#footnote-21)

The Rainier Valley COO Partnership, as explained in the transmitted report, consists of four coalitions including Multicultural Community Coalition, On Board Othello, Rainier Beach Action Coalition and South Communities Organizing for Racial Equity (SouthCORE), with more than 80 partner organizations collaborating across the coalitions. A steering committee was created by the coalitions, with HomeSight serving as the lead organization for the partnership. As described in the report, the steering committee members are employees and volunteers of the organizations and communities they serve, and all four coalitions are led by persons of color.

A summary of primary project activities (services provided) in 2018 is included in Appendix A of the transmitted report.

**2018 Priority Strategies and Outcomes Achieved in 2018** A high-level summary of priority strategies developed for 2018 for the Rainier Valley Partnership and outcomes achieved in 2018 towards those strategies is provided in Table 5.

**Table 5. Rainier Valley Partnership: High-level Summary of 2018**

**Priority Strategies and Outcomes Achieved**

|  |  |  |
| --- | --- | --- |
| **Strategy** | **Brief Description** | **2018 Outcomes Achieved toward Strategy** |
| **1** | **Develop Othello Square[[22]](#footnote-22)** (formerly known as Southeast Economic Opportunity Center) | * Secured site control after years of community planning for project: COO provides funding to support HomeSight Othello Square Integration Manager (oversees coordination and implementation of campus, including developing interagency activity plans and a community-centered service model)
* Collaboratively developed project capital campaign strategy, including message and donor development in order to collectively raise funds for the community building, which will be completed in 2022[[23]](#footnote-23)
* Developed capacity to collect data and integrate resources
* Secured strong relationships with key external partners and convened community stakeholder subcommittees
 |
| **2** | **Create a shared multicultural community center (MCC)[[24]](#footnote-24)** | * Organized community and advocated for site control for the Othello Square project
* Developed shared governance structures
* Expanded knowledge on real estate acquisition through a series of work sessions with MCC members
* Developed a mandatory three-day equity training for Othello Square partners, which resulted in an Equity Framework of guiding principles that partners are using for shared narratives, common definitions and decision-making
 |
| **3** | **Create a food innovation center[[25]](#footnote-25) in Rainier Beach** | * Engaged community in Food Innovation Center (more than 1,000 residents) and created connections with stakeholders (e.g. farmers and food stands)
* Launched a seasonal neighborhood Farm Stand in Rainier Beach (Ethiopian Community Center host site) following extensive collaborative planning process that was open 18 consecutive summer Saturdays and served over 500 residents
* Increased community kitchen access and associated cooking classes at neighborhood community centers, with participation from over ten local chefs and 400 residents
 |
| **4** | **Promote safety and reduce environmental causes of crime** | * Identified safety hot spot locations and recommended solutions located in the Othello neighborhood, resulting in 30 percent crime reduction through engagement with Rainier Beach community and other community-based organizations, businesses and schools[[26]](#footnote-26)
* Provided training and activities for neighbors and businesses to identify and reduce environmental causes of crime
* Expanded neighborhood improvements through collaborative projects, such as a community mural and Unity trail improvements
* Increased capacity of youth leaders to address crime, such as through the Corner Greeters project[[27]](#footnote-27)
 |
| **5** | **Advance anti-displacement policies and approaches** | * Engaged communities in shaping Seattle Mandatory Housing Affordability rezone in their communities
* Activated the vacant corner of MLK & Othello to provide food and nutrition educational programming and community gathering space
 |
| **6** | **Ensure equitable transit-oriented development at Link Light Rail’s planned Graham Street Infill Station[[28]](#footnote-28)** | * Engaged with stakeholders, engaging directly with 500 stakeholders through community planning meetings and listening sessions, and door-to-door surveys
* Leadership development, including recruiting new members to join SouthCORE to advocate for equitable development
* Leveraged funding from foundations to advance Graham Street work during the COO place-based funding period
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**COO Evaluation Framework, Performance Measures and Monitoring.** As indicated in the transmitted report, targeted COO investments and activities over a short-term period (3-5 years) are expected to result in increased capacity for more equitable policies, systems and community conditions, as identified in the middle column of Figure 1.

