ATTACHMENT 5

QUARTERLY REPORT 3rd QUARTER 2016



KING COUNTY OFFICE OF PERFORMANCE, STRATEGY AND BUDGET

Quarterly Report 3rd Quarter 2016

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Summary of 2015/2016 General Fund (10) Financial Plan (in millions) - Q3 2016 Report Summary includes Inmate Welfare (16) and Goat Hill Garage Operations (1415) subfunds as reported in CAFR

	2015-2016 Adopted Budget	2015-2016 Current Budget	2015-2016 Biennial-to-Date Actuals	2015-2016 Estimated	2017-2018 Projected	2019-2020 Projected
BEGINNING FUND BALANCE	64.7	83.1	83.1	83.1	67.1	78.2
REVENUES						
Property Tax	643.6	650.7	507.2	650.7	680.5	713.5
Sales Tax	226.9	245.0	210.6	245.0	272.8	284.6
Intergovernmental Receipts	178.8	196.8	155.6	196.8	199.7	205.9
Federal and State Revenue	42.8	43.9	37.4	43.9	43.2	43.9
Fines, Fees, Charges for Services, Transfers	325.8	319.4	272.2	319.4	379.9	386.9
Other Taxes	69.0	68.5	61.5	68.5	65.5	67.1
General Fund Revenues	1,486.8	1,524.3	1,244.6	1,524.3	1,641.7	1,701.9
EXPENDITURES						
Operating Expenditures	(1,443.4)	(1,443.4)	(1,280.8)	(1,443.4)	(1,585.7)	(1,673.3)
CIP Expenditures	(10.9)	(10.9)	(12.3)	(10.9)	(10.7)	(6.8)
Debt Service	(45.5)	(45.5)	(40.2)	(45.5)	(54.1)	(54.9)
Supplementals/Carryover/Reappropriations	0.0	(60.5)	0.0	(65.3)	0.0	0.0
Underexpenditures/Overcollections	20.0	15.0	0.0	15.0	20.0	20.0
General Fund Expenditures	(1,479.8)	(1,545.2)	(1,333.3)	(1,550.1)	(1,630.6)	(1,715.0)
Other Fund Transactions	0.9	0.0	0.0	9.9	0.0	0.0
Ending Fund Balance	72.7	62.1	(5.7)	67.1	78.2	65.2
DESIGNATIONS AND SUBFUNDS						
Designations	(2.4)	(2.3)	(2.2)	(12.2)	(5.2)	(2.3)
Subfund Balances	(2.4)	(3.7)	(3.7)	(3.7)	(3.0)	(2.3)
EXPENDITURE RESERVES						
Carryover and Reappropriation	0.0	0.0	0.0	0.0	0.0	0.0
CIP Capital Supplemental Reserve	(0.4)	0.0	0.0	0.0	0.0	0.0
Executive Contingency	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
South Park Bridge Post Annexation Operations	(0.5)	0.0	0.0	0.0	(1.0)	(3.0)
Pacific Tower Capital Contribution	(0.3)	0.0	0.0	0.0	0.0	0.0
Strategic Innovation Plans	(0.1)	(0.1)	(0.1)	0.0	0.0	0.0
Landslide Mapping	(0.1)	(0.1)	(0.1)	0.0	0.0	0.0
Credit Enhancement Reserve	0.0	0.0	0.0	0.0	(1.3)	(2.5)
Risk Reserve	(29.5)	(17.7)	(17.7)	(7.1)	(17.3)	(21.0)
Reserves	(35.8)	(24.0)	(23.8)	(23.0)	(27.8)	(31.1)
Ending Undesignated Fund Balance	36.9	38.1	(29.5)	44.1	50.4	34.0
6% Undesignated Fund Balance Minimum	34.1	35.3	34.0	35.3	37.8	39.1
Over/(Under) 6% Minimum	2.8	2.8	(63.5)	8.8	12.6	(5.1)
Over/(Under) 6.5%	0.0	0.0	(66.3)	6.0	9.8	(7.9)
Rainy Day Reserve	20.2	20.3	20.3	20.3	20.4	20.6
	20.2	20.0	2010	20.0		20.0

Footnotes address significant changes from the Adopted Budget

¹ 2015-2016 beginning fund balance is based on CAFR figures.

² Property tax projections are based on the most recent estimates adopted by the County Forecast Council.

³ Sales tax projections are based on the most recent estimates adopted by the County Forecast Council.

⁴ \$60.5M in additional expenditures have been approved. \$4.8 million in net General Fund expenditures have been proposed.

 $^{\rm 5}$ Outyear projections are consistent with the 2017-2018 Proposed Budget.

⁶ The Risk Mitigation Reserve has been rebalanced to achieve an Ending Undesignated Fund Balance of 7.5% in the 2015-2016 Estimated column.

Financial Plan Q3 2016 Roads Operating /000001030

		2015/2016	2015/2016	2015/2016			
	2013/2014	Adopted	Current	Biennial-to-	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Budget ²	Budget ³	Date Actuals ⁴	Estimated ⁵	Projected ⁶	Projected ⁶
Beginning Fund Balance	3,440,385	18,831,980	19,889,311	19,889,311	19,889,311	16,913,392	21,993,973
Revenues							
Property Taxes	138,002,568	158,760,445	158,317,525	125,858,132	162,356,542	175,539,949	170,321,123
Gas Taxes	25,827,803	23,124,562	23,124,562	22,746,569	25,492,373	25,400,000	25,398,003
Reimbursable Revneue	17,531,504	12,386,624	12,386,624	9,156,009	11,200,000	12,588,868	13,423,848
Utility Inspection		2,320,300	2,320,300	1,962,939	2,293,577	2,320,300	2,472,104
Grant Revenue	2,779,533	0	-	238,847	238,847	-	
Grant Contingency Revenue	0	2,000,000	2,000,000	-	-	2,000,000	2,000,000
Sale of Land				1,304,748	1,304,748		
Other Revenue	10,600,438	5,398,742	5,398,742	4,395,459	6,101,346	5,000,000	5,000,000
Total Revenues	194,741,846	203,990,673	203,547,753	165,662,703	208,987,433	222,849,117	218,615,078
Expenditures							
			(440,007,007)	(00, 400, 075)		(422.004.700)	
Operating Base	(98,733,626)	(116,627,937)	(119,627,937)	(90,409,275)	(104,449,763)		,
Sherriff Transfer	(5,000,000)	(12,000,000)	(12,000,000)	(12,000,000)	(12,000,000)	(15,000,000)	(15,000,000)
SWU Fee	(8,798,312)	(9,340,326)	(9,340,326)	(7,134,413)	(9,387,479)		(13,889,000)
Reimbursable Expenditures	(17,645,932)	(12,386,624)	(12,386,624)	(9,156,009)	(11,200,000)	,	(13,423,848)
Debt Service	0	(18,578,628)	(18,578,628)	(15,806,959)	(18,986,110)		(11,596,199)
Grant Contingency		(2,000,000)	(2,000,000)	-		(2,000,000)	(2,000,000)
Total Expenditures	(130,177,870)	(170,933,515)	(173,933,515)	(134,506,656)	(156,023,352)	(188,168,536)	(191,449,812)
Estimated Underexpenditures							
Other Fund Transactions ⁷							
Transfer to Roads CIP	(48,080,000)	(38,400,000)	(55,940,000)	(40,670,000)	(55,940,000)	(29,600,000)	(31,000,000)
EBS / FBOD Difference	(35,050)	,	,	,	,	,	,
Total Other Fund Transactions	(48,115,050)	(38,400,000)	(55,940,000)	(40,670,000)	(55,940,000)	(29,600,000)	(31,000,000)
Ending Fund Balance	19,889,311	13,489,138	(6,436,451)	10,375,358	16,913,392	21,993,973	18,159,239
Reserves ⁸							
Expenditure Reserve (s)	(5,850,000)	(5,850,000)					
Cash Flow Reserve(s)	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	(10,000,000)	(10,000,000)
Rate Stabilization Reserve(s)							
Rainy Day Reserve (30 days)							
Total Reserves	(12,850,000)	(12,850,000)	(7,000,000)	(7,000,000)	(7,000,000)	(10,000,000)	(10,000,000)
Reserve Shortfall	-	-	13,436,451	-	-	-	-

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ 2015/2016 Current Budget includes \$3,000,000 from omnibus supplemental Ordinance # 18110 and Mid Biennial Adjustments.

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 09/30/2016, using EBS report GL030.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 09/30/2016, and the impact of any proposed, but not approved supplementals.

⁶ Outyear projections assume revenue Property Taxes Revenues as projected by OEFA in the most recent forecast.

⁷ Other fund transactions include accounting adjustments to balance to budgetary fund balance and Transfers to the Roads CIP fund.

⁸ This plan was update by M. Foote on 10/19/2016.

Financial Plan Q3 2016
Mental Illness and Drug Dependency Fund (MIDD) / 000001135

		2015/2016		2015/2016			
	2013/2014	Adopted	2015/2016	Biennial-to-Date	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Budget ²	Current Budget ³		Estimated ⁵	Projected ⁶	Projected ⁶
Beginning Fund Balance	23,962,347	15,773,536	16,257,982	16,257,982	16,257,982	11,869,048	11,291,164
Revenues	23,502,547	13,773,330	10,237,382	10,237,302	10,237,382	11,805,048	11,251,104
Local Sales Tax	100,493,041	111,109,079	120,379,333	103,151,795	120,379,332	133,955,400	142,561,985
Other	139,899	112,336	112,336	86,670	366,105	117,953	117,953
Total Revenues	100,632,940	111,221,415	120,491,669	103,238,465	120,745,437	134,073,353	142,679,938
Expenditures		,,	,,		,,,		,0,0,000
Wages and Benefits (51000)	(21,126,899)	(23,437,231)	(24,543,745)	(21,088,496)	(24,354,116)	(21,030,823)	(21,556,594)
Supplies & Capital	(103,230)	(107,668)	(107,668)	,	(107,668)	(166,212)	(170,367)
Services (53000)	(83,243,300)	(86,238,855)	,		(96,082,708)	(94,083,893)	(96,435,990)
Intergovernmental Services (55000)	(3,863,875)	(3,584,465)		(3,574,422)	(4,567,098)	(4,509,170)	(4,621,899)
Other Balances	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(22,781)	(22,781)	(3,778)	(22,781)	(14,861,139)	(15,232,667)
Total Expenditures	(108,337,304)	(113,391,000)	(128,514,000)	(100,504,638)	(125,134,371)	(134,651,237)	(138,017,518)
Estimated Under expenditures							
Other Fund Transactions ⁷							
GAAP Adjustments							
Total Other Fund Transactions	-	<u>-</u>	-	-	-	-	-
Ending Fund Balance	16,257,982	13,603,951	8,235,651	18,991,810	11,869,048	11,291,164	15,953,584
Reserves							
Expenditure Reserve (s)		(3,658,569)					
Services Stabilization Pool Reserve ⁸			(895,000)	(895,000)	(895,000)		
Revenue Reserve(s) ⁹	(5,275,885)	(5,833,227)	(6,319,915)	(6,319,915)	(6,319,915)		
Rainy Day Reserve (60 days) ¹⁰	(0)2/0)000/	(-,, ,	(-///	(-,,	(4,654,133)	(11,220,936)	(11,501,460)
Total Reserves	(5,275,885)	(9,491,796)	(7,214,915)	(7,214,915)	(11,869,048)	(11,220,936)	(11,501,460)
	(3,2,3,003)	(3,431,730)	(7,214,515)	(7,214,313)	(11,000,040)	(11,220,530)	(11,501,400)
Reserve Shortfall	-	-	-	-	-	-	-
Ending Undesignated Fund Balance	10,982,097	4,112,155	1,020,736	11,776,895		70,228	4,452,124

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17941.

per ordinance #17941 for \$113,391,000, # 18110 for \$9,943,000, ordinance # 18155 for \$2,322,000, ordinance # 18223 for \$378,000 and ordinance #18319 for \$2,480,000.

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 9/30/2016, using EBS report GL_010.

The beginning fund balance for 2015/2016 has been adjusted per FBOD Fund Balance Report dated 9/7/2016.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 9/30/2016.

⁶ Out year projections assume revenue growth per OEFA guidance.

⁷ Other fund transactions include accounting adjustments to balance to budgetary fund balance.

⁸ The Services Stabilization Pool is designated to fund MIDD I services during transition to MIDD II services to avoid service disruptions for vulnerable populations.

⁹ Revenue Reserve is equal to 5.25% of MIDD tax receipts.

¹⁰ The MIDD fund will transition to a Rainy Day Reserve as of 2017, which represents 60 days of expenditures.

This plan was updated by DCHS Staff on 10/17/2016.

³ 2015/2016 Current Budget includes August 2016 Mental Health Sales Tax Forecast and supplemental appropriations

Financial Plan Q3 2016
Surface Water Management Operating Fund /000001211

		2015/2016	2015/2016	2015/2016			
	2013/2014	Adopted	Current	Biennial-to-	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Budget ²	Budget ³	Date Actuals ⁴	Estimated ⁵	Proposed ⁶	Projected ⁶
Beginning Fund Balance	1,831,773	5,932,693	8,243,227	8,243,227	8,243,227	4,932,364	7,560,050
Revenues							
SWM Fees	48,227,100	50,360,177	50,360,177	41,894,290	51,181,115	71,786,431	66,215,210
General Fund	1,584,054	1,700,000	1,700,000	850,000	1,700,000	1,700,000	1,813,900
Other Revenues	2,849,860	1,907,736	1,907,736	1,095,139	1,675,597	2,089,055	2,229,022
Total Revenues	52,661,014	53,967,913	53,967,913	43,839,429	54,556,712	75,575,486	70,258,132
Expenditures							
Expenditures	(35,339,011)	(43,858,066)	(43,858,066)	(35,100,576)	(42,542,324)	(49,407,655)	(52,717,968)
CIP PAYG	(6,102,945)	(8,874,000)	(8,874,000)	(8,874,000)	(8,874,000)	(13,761,436)	(14,683,452)
CIP Debt Service	(3,546,604)	(4,349,600)	(4,349,600)	(4,054,825)	(4,349,600)	(3,288,750)	(2,961,800)
Asset Management for Roads		(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)		
T/T Roads ¹¹	(1,000,000)	(2,390,000)	(2,390,000)	(680,770)	(1,101,651)	(6,489,959)	(6,489,959)
2014 Appropriation for WQ Proviso	(261,000)						
Total Expenditures	(46,249,560)	(60,471,666)	(60,471,666)	(49,710,171)	(57,867,575)	(72,947,800)	(76,853,179)
Estimated Underexpenditures ⁷		600,000	600,000				
Other Fund Transactions							
Total Other Fund Transactions	-	-	-	-	-	-	-
Ending Fund Balance	8,243,227	28,940	2,339,474	2,372,485	4,932,364	7,560,050	965,002
Reserves ⁸							
SWM Rate Reserve	(6,368,704)					(3,502,624)	
Rainy Day Reserve (30 days)	(1,874,523)	(2,378,403)	(2,378,403)	(2,378,403)	(2,378,403)	(2,769,077)	(2,931,801)
Roads Transfer CIP Reserve ⁹		(2,000,000)	(2,000,000)	(3,709,230)	(3,288,349)	(1,288,349)	
Total Reserves	(8,243,227)	(4,378,403)	(4,378,403)	(6,087,633)	(5,666,752)	(7,560,050)	(2,931,801)
Reserve Shortfall ¹⁰	-	4,349,463	2,038,929	3,715,148	734,388	-	1,966,798
Ending Undesignated Fund Balance	-	-	-	-	-	-	-

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015/2016 Adopted Budget is based on ordinance 17476.

³ 2015/2016 Current Budget is based on ordinance 17476 and 18110.

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 10/19/2016, using EBS report GL010.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of 10/20/2016, and the impact of any proposed, but not approved supplementals.

⁶ Outyear projections are based on the following assumptions for expenditures and revenues:

Revenues

SWM revenues include the following annexation assumptions from PSB: Klahanie 1/1/16; Duwamish/Sliver 1/1/17; North Highline 1/1/20; West Hill 1/1/20; East Federal Way 1/1/20.

SWM Fee revenues in 2017/2018 and 2019/2020 are assumed at proposed \$258 rate. General Fund and Other Revenues reflect proposed budget for 2017/2018 and inflationary increases of 6.7% in 2019/2020 per PSB's assumptions

Expenditures

Operating expenditures reflects proposed budget for 2017/18 and inflationary increase of 6.7% in 2019/2020 per PSB's assumptions, and reductions for North Highline, Sliver/Duwamish and West Hill annexations direct services.

CIP Debt Service on existing debt decreases at the end of 2016 to reflect retirement of 1996 SWM bond debt. Debt service on 2014 bond issuance reflects interest-only financing through 2016 with full debt amortization commencing in 2017.

⁷ Under-expenditure assumptions for budget are usually calculated at 1 to 1.5% of estimated SWM revenues. This assumption is revisited and updated throughout the biennium and has been removed in the estimated and out-year columns to reflect current conditions. Budgeted expenditures includes a \$302,000 under-expenditure in the form of a vacancy contra, calculated during budget development based on county historical data.

⁸ Reserves reflect a 30-day rainy day reserve based on annual estimated SWM fund expenditures. The remaining rate reserve is being accumulated to mitigate against future rate increases. The SWM program faces potential large revenue losses due to possible future annexations. The SWM program is also subject to possible significant cost impacts related to changes in meeting NPDES permit compliance.

⁹ 2015/2016 This reserve to support an unfunded transfer in the SWM CIP program for an additional transfer to Road Services Fund added in the adopted CIP project budget. In 2017/2018 this reserve includes budgeted amounts from T/T Roads that are projected to be unspent in 2015/2016 and will be carried over.

¹⁰ There is a reserve shortfall in 2015/2016 Adopted, the assumption is there will be a rate increase adopted with the 2017/2018 budget.

¹¹ It is not expected that Roads will expend the full budgeted transfer for capital drainage projects in the ROW by the end of this biennium. Estimated amount based on projections from Roads.

 $^{\rm 12}$ This plan was updated by Kathy Waymire on10/27/2016.