**Figure 1. COO Framework**

Performance measures, as indicated in the report, are designed to help track shorter-term outcomes. Enclosed below is a data summary of the five key performance measures from across the three partnerships in 2018:

* **Capacity Building -- Number of Events and Participants:** 140 capacity building events held, reaching 2,305 people
* **Community Events -- Number of Events and Participants:** 187 community events held, reaching almost 15,000 people
* **Residents in Leadership Roles:** 115 youth and young adults supported in taking on leadership positions within their communities and region
* **New Organizational Relationships Developed:** 67 new organizational relationships developed
* **Organizational Relationships Strengthened:** 97 organizational relationships supported

As noted in the transmitted report, additional common performance measures have been developed for reporting activities in 2019-2020[[29]](#footnote-29), a list of which is provided on page 27 of the transmitted report. Additionally, the report indicates that COO also plans to track additional, project-specific performance measures (currently being finalized).

**Baseline Evaluation and Performance Monitoring** Communities of Opportunity launched a baseline evaluation in 2018 to, in part, assess progress on performance measures, conducted by a multidisciplinary evaluation team working closely with community partners. Additionally, an Evaluation Advisory Group was created, consisting of representatives from across the COO strategy areas 1 and 2 (Table 1), to advise COO throughout the baseline evaluation process. Of note, a complete summary of baseline evaluation findings, including population-level metrics (headline indicators[[30]](#footnote-30)) and partner-level findings, is available online at [www.COOpartnerships.org/impact](http://www.COOpartnerships.org/impact).

In addition to ongoing performance measures monitoring, the transmitted report indicates that COO synthesizes information from grantees’ mid-year annual reports. As further indicated, these reports, in addition to regular check-ins between COO grantees and their contract monitors, will provide COO with contextual, qualitative data about contributing factors to success of the grantees’ work and any barriers or challenges encountered, as well as how any encountered challenges have been overcome.

The transmitted report generally meets the requirements of the proviso. The proposed motion, if passed by Council, would approve the report and authorize $465,000 in provisoed funds restricted by the proviso to be released to Public Health.