			2015-2016	2015-2016	2015-2016			
		2013-2014	Adopted	Current	Biennial-to-	2015-2016	2017-2018	2019-2020
	Category	Actuals ¹	Budget ²	Budget ³	Date Actuals ⁴	Estimated ⁵	Projected ⁶	Projected ⁶
1	Beginning Fund Balance	2,928,768	1,160,044	1,160,044	1,160,044	1,160,044	(1,153,652)	(673,652)
	Revenues							
2	Planning & Permitting (E32510)	24,455,771	26,306,000	26,306,000	22,913,808	25,425,657	29,396,000	26,456,000
3	Permitting Integration (E32520)	1,057,825	-	-	-	-		
4	General Government Services (E32530)	3,508,525	4,171,448	4,171,448	3,923,981	4,050,344	4,089,000	4,334,000
5	Abatement Services (E52500)	182,512	204,224	604,224	312,691	395,372	1,318,000	500,000
6	Total Revenues	29,204,633	30,681,672	31,081,672	27,150,480	29,871,373	34,803,000	31,290,000
0	Expenditures		00,002,072	01,001,071			0 1,000,000	01,200,000
7		(24,147,152)	(27,267,242)	(26,767,242)	(22,702,464)	(26,765,965)	(28,917,000)	(24,522,000)
8	Permitting Integration (E32520)	(1,052,088)	-	-		-		
9	General Government Services (E32530)	(3,481,607)	(4,171,447)	(4,021,447)	(3,457,217)	(3,990,787)	(4,088,000)	(4,333,000)
10	Abatement Services (E52500)	(745,363)	(193,020)	(593,020)	(209,486)	(400,160)	(1,318,000)	(500,000)
11	Total Expenditures	(29,426,210)	(31,631,709)	(31,381,709)	(26,369,167)	(31,156,912)	(34,323,000)	(29,355,000)
12	Estimated Underexpenditures							
	Other Fund Transactions							
13	Receivables Discount - Permitting ⁷	(1,362,395)	(1,131,688)	(1,131,688)	(1,002,823)	(1,002,823)	-	-
14	Revenue Deferral - Permitting ⁸	(184,752)	-	-	(25,334)	(25,334)	-	-
	Total Other Fund Transactions	(1,547,147)	(1,131,688)	(1,131,688)	(1,028,157)	(1,028,157)	-	-
16	Ending Fund Balance	1,160,044	(921,681)	(271,681)	913,200	(1,153,652)	(673,652)	1,261,348
	Reserves ⁹							
	Expenditure Reserve (s)							
	Cash Flow Reserve(s)							
	Rate Stabilization Reserve(s)							
	Rainy Day Reserve (45 days)	(1,488,523)	(1,680,857)	(1,650,035)	(1,649,957)	(1,649,957)	(1,783,000)	(1,511,630)
21	Total Reserves	(1,488,523)	(1,680,857)	(1,650,035)	(1,649,957)	(1,649,957)	(1,783,000)	(1,511,630)
22	Reserve Shortfall	328,479	2,602,538	1,921,717	736,757	2,803,609	2,456,652	250,282
		520,175	2,002,000	1,521,717		2,000,000	2,	200,202
23	Ending Undesignated Fund Balance	-	-	-	-	-	-	-

Financial Plan Q3 2016 DPER Operating Fund / 000001340 and subfunds 1341 and 1346

Financial Plan Notes

¹ 2013-2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

² 2015-2016 Adopted Budget is based on ordinance 17941.

³ 2015-2016 Current Budget includes the following adjustments to the adopted budget:

Planning and Permitting: a \$600,000 expenditure restriction by proviso (Ord. 17941, Sec. 83, P1) will not be lifted

Planning and Permitting: additional \$100,000 of expenditure authority for the Pacific Raceways SEPA consultant, approved per 2016 mid-bi omnibus supplemental General Government Services: a \$50,000 expenditure restriction by proviso (Ord. 17941, Sec. 85, P2) will not be lifted

General Government Services: a \$100,000 expenditure restriction by proviso (Ord. 17941, Sec. 85, P3) will not be lifted, although the request is in the final supplemental budget.

General Government Services: The expenditure restriction of \$250,000 for the code enforcment proviso (Ord. 17941, Sec 85, P1) will be lifted in the final supplemental budget. Abatement Services: additional \$400,000 of loaned revenue and expenditure authority to Abatement Services for Mt Anderson remediation, per 2015 Omnibus Supplemental

⁴ 2015-2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 10/11/2016, using EBS report GL_010

⁵ 2015-2016 Estimated reflects updated revenue and expenditure estimates as of 10/13/2016

⁶ 2017-2018 projection is aligned with the Executive Proposed budget. 2019-2020 assumes revenue growth of 12.5% and expenditure growth of 6% in Permitting, offset by a 20% decline in revenues and expenditures due to annexations and development cycle downturn. General Government assumes 6% expenditure and revenue growth in 2019-2020, and Abatement assumes a return to the historical baseline.

⁷ Receivable discounts reflect amounts due that in the past year have surpassed the six-year collection window. Discounted receivables reduced actual revenue in Pemitting by approximatel \$1.7 million in 2013-2014 and \$1.0 million in 2015-2016. All remaining non-current receivables were discounted at 2015 year-end.

⁸ \$25,000 of revenue was deferred at the end of 2015. Permit fee revenue is deferred to reflect receipt of fees paid for services to be delivered in a future perioc

⁹ Rainy day reserve is 45 days of operating expenditures in the Permitting Fund

This plan was updated by Warren Cheney on 10/11/2016.

2015-2016 Financial Plan / 2016 Q3 Monitoring Public Health Operating Fund / 000001800

		2013-2014	2015-2016 Adopted	2015-2016 Current	2015-2016 Biennial-	2016 Q3	2017-2018	2019-2020
1	Category	Actuals ¹	Budget ²	Budget ³	to-Date Actuals ⁴	Estimated	Projected ⁶	Projected ⁶
2	Beginning Fund Balance	\$ 8,379,048	\$ (8,936,880)	\$ (11,727,782)	\$ (11,727,782)	\$ (11,727,782)	(1,865,165)	1,637,607
3	Revenues							
4	City of Seattle	43,520,529	43,522,115	42,802,328	30,169,042	43,526,886	41,832,635	43,939,603
5	Double Budgeting OH ⁷	5,480	0	24	2,003	1,678	-	-
6	Fees for Services	54,866,966	12,729,694	12,729,732	12,981,996	14,872,027	14,171,157	14,339,224
7	Grants	96,928,496	98,921,911	101,492,149	74,539,311	94,326,590	83,144,700	83,407,577
8	Intragovernmental ⁸	10,976,946	11,001,766	11,895,780	9,084,011	12,107,427	11,907,656	12,367,762
9	Medicaid Administration ⁹	7,979,687	10,247,528	10,399,708	2,555,420	8,616,488	7,610,881	7,613,048
10	Other Revenues	3,203,292	7,508,102	6,016,588	3,301,842	3,667,503	2,431,150	2,533,426
11	Patient Generated Revenue ¹⁰	83,150,675	76,753,201	76,194,124	68,235,659	77,813,438	76,920,446	79,269,671
12	State Flexible	24,870,984	24,983,311	24,983,352	24,983,310	24,983,310	24,595,572	24,595,572
13	KC General Fund Flexible	52,392,068	56,400,715	56,245,570	49,211,269	56,245,302	49,993,632	52,524,483
14	BSK Revenue	-	-	4,072,000	4,072,000	4,072,000	55,646,221	67,949,526
15	HVMC	-	-	-	-	5,000,000	10,000,000	10,000,000
16	FPHS ¹¹							12,000,000
17	One time Revenues ¹²	10,400,000	7,100,000	9,222,426	3,463,782	5,628,526	1,943,900	-
_	Total Revenues	\$ 388,295,123	\$ 349,168,343	\$ 356,053,781	\$ 282,599,645	\$ 350,861,176	\$ 380,197,950	\$ 410,539,894
_	Expenditures							
	Personnel	(234,711,920)	(193,469,626)	(196,610,603)	(166,363,890)	(192,138,395)	(186,340,844)	(197,988,241)
21		(88,910,001)	(90,330,767)	(93,974,300)	(63,593,749)	(85,560,427)	(115,205,574)	(132,388,369)
_	Overhead ¹³	(31,353,830)	(25,736,658)	(25,105,260)	(25,339,669)	(26,935,147)	(42,805,907)	(45,607,892)
_	Facilities and Motor Vehicle	(18,736,182)	(15,196,106)	(15,198,312)	(12,216,576)	(14,653,809)	(14,387,008)	(15,151,759)
	Supplies and Office Equipment Medical Supplies & Pharmaceuticals	(4,493,168) (8,845,092)	(4,364,066)	(4,620,948)	(4,135,062)	(4,662,435)	(3,495,781)	(3,524,881)
	Contingencies and Contras	(8,845,092) (1,014)	(8,316,525) 1,318,308	(8,367,875) 1,245,928	(7,445,584)	(8,588,016)	(9,760,459) (66,840)	(10,318,444) (66,840)
-	Other Expense	(7,229,057)	(5,248,328)	(5,093,505)	(4,000,140)	(5,283,650)	(4,632,765)	(4,179,496)
	One time Expenditures ¹⁴	(4,200,000)	(1,780,900)	(1,780,900)	(1,165,680)	(3,176,680)	(4,032,703)	-
20		(4,200,000)	(1,780,500)	(1,780,500)	(1,105,080)	(3,170,080)	_	
29	Total Expenditures	\$ (398 480 264)	\$ (343,124,668)	\$ (349,505,775)	\$ (284,260,350)	\$ (340 998 559)	\$ (376,695,178)	\$ (409 225 922)
		<i>↓</i> (000) 100)±0 1)	<i>\(\)</i>	<i> </i>	÷ (101)100,000	÷ (0:0,000,000)	+ (010,000,010)	<i>\(\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>
30	Ending Fund Balance	(1,806,093)	(2,893,205)	(5,179,776)	(13,388,486)	(1,865,165)	1,637,607	2,951,578
31	Reserves							
	Environmental Health Fee Future	(4.000.047)						
33	Expenditures	(4,069,847)						
	Environmental Health Rainy Day	(5,856,799)						
37		(3,830,799)						
1	Other PH Operations Rainy Day	(14,119,131)	(11,728,151)	(12,006,946)	(9,627,039)	(11,644,567)	(13,419,533)	(14,688,414)
38	Reserve (30 day) ¹⁵	(17,113,131)	(11,720,131)	(12,000,040)	(3,027,039)	(11,044,507)	(13,413,333)	(17,000,414)
39	Total Reserves	\$ (24,045,777)	\$ (11,728,151)	\$ (12,006,946)	\$ (9,627,039)	\$ (11,752,283)	\$ (13,419,533)	\$ (14,688,414)
1		-		•	•			
40	Reserve Shortfall	25,851,870	14,621,356	17,186,722	23,015,525	13,617,448	11,781,926	11,736,836
	Ending Undesignated Fund Balance	\$-	\$-	\$-	\$-		\$ -	\$-

2015-2016 Financial Plan / 2016 Q3 Monitoring Public Health Operating Fund / 000001800

Financial Plan Notes

¹ 2013-2014 Actuals reflect year end information from EBS and are consistent with the Budgetary Fund Balance figures published by FBOD.