**INVITED**

* Andréa Akita, Director, Communities of Opportunity

**ATTACHMENTS**

1. Proposed Motion 2019-0281
2. Communities of Opportunity 2018 Outcomes Report on the Original Place-Based Sites: Rainier Valley, White Center and SeaTac/Tukwila
3. Transmittal Letter
1. Ordinance 18088 and Motion 14673. [↑](#footnote-ref-1)
2. Earlier projections estimated approximately $392.3 million in revenues over the six-year levy period. [↑](#footnote-ref-2)
3. All programs, per the BSK Implementation Plan, will have performance metrics to track progress toward implementation milestones including: *How much was done?* *How well was it done?* and *Is anyone better off?* [↑](#footnote-ref-3)
4. Information on 2018 investments in each COO strategy area is included in the 2018 BSK Annual Report (Attachment A to Proposed Motion 2019-0239). [↑](#footnote-ref-4)
5. According to the BSK Implementation Plan, COO will fund three investment strategy areas with one to three sub-strategies in each area. [↑](#footnote-ref-5)
6. The COO-BSK Levy Advisory Board is the successor group to the Communities of Opportunity Interim Governance Group. [↑](#footnote-ref-6)
7. The Best Start for Kids Implementation plan, adopted by Ordinance 18373, describes additional participation requirements of the COO-BSK Advisory Board in deliverables such as the Performance and Evaluation Measurement Plan and Annual Reporting. [↑](#footnote-ref-7)
8. Proposed legislation to confirm a number of appointments to the Board, including Proposed Ordinance 2019-0232 and Proposed Motions 2019-0187 and 0189, have been introduced and referred to the HHHS Committee. [↑](#footnote-ref-8)
9. Backbone resources, as described in the transmitted report, includes support for dedicated staffing to carry out project management activities, data support, facilitation, cross-community learning and communication. [↑](#footnote-ref-9)
10. Of note, COO accepted proposals only from organizations working in areas that ranked in the lowest percentiles (20th or below) of health and well-being indicators (such as life expectancy, household income and unemployment) in order to target efforts to areas with the most need. [↑](#footnote-ref-10)
11. Lead organizations, as indicated in the transmitted report, demonstrated that they were trusted, credible entities that could bring together diverse stakeholders to reduce equity gaps in low-income communities and communities of color in King County. [↑](#footnote-ref-11)
12. Total number of participants in events may include duplicates. [↑](#footnote-ref-12)
13. Includes courses, workshops, trainings and seminars. [↑](#footnote-ref-13)
14. For 2017, reflecting data averaged from 2013-2017. Source: BSK 2018 Annual Report, page 58. [↑](#footnote-ref-14)
15. Total COO financial support in 2018 for the White Center Partnership, as indicated by Executive staff, was $749,427 ($150,000 provided by the Seattle Foundation and $599,427 provided by BSK levy proceeds) and includes evaluation funding. The amount of $887,484 cited in the report reflects a service agreement term from September/October 2017 through December 2018. [↑](#footnote-ref-15)
16. The White Center Hub project is planned to include affordable housing, community center for job sourcing, access to education, case management, and family advocacy adjacent to a park. The White Center Community HUB grand opening is currently estimated for Q1 2023. [↑](#footnote-ref-16)
17. For 2017, reflecting data averaged from 2013-2017. Source: BSK 2018 Annual Report, page 58. [↑](#footnote-ref-17)
18. Total COO financial support in 2018 for the SeaTac/Tukwila Partnership, as indicated by Executive staff, was $724,824 ($150,000 provided by the Seattle Foundation and $574,824 provided by BSK levy proceeds) and includes evaluation funding. The amount of $912,000 cited in the report reflects a service agreement term from September/October 2017 through December 2018. [↑](#footnote-ref-18)
19. For 2017, reflecting data averaged from 2013-2017. Source: BSK 2018 Annual Report, page 58. [↑](#footnote-ref-19)
20. U.S. Census Bureau, 2013-2017 American Community Survey 5-year estimates, accessed 7/9/19. [↑](#footnote-ref-20)
21. Total COO financial support in 2018 for the Rainier Valley Partnership, as indicated by Executive staff, was $1,058,807 ($150,000 provided by the Seattle Foundation and $908,807 provided by BSK levy proceeds) and includes evaluation funding. The amount of $1,426,500 cited in the report reflects a service agreement term from September/October 2017 through December 2018. As noted in the report, the partnership successfully leveraged their COO investments to secure additional funding of $25 million for their projects. [↑](#footnote-ref-21)
22. Othello Square, as described in the report, has multiple components including a Multicultural Community Center, a business assistance collaborative, a community gathering hall and postsecondary education. As further described, it will also offer mixed-income housing, Rainier Valley Leadership Academy (a public, tuition-free college preparatory charter school), community health clinic and multilingual early childhood education center. [↑](#footnote-ref-22)
23. Includes leveraging $3 million through WA Department of Commerce Building Communities Fund for facility construction. [↑](#footnote-ref-23)
24. The MCC, which is led by eight community organizations, will serve as a cultural home and vital service center for over 10,000 immigrants, refugees, people of color and other communities in Rainier Valley. According to the transmitted report, the MCC is creating organizational and operational structures, building leadership capacity and developing shared cross-cultural programming to prepare for shared co-working space and a Cultural Innovation Center at Othello Square. [↑](#footnote-ref-24)
25. Food innovation centers, as described in the transmitted report, are natural places for food aggregation, production and distribution and other attractions, and for public outreach and services (e.g. cooking and nutrition classes). [↑](#footnote-ref-25)
26. Engagement was led by two organizations, Health Othello Safer Through Environmental Design (HOSTED) and Rainier Beach: A Beautiful Safe Place for Youth, with COO support. These organizations, as described in the transmitted report, are working on place-based causes of youth victimization and crime at five focus locations, knows as “hot spots”, in the Rainier Beach neighborhood. [↑](#footnote-ref-26)
27. This project, as described in the transmitted report, hires members of Rainier Beach as greeters. The greeters host pop-up style community-building events and services. [↑](#footnote-ref-27)
28. Includes working with community stakeholders to create a shared vision for equitable transit-oriented development in the Graham Street Station area. The transmitted report notes the formation of a Community Action Team composed of local leaders, businesses and institutions committed to preserving and growing the community. [↑](#footnote-ref-28)
29. These additional performance measures were developed based on a review of the partners’ respective scopes of work for 2019 and 2020. [↑](#footnote-ref-29)
30. COO headline indicators and a composite measure (index) of health and well-being have been developed to assess long-term change. Of note, The COO index ranks the health and well-being of residents from highest to lowest percentiles, grouped by deciles. As described in the transmitted report, the index is a composite, including life expectancy, rates of diabetes, obesity, smoking, unemployment, poor housing conditions and living below 200 percent of the federal poverty level. Data for 2018 are provided on page 58 of the 2018 BSK Annual Report (Attachment A to Proposed Motion 2019-0239). The original place-based sites, as previously noted, were located in areas that ranked in or below the 20th percentile of health and well-being indicators. [↑](#footnote-ref-30)