- ² 2015-2016 Adopted Budget is based on ordinance 17476 and reflects the removal of all Appropriations and Reserves associated with the Environmental Health Division into a separate, designated Environmental Health Fund. This change will result in a projected deficit for Public Health Fund starting in 2015/2016 of almost \$9 million and the 2015-2016 Adopted Fee for Service Revenue to be reduced from the 2013-2014 Estimated by over \$40 million.
- ³ 2015-2016 Current Budget reflects the Operating Budget in EBS using report GL10 last run on October 12, 2016.
- ⁴ 2015-2016 Biennial-to-Date Actuals reflects actual revenues and expenditures through September 30, 2016, using EBS report GL10 last run on October 12, 2016.
- ⁵ 2015-2016 Estimated reflects updated revenue and expenditure estimates based on the DPH Consensus Model, and does not include the impact of any proposed, but not approved supplemental budget ordinances.
- ⁶ Out year projections reflect the 2017-2018 Executive Proposed Budget, adjusted for the timing of facility sales, and revised fund balance at the end of 2016.
- ⁷ DPH is adjusted the Department's Accounting practices regarding distribution of overhead costs. Beginning in 2015-2016, after working with PSB on financial accounting Best Practices , DPH no longer double budgeted the Revenue and Expenditures of overhead costs within the Public Health Fund.
- ⁸ Includes revenue from the Vets and Human Services Levy for the entire biennium under the assumption that the levy will be renewed beyond its current end date of December 31, 2017.
- ⁹ 2015-2016 Medicaid Administration (MA) revenue estimate is a conservative estimate based off of biennia to date actuals (\$10.4 M), invoices submitted to the Washington State HCA for approval (\$4.7 M) an estimate for the remaining two quarters of 2016 (\$1.5 M), and adjustments for the reversal of prior year accruals (-\$8.0M) and allocation to Jail Health Services (\$274k).
- ¹⁰ DPH adjusted the Patient Generated Revenue (PGR) model to account for risk in the 2015-2016 Adopted Budget. The assumptions related to visits, patient mix, and payer mix were based on historical experience. The implementation of healthcare reform in 2014 has great impact on these assumptions, but because the implementation is so new, there is very little data to inform these assumptions. The impact of budget changes, including program closures, layoffs/bumping, and the uncertainty surrounding the proposed closure of PH centers during the budget process will likely impact staff productivity, resulting in an impact on revenues.
- ¹¹ PHSKC is partnering with other Washington State local health jurisdictions and the State Department of Health (DOH) on legislative efforts regarding Foundational Public Health Services (FPHS). PHSKC anticipates an additional investment from the Washington State Legislature into foundational public health services beginning in 2019-2020.
- ¹² One time revenues includes the following adjustments:

2013-2014 Actuals: 2012 CAFR / Fin Plan Starting Balance Adjustment of \$6.4M, \$1M in State Flexible Funds Previously sent to the wrong County, \$2M of KC General Fund in 2014 for Facility Renovation and move cost, and \$1M of 2014 KC General Funds from KC MAC Reserve.

2015-2016 Adopted Budget: \$6M in anticipated property sales and \$1.1M in additional General Fund for employee separation costs

2015-2016 Current Budget: \$6M in anticipated property sales, \$1.1M in additional General Fund for employee separation costs, and \$2.4M in partner funding for the Public Health Clinics and DPH programs.

2015-2016 Estimated: \$2.4M in anticipated property sales, \$1.1M in additional General Fund for employee separation costs, and \$2.2M in partner funding for the Public Health Clinics and DPH programs.

2017-2018 Estimated: \$1.9M in anticipated property sales

¹³ Overhead includes King County Overhead, Technology, and DPH Administrative Overhead, and includes the distribution of the costs spread to other Funds including the Environmental Health (0000018500), EMS Levy (0000011900), Jail Health Services in the General Fund (000000010) and MIDD Fund (000001135).

¹⁴ One time expenditures includes the following adjustments:

2013-2014 Estimated: \$4.1M for Clinic Remodel and Relocation Costs.

2015-2016 Current Modified: \$1.7M in program elimination and employee separation costs.

2015-2016 Estimated: \$1.1M in program elimination and employee separation costs and \$2M in projected HIT Costs.

¹⁵ The Rainy day reserve was calculated using a 30 day expenditures average, adjusted for One Time Expenses and KC General Fund.

¹⁶ This plan was updated by Chris McGowan on 11/4/2016.

The report below contains donations received by Public Health, Seattle & King County, during 2016 Q3, per the K.C.C 4A.100.100.

D.1.g. list all new donations to the department of public health of two thousand dollars or more, as described in K.C.C. 2.35A.200, including the name of the person making the donation, the amount of the donation, and the public health purpose for which it is intended to be expended. In any case where the donation originates from social media activity such as crowdsourcing, the list shall include the name of the person sponsoring this activity.

Division	Program	Date	Amount	Purpose	Are Funds	Donated by
		Received			Restricted ?	
COMMUNIT	Healthcare	7/26/13	\$40,000	HCHN	No	Anonymous
Y HEALTH	for the			Operations		donor via
SERVICES	Homeless			-		The Seattle
	Network					Foundation
	(HCHN)					
COMMUNIT	HCHN	7/23/14	\$40,000	HCHN	No	Otto and
Y HEALTH				Operations		Phoebe Haas
SERVICES						Charitable
						Trusts via the
						Wyncote
						Foundation
						Northwest

Notes:

- The donations from the Seattle Foundation ad Wyncote Foundation were received in prior fiscal years, but were held in a holding account and were not recognized in the Public Health Fund Balance, nor have expenditures have not been billed against these donations.
- In 2015, prior to Public Health receiving authorization to recognize these donations, the Department submitted a legislative package for authorization to recognize the Seattle Fundaiton revenue, which was not acted upon.

Financial Plan Q3 2016
Employment and Education Resources (EER) Fund / 000002240

		2015/2016	2015/2016	2015/2016			
	2013/2014	Adopted	Current Budget	Biennial-to-	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Budget ²	3	Date Actuals ⁴	Estimated ⁵	Projected ⁶	Projected ⁷
Beginning Fund Balance	977,472	534,052	1,452,856	1,452,856	1,452,856	1,453,241	1,159,077
Revenues							
Federal	7,641,361	8,453,985	8,970,985	6,713,480	8,207,248	6,972,904	7,377,332
State ⁸	1,312,755	1,793,572	1,793,572	1,036,289	1,285,052	1,502,000	1,589,116
General Fund	1,392,500	6,827,594	6,827,594	6,317,079	6,827,382	7,418,000	7,848,244
Interfund Transfers	11,244,885	5,091,707	5,467,707	4,402,001	5,683,347	5,137,997	5,436,001
Other ⁹	558,397	265,632	265,632	1,663,035	1,062,874	601,855	636,763
Total Revenues	22,149,898	22,432,490	23,325,490	20,131,883	23,065,903	21,632,756	22,887,456
Expenditures							
Salaries, Wages & benefits	(8,913,935)	(8,530,525)	(8,624,993)	(8,169,126)	(9,476,955)	(9,777,259)	(10,334,564)
Supplies and Other	(106,716)	(690,828)	(690,828)	(107,214)	(124,812)	(107,427)	(113,658)
Central Rates	(3,948,256)	(4,350,042)	(4,350,042)	(3,869,418)	(4,350,042)	(4,068,998)	(4,406,725)
Contracted Services	(7,285,069)	(7,241,381)	(8,039,913)	(5,775,076)	(7,841,438)	(7,084,553)	(6,543,257)
Participant Costs	(1,420,537)	(1,868,224)	(1,868,224)	(938,054)	(1,272,271)	(888,683)	(940,227)
Total Expenditures	(21,674,514)	(22,681,000)	(23,574,000)	(18,858,887)	(23,065,518)	(21,926,920)	(22,338,430)
Estimated Underexpenditures	-	-	-	-	-	-	-
Other Fund Transactions							
Total Other Fund Transactions	-	-	-	-	-	-	-
Ending Fund Balance	1,452,856	285,542	1,204,346	2,725,852	1,453,241	1,159,077	1,708,103
Reserves							
Expenditure Reserve (s) ¹⁰		(285 <i>,</i> 808)	(285,808)				
Carryforward Reserve(s) ¹¹					(250,000)		
Rate Stabilization Reserve(s)							
Rainy Day Reserve (30 days) ¹²	(903,105)	(945,042)	(982,250)	(785,787)	(961,063)	(913,622)	(930,768)
Total Reserves	(903,105)	(1,230,850)	(1,268,058)	(785,787)	(1,211,063)	(913,622)	(930,768)
Reserve Shortfall	-	945,308	63,712	-	-	-	-
Ending Undesignated Fund Balance	549,751	-	-	1,940,065	242,177	245,455	777,335

Financial Plan Notes

¹ 2013/2014 Actuals reflect year end information from EBS GL010 December 31, 2014.

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ Includes Ordinance 18319, Omnibus Supplemental requests: Operator Grant, BFET Program Manager, Mentorship Services for Youth and Juvenile Justice Case Management & Outreach.

⁴ 2015/2016 Biennium-to-Date Actuals reflects actual revenues and expenditures as of September 30, 2016, using EBS report GL010 2016 YTD run 10/19/16, King County's Fund Balance Summary for 2014 and 2015 SEFA Revenue Adjustments.

⁵ 2015/2016 Estimated reflects updated revenue and expenditure estimates as of September 30, 2016 that include 2016 Supplemental Budget Requests: Operator Grant, BFET Program Manager, Mentorship Services for Youth, Juvenile Justice Case Management & Outreach.

⁶ 2017-18 Proposed is based on the 2017/18 DCHS Budget Request, 2017/2018 financial planning assumptions from the PSB SharePoint site as updated March 8, 2016, OEFA Forecasts modified July 21, 2016 and 2017-18 Budget Request.

⁷ Out year projections are based on financial planning assumptions from the PSB SharePoint site as updated March 8, 2016, OEFA Forecasts modified July 21, 2016 and 2017-18 Budget Request.

⁸ Included in State revenues are the revenues from local state community colleges.

⁹ Included in Other revenue are grants from the Raikes Foundation.

¹⁰ The Expenditure Reserve of \$285,000 was originally set aside for the loss of the Dislocated Worker Grant.

¹¹ The \$250,000 represents an estimated remaining balance from the 2016 Mentorship Services for Youth and Juvenile Justice Case Management & Outreach \$376,000. Contracts were signed and run through the fall of 2017.

¹² Rainy Day Reserve is calculated based on 30 days of total expenditures.

Financial Plan Q3 2016								
Public Transportation Fund / 4641, 3641, 4642, 8430								

				2015/2016			
	2013/2014	2015/2016	2015/2016	Biennial-to-Date	2015/2016	2017/2018	2019/2020
Catagoni	Actuals ¹	Adopted Budget ²	-	Actuals ⁴	Estimated ⁵	Projected ⁶	Projected ⁶
Category			Current Budget ³				
Beginning Fund Balance Revenues	410,591,530	514,743,680	559,727,168	559,727,168	559,727,168	831,393,159	675,830,898
Fares (Bus, ACC, VP, SC)	307,610,147	300,516,981	313,262,738	279,230,976	348,182,632	353,240,941	380,670,982
Other Operations (Bus, ACC, VP, SC)	34,271,902	40,926,680	41,801,794	35,170,521	44,076,350	53,856,544	55,249,261
Seattle CMC	34,271,902	40,920,080	39,287,555	28,324,461	38,273,683	61,800,207	65,228,778
Sales Tax	010 602 997	1,017,625,331		935,230,954			
	910,692,887	53,049,702	1,063,692,587	41,496,323	1,093,435,313 53,295,222	1,229,651,118 46,692,577	1,308,642,210 58,667,508
Property Tax	48,939,276		53,186,983			46,692,577	58,007,508
Congestion Relief Charge	42,776,640	0	-	2,333	2,333	-	-
Interest Income	4,621,681	7,853,022	9,249,775	7,460,870	10,072,924	9,465,684	21,577,183
Grants	144,681,339	288,191,789	284,074,580	182,882,226	234,660,871	175,053,769	136,789,432
Sound Transit Payments	156,775,611	179,822,558	181,003,102	145,393,271	173,976,207	203,935,126	217,899,637
Support of Other KC Divisions	3,683,370	4,190,124	4,190,124	3,047,288	3,975,620	4,513,359	4,735,093
Miscellaneous	47,480,119	36,938,621	45,688,480	45,113,659	50,624,764	58,708,689	55,767,679
Total Revenues	1,701,532,972	1,929,114,809	2,035,437,719	1,703,352,882	2,050,575,920	2,196,918,014	2,305,227,762
Expenditures							
	(<i></i>	(4.054.744.000)	(005,006,000)	(1.000 7.10 5.00)	(4 477 005 057)	(4 044 407 060)
Bus Operations DART Operations	(979,584,466) (17,663,753)	(1,014,910,738) (22,061,561)	(1,054,714,086) (19,745,417)	(885,926,298) (15,041,291)	(1,038,746,500) (17,635,878)	(1,177,035,357) (25,257,963)	(1,311,197,369) (26,669,623)
ACCESS Operations	(125,892,197)	(130,473,130)	(130,473,130)	(110,694,761)	(129,789,347)	(133,793,596)	(145,271,602)
DSTT Operations	(31,542,838)	(33,347,079)	(33,347,079)	(28,649,244)	(33,591,171)	(32,432,091)	(36,027,315)
Sound Transit Link Operations	(50,360,124)	(72,773,205)	(73,363,477)	(53,982,875)	(63,294,794)	(78,908,929)	(84,074,627)
Sound Transit REX Operations	(77,111,858)	(81,367,221)	(81,367,221)	(65,683,166)	(77,013,358)	(89,581,498)	(98,368,098)
Streetcar Operations	(7,532,311)	(17,997,970)	(19,058,576)	(11,659,191)	(13,670,374)	(20,631,428)	(21,345,449)
Vanpool Operations Transit	(20,963,766)	(24,934,332)	<i>(24,934,332)</i> (1,437,003,318)	<i>(15,802,388)</i> (1,187,439,214)	(18,528,263) (1,392,269,684)	(20,392,276) (1,578,033,137)	<i>(23,337,574)</i> (1,750,761,268)
Transit Administration	(1,310,651,312) (10,056,667)	(1,397,865,236)	(11,291,411)	(1,187,435,214) (9,294,765)	(1,332,203,084) (11,337,338)	(12,143,027)	(12,868,379)
		(11,291,411)	(535,943,125)	(391,009,964)	(469,501,749)	(901,316,338)	(565,619,799)
Capital Debt Service	(228,069,123)	(685,248,732) (30,811,000)		(23,377,936)	(409,301,749) (31,409,539)	(44,614,000)	,
	(31,423,730)	(50,811,000)	(30,811,000)	(23,377,930)	(31,409,539)	(44,014,000)	(45,635,894)
Estimated Underexpenditures	0	7 0 45 702	7 241 474		2 704 702	7 050 001	0.010.140
Operating Program	0	7,045,783	7,241,474	-	3,784,782	7,950,881	8,818,148
Capital Program	0	(16,211,388)	3,283,816	-	6,413,013	20,659,546	(1,949,508)
Total Expenditures	(1,580,200,832)	(2,134,381,984)	(2,004,523,564)	(1,611,121,879)	(1,894,320,514)	(2,507,496,074)	(2,374,885,340)
Estimated Underexpenditures							
Other Fund Transactions ⁷							
Debt Proceeds	0	0	25,000,000	0	0	149,594,322	101,384,696
Misc Balance Adjustments	27,803,499	4,441,237	4,441,237	113,568,482	115,410,585	5,421,477	3,206,362
Total Other Fund Transactions	27,803,499	4,441,237	29,441,237	113,568,482	115,410,585	155,015,799	104,591,058
Ending Fund Balance	559,727,168	313,917,742	620,082,560	765,526,654	831,393,159	675,830,898	710,764,377
Reserves ⁸							
Operating Ending Target Requirement	(54,775,377)	(58,064,371)	(61,015,651)	(61,015,651)	(38,899,385)	(42,131,502)	(44,762,407)
Revenue Stabilization Reserve	(232,984,279)	(113,928,979)	(414,972,836)	(560,416,930)	(687,446,762)	(238,745,178)	(253,653,641)
Capital Ending Target Requirement	(170,879,053)	(97,000,000)	(97,000,000)	(97,000,000)	(40,560,714)	(34,412,380)	(35,164,046)
RFRF Ending Target Requirement	(84,727,011)	(27,945,273)	(27,945,273)	(27,945,273)	(43,895,769)	(42,000,000)	(132,000,000)
Bond Ending Reserve Requirement	(16,361,448)	(16,979,120)	(19,148,800)	(19,148,800)	(20,590,530)	(21,215,129)	-
Rainy Day Reserve (30 days)				/	,	,	
Total Reserves	(559,727,168)	(313,917,743)	(620,082,560)	(765,526,654)	(831,393,159)	(378,504,189)	(465,580,094)
		••••	• • • • • •			· · · · ·	· · · · · ·
Reserve Shortfall	0	0	-	0	0	-	-
Ending Undesignated Fund Balance	-	-	-	-	-	297,326,709	245,184,284
Enang Undesignated Fully Datalite	-	-	-	-	-	237,320,709	243,104,284

Financial Plan Notes

¹ 2015/2016 Actuals reflect year end information from EBS for all Transit Funds.

² 2015/2016 Adopted Budget is based on ordinance 17941.

³ 2015/2016 Current Budget includes all supplemental appropriations approved to date, by the Council.

⁴ 2015/2016 Biennial-to-Date Actuals reflects revenues and expenditures as of 12/31/2015; 2015 Ending Fund balance incorporates adjustments per FBOD's Working Capital definition.

⁵ 2015/16 Estimated includes the anticipated costs and revenues associated with the City of Seattle service per Prop 1.

⁶ Reserve levels reflect those adopted in the Fund Management Policies for Public Transportation.

⁷ Outyear projections assume revenue and expenditure growth per the 2016 August OEFA forecast.

⁸ Other fund transactions include accounting adjustments to balance to budgetary fund balance and anticipated Debt proceeds

Financial Monitoring Q3 2016 Employee Benefits /000005500

		2015/2016		2015/2016			
	2013/2014	Adopted	2015/2016	Biennial-to-Date	2015/2016	2017/2018	2019/2020
Category	Actuals ¹	Budget ²	Current Budget ³	Actuals ⁴	Estimated ⁵	Estimated ⁵	Projected ⁶
Beginning Fund Balance	61,366,088	61,734,595	68,392,000	68,392,000	68,392,000	78,255,707	75,218,448
Revenues							
Funding Rate Recovery	413,815,254	458,704,320	458,704,320	395,336,651	447,249,963	486,835,355	525,782,183
Interest Revenue	807,134	805,696	805,696	903,981	1,011,378	1,298,053	1,401,897
Other Non-Rate Revenue	34,382,578	38,226,625	38,226,625	31,531,604	44,676,217	49,437,037	53,391,999
Rate Rebate	(3,000,000)			0			
Unrealized Gains & Settlements	653,475			43,959	9,640		
Total Revenues	446,658,441	497,736,641	497,736,641	427,816,195	492,947,198	537,570,444	580,576,080
Expenditures							
Insurance Claims	(431,080,626)	(494,108,922)	(494,108,922)	(398,314,389)	(472,242,534)	(528,872,905)	(592,337,654)
Benefits Administration	(8,654,097)	(10,470,495)	(9,758,738)	(8,239,361)	(9,832,005)	(10,574,342)	(11,208,803)
Best Run Govt: Employees			(711,757)	(789,698)	(1,008,952)	(1,160,456)	(1,230,083)
Reserve/Contingency	0	(22,965,846)	(22,965,846)		0	(26,443,645)	(29,616,883)
Total Expenditures	(439,734,723)	(527,545,263)	(527,545,263)	(407,343,448)	(483,083,491)	(567,051,349)	(634,393,423)
Estimated Underexpenditures	0	22,965,846	22,965,846	0	0	26,443,645	29,616,883
Other Fund Transactions							
FBOD balancer	102,194						
Total Other Fund Transactions	102,194	-	-	-	-	-	-
Ending Fund Balance	68,392,000	54,891,819	61,549,224	88,864,747	78,255,707	75,218,448	51,017,988
Reserves							
Expenditure Reserves	(18,541,000)	(19,586,680)	(19,586,680)	(24,427,272)	(24,427,272)	(27,571,710)	(30,880,315)
JLMIC PFR	(35,255,842)	(29,965,956)	(29,965,956)	(41,274,048)	(41,274,048)	(33,157,328)	(16,578,664)
ATU PFR	(7,777,950)	(1,950,811)	(1,950,811)	(6,800,235)	(6,800,235)	(8,810,046)	(4,405,023)
Rainy Day Reserve'	(6,817,208)	(3,388,372)	(10,045,777)	(16,363,192)	(5,754,152)	(5,679,364)	
Total Reserves	(68,392,000)	(54,891,819)	(61,549,224)	(88,864,747)	(78,255,707)	(75,218,448)	(51,864,002)
Reserve Shortfall	-	-	-	-	-	0	846,014
Ending Undesignated Fund Balanc	-	-	-	-	-	-	-

Financial Plan Notes

 $^{\rm 1}$ 2013/2014 Actuals reflect year end information from EBS.

² 2015/2016 Adopted Budget is based on ordinance 17941.

 $^{\rm 3}$ 2015/2016 Current Budget includes supplemental appropriations and BRG:E reallocation.

⁴ 2015/2016 Biennial-to-Date Actuals reflects actual revenues and expenditures as of 9/30/2016, using EBS report gl33.

⁵ Based on 2015 Actuals and 2016 Mercer Projections (Sept 2016)

⁶ 2019/2020 projections assume annual rate growth of 4% and expenditure growth of 6%.

und	Fund Description		201	5/2016 Budget (per EBS G/L)	Q3 2016 Actuals Per EBS G/L	% of Budget (87.5% benchmark)
00000010	CURRENT EXPENSE SUB-FUND	Expense	\$	1,550,466,649	\$ 1,327,947,970	85.6%
		Revenue	\$	1,487,080,341	\$ 1,239,221,724	83.3%
00000016	INMATE WELFARE FUND	Expense	\$	3,992,906	\$ 2,314,938 \$ 1,000,070	58.0%
00001030	COUNTY ROAD FUND	Revenue Expense	\$ \$	2,044,940 229,873,654	\$ 1,999,976 \$ 175,176,655	97.8% 76.2%
00001030	COUNTEROAD FOND	Revenue	э \$	229,873,034 201,342,882		82.5%
000001040	SW POST CLOSURE LF MAINT	Expense	\$	4,834,390	\$ 2,427,363	50.2%
		Revenue	\$	22,030		
000001060	VETERANS RELIEF	Expense	\$	6,341,658	\$ 5,561,061	87.7%
		Revenue	\$	6,092,308	\$ 4,375,174	71.8%
000001070	DEVELOPMENTAL DISABILITY	Expense	\$	60,904,451	\$ 47,675,511 \$ 40,000,070	78.3%
00001080	DCHS ADMINISTRATION	Revenue Expense	\$ \$	<u>59,075,586</u> 11,545,114	\$ 49,228,076 \$ 9,056,090	83.3% 78.4%
00001000		Revenue	φ \$	11,280,913	\$ 9,343,877	82.8%
00001090	RECORDER'S O & M FUND	Expense	\$	4,442,771	\$ 3,290,309	74.1%
		Revenue	\$	3,219,138	\$ 3,222,383	100.1%
000001110	EMERGENCY TELEPHONE E911	Expense	\$	70,259,508	\$ 37,912,509	54.0%
		Revenue	\$	49,337,636	\$ 41,814,199	84.8%
000001120	MENTAL HEALTH	Expense	\$	487,884,460	\$ 382,129,341	78.3%
00001105	MIDD	Revenue		483,819,922	, , ,	84.9%
00001135	עטוא	Expense Revenue	\$ \$	128,506,022 111,221,426		78.2% 93.1%
00001141	VETERANS AND FAMILY LEVY	Expense	э \$	17,897,144		78.39
00001141		Revenue	\$	17,792,956		70.07
00001142	HUMAN SERVICES LEVY	Expense	\$	18,285,682		79.5%
		Revenue	\$	17,691,228		77.7%
000001170	ARTS & CULTURAL DEV FUND	Expense	\$	57,596,336	\$ 51,327,193	89.1%
		Revenue	\$	57,596,336	\$ 53,481,847	92.9%
00001171	2016 LTGO EXEMPT BONDS FOR CDA BLDG	Expense	\$	-	\$ 210,900	
00001170		Revenue	\$	-	\$ 1,345,811	
000001172	2016 LTGO TAXABLE BONDS FOR CDA BLDG	Expense	\$	-	\$ 20,960	
00001100	EMERGENCY MEDICAL SERVICE	Revenue Expense	\$ \$	149,615,768	\$ 2,525,000 \$ 120,891,734	80.8%
00001190	ENERGENCT MEDICAL SERVICE	Revenue	э \$	147,981,992		78.6%
00001210	SHARED SERVICES FUND	Expense	\$	67,740,602	\$ 55,723,590	82.3%
		Revenue	\$	67,904,742		79.3%
00001211	SURFACE WATER MGT FUND	Expense	\$	60,471,733	\$ 48,237,015	79.8%
		Revenue	\$	53,967,916		79.6%
00001220	AUTO FINGERPRINT IDENT FD	Expense	\$	35,649,052	\$ 29,699,266	83.3%
00001000	ALCOHOLISM/SUBSTANCE ABSE	Revenue	\$	40,347,210	\$ 31,175,197 \$ 18,645,239	77.3%
00001260	ALCOHOLISM/SUBSTANCE ABSE	Expense Revenue	\$ \$	19,799,212 18,296,704	\$ 18,645,239 \$ 16,336,907	94.2% 89.3%
00001280	LOCAL HAZARDOUS WASTE FD	Expense	\$	36,398,688	\$ 23,668,035	65.0%
		Revenue		30,907,596	\$ 25,710,194	83.29
00001290	YTH SPORTS FAC GRANT FUND	Expense		2,506,300	\$ 1,248,773	49.8%
		Revenue		1,765,231	\$ 1,644,805	93.2%
00001311	NOXIOUS WEED CONTROL	Expense	\$	5,140,411	, , ,	78.5%
		Revenue		4,883,576		76.6%
00001340	DEPT OF PERMITTING & ENV REVIEW	Expense	\$	27,367,237		83.5%
00001341	DPER ABATEMENT SUBFUND	Revenue Expense	\$ \$	26,122,992 593,028	\$ 21,876,858 \$ 209,485	83.7%
00001341		Revenue	φ \$	204,224	,	153.19
00001346	DPER GENERAL PUBLIC SERVICES	Expense	\$	4,171,481		83.39
		Revenue		4,171,422	\$ 3,923,982	94.19
00001381	PRKS TRUST & CONTRIBUTION	Expense	\$	-	\$ 17	
		Revenue	\$	-	\$ 322	
00001396	RISK ABATEMENT/2006 FUND	Expense	\$	600,000	\$ 1,125	0.2%
		Revenue		600,000	\$ 228,747	38.1%
	RAINY DAY RESERVE FUND	Revenue		-	\$ 223,015	E0.00
00001415	PARKING FACILITIES	Expense Revenue	\$ \$	5,741,616 5,741,652	\$ 3,028,957 \$ 3,358,339	52.8% 58.5%
00001421	COMMUNITY SERVICES OPERATING FUND	Expense	э \$	11,014,263	\$ 3,356,339 \$ 9,266,731	84.1%
		Revenue	φ \$	10,286,560	\$ 9,200,737 \$ 8,967,677	87.2%
00001431	ANIMAL SERVICES FND	Expense	\$	14,302,854		75.9%
		Revenue	\$	14,007,916	\$ 10,683,696	76.39
00001432	ANIMAL BEQUEST FND	Expense	\$	280,000		50.0%
		Revenue		200,008	\$ 5,183	2.6%
00001451	PARKS OPERATING LEVY	Expense Revenue	\$ \$	82,688,604 83,075,731	\$ 64,821,569	78.49 75.59
				00 075 701	\$ 62,709,903	

Fund	Fund Description		201	5/2016 Budget (per EBS G/L)	Q3 2016 Actuals Per EBS G/L	% of Budget (87.5% benchmark)
		Revenue	\$	151,302	\$ 89,355	59.1%
000001453	PARKS OPEN SPACE AND TRAILS LEVY	Expense	\$	134,226,894	\$ 70,513,595	52.5%
		Revenue	\$	132,680,482		54.0%
000001471	HISTORCL PRSRVTN & H PRGM	Expense	\$	1,532,544		46.3%
000001400	BEST START FOR KIDS LEVY	Revenue Expense	\$ \$	<u>919,472</u> 8,619,000	\$ 861,004 \$ 7,997,716	93.6% 92.8%
000001460	BEST START FOR RIDS LEVY	Revenue	э \$	5,081,000	\$ 7,997,716 \$ 32,847,922	92.0% 646.5%
000001511	PUGET SOUND EMERGENCY RADIO NETWORK LEVY		\$	29,152,237	\$ 15,830,450	54.3%
		Revenue	\$	-	\$ 16,463,658	0.1107
000001561	KC FLD CNTRL OPR CONTRACT	Expense	\$	188,286,304	\$ 14,599,417	7.8%
		Revenue	\$	188,261,312		6.3%
000001800	PUBLIC HEALTH	Expense	\$	349,505,775	\$ 286,037,472	81.8%
000001000	INTERCOUNTY RIVER IMPROV	Revenue	\$	356,053,781	\$ 282,599,645	79.4%
000001820		Expense Revenue	\$ \$	100,000 100,000	\$ 48,000 \$ 78,746	48.0% 78.7%
000001850	ENVIRONMENTAL HEALTH FUND	Expense	φ \$	46,594,108	\$ 35,516,738	76.2%
000001000		Revenue	\$	47,102,072	\$ 42,327,054	89.9%
000002140	GRANTS FUND	Expense	\$	31,252,540	\$ 19,620,559	62.8%
		Revenue	\$	31,252,854	\$ 18,987,813	60.8%
000002166	BYRNE JUSTICE ASSSTNCE FF	Expense	\$	-	\$ -	
		Revenue	\$	-	\$ 27	
000002167	BYRNE JAG GRANT 2012	Expense	\$	-	\$ 10,021	
00000100	BYRNE JAG GRANT FFY 2013	Revenue	\$	-	\$ 10,021	
000002168	BYRNE JAG GRANT FFY 2013	Expense Revenue	\$ \$	-	\$ 79,038 \$ 103,905	
000002169	WA ARCHIVES LOC REC GRANT	Expense	φ \$	201,708	\$ 172,930	85.7%
000002100		Revenue	\$	201,708	\$ 159,718	79.2%
000002170	BYRNE JAG GRANT FFY 2015	Expense	\$	153,212		53.0%
		Revenue	\$	153,212		25.9%
000002240	EMPLOYMENT & EDUCATN RESOURCES FD	Expense	\$	23,572,840	\$ 18,858,888	80.0%
		Revenue	\$	23,324,479	\$ 20,131,883	86.3%
000002460	FED HOUSNG & COMM DEV FND	Expense	\$	35,152,924	\$ 28,798,094	81.9%
00000401	KC SMALL BUSINESS LOAN PG	Revenue	\$ \$	35,152,982	\$ 23,100,797	65.7%
	CDBG GREENBRIDGE LN REPAY	Expense Expense	э \$	-	\$ 108 \$ 886,575	
000002402		Revenue	\$	_	\$ 1,031,555	
000002463	HOUSING OPPORTUNITY LOANS	Expense	\$	-	\$ 148,758	
		Revenue	\$	-	\$ 151,204	
000002464	HOUSING OPPORTUNITY FUND	Expense	\$	74,026,170	\$ 61,071,983	82.5%
		Revenue	\$	68,312,774	\$ 76,099,920	111.4%
000004040	SOLID WASTE OPERATING	Expense	\$	234,109,002	\$ 183,223,301	78.3%
000004041	CONSTRUCTION AND DEMO PROGRAM	Revenue Expense	\$ \$	225,227,760	\$ 212,119,467 \$ 229,544	94.2%
000004041	CONSTRUCTION AND DEMO FROGRAM	Revenue	φ \$	-	\$ 229,344 \$ 182,097	
000004290	AIRPORT	Expense		37,886,397	\$ 29,752,313	78.5%
		Revenue		36,260,218		97.6%
000004501	RADIO COMM OPRTNG FND	Expense	\$	9,182,025	\$ 7,079,098	77.1%
		Revenue		7,786,452	\$ 6,936,021	89.1%
	RCS COMMON EQPT MAINT SUB	Revenue	*	-	\$ 251,752	
000004531	I-NET OPERATING	Expense	\$	4,883,030	\$ 3,488,317	71.4%
000004551	LINK RISK FUND	Revenue	\$	5,497,296		87.5%
000004551		Expense Revenue	\$ \$	-	\$- \$6,378	
000004591	MARINE OPERATING FUND	Expense	\$	14,199,137		85.5%
		Revenue		7,921,180		79.8%
000004611	WATER QUALITY OPERATING	Expense	\$	276,483,369		82.1%
		Revenue	\$	873,913,420		89.2%
000004641	PUBLIC TRANSPORTATION OP	Expense	\$	1,448,295,395		81.9%
00000101-		Revenue		1,496,443,950		94.2%
000004642	TRANS REV FLEET REPLACE	Expense		329,367,192		0.0%
000005420	SAFETY & WORKERS' COMP	Revenue Expense	\$ \$	<u>147,889,934</u> 73,808,591		<u> </u>
000000420		Revenue	э \$	55,847,562		83.8%
000005441	WWTR EQ RNT&RVLVG FD	Expense	\$	4,723,808		69.0%
		Revenue		6,731,610		113.5%
000005450	FINANCE & BUS OPERATIONS	Expense		58,708,116		81.4%
		Revenue		55,016,990	\$ 49,424,187	89.8%
000005457	EMPLOYEES DEF COMP ADMIN	Expense		-	\$ 200,192	
		Revenue	\$	-	\$ 245,603	

Fund	Fund Description		201	5/2016 Budget (per EBS G/L)	Q3	2016 Actuals Per EBS G/L	% of Budget (87.5% benchmark)
		Revenue	\$	-	\$	699,695	
000005481	KING COUNTY GIS FUND	Expense	\$	14,621,860		11,009,981	75.3%
		Revenue		14,010,148		10,166,870	72.6%
000005490	BUSINESS RESOURCE CENTER	Expense	\$	37,415,678		32,395,626	86.6%
000005500	EMPLOYEE BENEFITS PROGRAM	Revenue		33,235,210		28,907,354	87.0%
000005500	EMPLOYEE BENEFITS PROGRAM	Expense Revenue	\$ \$	527,545,235 497,736,718		410,286,644 427,808,084	77.8% 86.0%
000005511	FACILITIES MANAGEMENT SUB	Expense	э \$	99,599,029		81,045,326	81.4%
000000011		Revenue		97,373,246		85,296,985	87.6%
000005520	INSURANCE	Expense	\$	67,034,981		66,197,038	98.7%
		Revenue	\$	63,050,614	\$	55,637,975	88.2%
000005531	DATA PROCESSING SERVICES	Expense	\$	177,463,929		143,301,031	80.7%
		Revenue	\$	170,822,902		147,757,293	86.5%
000005570	PUBLIC WORKS EQUIP RENTAL	Expense	\$	24,289,795		18,195,091	74.9%
000005500	MOTOR POOL EQUIP RENTAL	Revenue	\$	22,015,388 29,023,372		20,181,917 19,980,072	<u>91.7%</u> 68.8%
000000000	MOTOR FOOL EQUIP RENTAL	Expense Revenue	\$ \$	29,023,372 26,744,644		26,412,856	98.8%
000008400	LIMITED G O BOND REDEMPT.	Expense	\$	247,547,872	\$	158,077,408	63.9%
000000100		Revenue	\$	207,453,042		163,967,932	79.0%
000008401	CONSERV FUTURES LEVY CLG.	Revenue			\$	(2,246,984)	1010/0
	PFD LTD G O BND REDMPTN	Expense	\$	-	\$	12,756,028	
000008407	HUD SEC 108 LOAN REPAYMNT	Expense	\$	886,554	\$	886,575	100.0%
		Revenue	\$	1,417,132		886,575	62.6%
000008430	PUBLIC TRANSPORTATION BONDS	Expense	\$	30,810,584		11,559,271	37.5%
00000500		Revenue	\$	31,625,780		28,330,790	89.6%
000008500	UNLIMITED G O BOND REDEM.	Expense	\$		\$	20,835,959	61.2%
000000000	WATER QUALITY REV BOND	Revenue Expense	\$ \$	<u>28,541,548</u> 494,821,174	\$ \$	21,006,139 261,270,698	73.6% 52.8%
000006920	WATER QUALITY REV BOND	Revenue		494,021,174	φ \$	1,007,828	52.0/0
000008921	2006AB SWR JR LIEN MULTI-	Expense	\$	-	\$	(161,736,720)	
		Revenue		-	\$	1,691,387	
000008922	2006B-2 SWR REV RFG BNDS	Expense	\$	-	\$	(9,704,917)	
		Revenue	\$	-	\$	92,992	
000003151	CONSERV FUTURES SUB-FUND	Expense	\$	-	\$	14,039,257	
		Revenue	\$	-	\$	16,851,533	
000003160	FMD-PARKS,REC,OPEN SPACE	Expense	\$	-	\$	9,644,184	
000000000	SWM CIP NON-BOND SUBFUND	Revenue Expense	\$ \$	-	\$ \$	9,936,986	
000003292	SWM CIF NON-BOND SOBFOND	Revenue	э \$	-	φ \$	19,201,924	
000003296	SWM GO BONDS 2014	Expense	\$	-	\$	3,559,201	
		Revenue		-	\$	45,875	
000003310	LONG-TERM LEASES	Expense	\$	-	\$	69,309,169	
		Revenue		-	\$	69,267,001	
	LT LEASE SALES TAX DEFERRAL	Revenue		-	\$	21,544	
000003350	YOUTH SRVS FACILTS CONST	Expense		-	\$	21,232,929	
000000004		Revenue		-	\$	36,942,282	
000003361	PUGET SOUND EMERGENCY RADIO NETWORK	Expense Revenue	\$ ¢	-	\$ ¢	7,102,556 13,717,014	
000003380	AIRPORT CONSTRUCTION	Expense	\$ \$	-	\$ \$	8,127,807	
0000000000		Revenue	\$	-	\$	9,998,435	
000003403	URBAN RESTOR & HBTAT RSTR	Expense	\$	-	\$	2,159	
		Revenue		-	\$	8,674	
000003421	MJR MNTNCE RSRV SUB-FUND	Expense	\$	-	\$	15,431,677	
		Revenue	\$	-	\$	10,667,299	
000003426	2012 GO BONDS-MMR SUBFUND	Expense	\$	-	\$	1,038,127	
		Revenue		-	\$	1,350	
000003461	REGIONAL JUST CTR PRJCTS	Expense	\$	-	\$	704,875	
000002471	ECS LEVY SUB-FUND	Revenue		-	\$	<u>13,644</u> 17	
000003471		Expense Revenue	\$ \$	-	\$ \$	17	
000003473	RADIO COMM SRVS CIP FUND	Expense	э \$	-	φ \$	2,758,153	
		Revenue		-	\$	939,998	
000003490	FMD-PARKS FACILITY REHAB	Expense	\$	-	\$	2,358,225	
		Revenue			\$	1,700,545	
000003521	OS KC BOND FUNDED SUBFUND	Expense	\$	-	\$	(4,862)	
		Revenue		-	\$	4,760	
000003522	OS KC NON BND FND SUBFUND	Expense		-	\$	5,534,253	
		Revenue		-	\$	5,215,687	
00000057	KC FLD CNTRL CAP CONTRACT	Expense	\$	-	\$	60,412,337	

Fund	Fund Description		2015/2016 Budget (per EBS G/L)	Q3 2016 Actuals Per EBS G/L	% of Budget (87.5% benchmark)
000003581	PARKS CAPITAL FUND	Expense	\$-	\$ 55,338,843	
		Revenue	\$-	\$ 56,554,948	
000003591	KC MARINE CONST	Expense	\$-	\$ 1,463,665	
00000011	WATER QUALITY CONST-UNRES	Revenue	\$- \$-	\$ 3,932,343 \$ 34,111,039	
00003611	WATER QUALITY CONST-UNRES	Expense Revenue	ъ \$-	\$ 34,111,039 \$ 130,841,941	
00003612	WTD INTERNALLY FINANCED PROJECTS FUNDS	Expense	\$ -	\$ (7,420,456)	
	PUBLIC TRANS CONST-UNREST	Expense	\$-	\$ 220,530,621	
		Revenue	\$-	\$ 193,502,148	
	ENVIRONMENTAL RESOURCE	Revenue	\$-	\$ 5,711	
000003673	CRITICAL AREAS MITIGATION	Expense	\$ -	\$ 9,272,922	
		Revenue	\$-	\$ 7,884,653	
000003681	REAL ESTATE EXCISE TX CAP	Expense	\$ -	\$ 7,413,315	
00002602	REAL ESTATE EXCISE TX 2	Revenue	\$- \$-	\$ 12,769,717 \$ 6,508,605	
100003662	REAL ESTATE ENGINE TA 2	Expense Revenue	ъ \$-	\$ 6,508,605 \$ 12,801,871	
00003691	TRNSF OF DEV CREDIT PROG	Expense	\$ -	\$ 1,718,425	
		Revenue	\$ -	\$ 7,888,619	
000003721	GRNRVR FLD MTGTN TRNSFRS	Expense	\$-	\$ 1,576,309	
		Revenue	\$-	\$ 22,375	
000003771	OIRM CAPITAL PROJECTS	Expense	\$-	\$ 25,828,824	
		Revenue	\$-	\$ 15,253,027	
000003775	2015 LTGO SERIES B - KCIT	Expense	\$ -	\$ 83,861	
00000704		Revenue	\$ -	\$ 14,070,775	
000003781	ITS CAPITAL	Expense	\$ -	\$ 8,846,485	
00000701	HMC/MEI 2000 PROJECTS	Revenue	\$- \$-	\$ 8,330,836 \$ 1,841,615	
00003791		Expense Revenue	ъ \$-	\$ 1,641,615 \$ 2,805,400	
00003795	HMC/MEI 04B BND PROCEEDS	Expense	\$ -	\$ 2,717,747	
000007.00		Revenue	\$-	\$ 5,064	
00003802	BC & I 2001 BAN PROCEEDS	Revenue	\$-	\$ 332	
00003803	LTD TAX GO BAN RDMPTN 01	Revenue	\$ -	\$ 24	
000003805	BLDG CONST-IMPRV 03B BAN	Expense	\$-	\$-	
		Revenue	\$-	\$ 5,067	
	LTGO 2009 SERIES B	Expense	\$-	\$ 828	
000003807	BC&I 2010 GO-FMD	Expense	\$ -	\$ 160,915	
00000010	SW CAP EQUIP REPLACEMENT	Revenue	\$-	\$ 575 \$ 1,539,546	
000003810	SW CAP EQUIP REPLACEMENT	Expense Revenue	\$- \$-	\$ 1,539,546 \$ 775,037	
00003840	FARMLAND & OPEN SPACE ACQ	Expense	\$- \$-	\$ 230,245	
000000040		Revenue	φ \$-	\$ 59,914	
000003850	RENTON MAINTENANCE FACIL	Expense	\$-	\$ 1,854,806	
		Revenue	\$-	\$ 14,118,494	
000003860	COUNTY ROAD CONSTRUCTION	Expense	\$-	\$ 31,856,895	
		Revenue	\$-	\$ 50,844,031	
000003862	2010 GO BONDS-ROADS	Expense	\$ -	\$ 2,366	
		Revenue	\$-	\$ 129,206	
00003870	HARBORVIEW MED CONST-1977	Expense	\$-	\$ 602,867	
00002072	HMC CONSTRUCTION 97	Revenue	\$ -	\$ 1,179 \$ 202,668	
100003673		Expense Revenue	\$- \$-	\$ 202,668 \$ 335	
00003901	SOLID WASTE CONSTRUCTION	Expense	\$ -	\$ 2,044,061	
0000000000	Solid WASTE CONSTRUCTION	Revenue	φ \$-	\$ 153,500	
00003906	SOLID WASTE CONSTR 2014 LTGO BND	Expense	\$-	\$ 10,204	
		Revenue	\$ -	\$ 1,221	
00003907	SOLID WASTE CONSTR 2015 LTGO	Expense	\$-	\$ 377,345	
		Revenue	\$-	\$-	
000003910	LANDFILL RESERVE FUND	Expense	\$	\$ 15,070,431	
0000007		Revenue	\$ -	\$ 9,564,241	
00003951	BLDG REPAIR/REPL SUBFUND	Expense	\$ - \$ 15.476.016	\$ 35,704,921	100 1/
100002054	2015 LTGO SERIES B - FMD	Revenue Expense	\$ 15,476,316 \$	\$ 30,651,154 \$ 2,641,512	198.19
00003954		Revenue	\$- \$-	\$ 2,641,512 \$ 2,681,368	
00003955	GEN GOVNT CIP 98-99	Expense		\$ 2,001,300 \$ 1,857	
		Revenue	\$- \$-	\$ (100)	
000003956	GEN GOVNT CIP 98-99 EE	Expense	\$-	\$ 68,716	
		Revenue	\$-	\$ 901	
	CAPITAL ACQ XCS EARN 96	Expense		\$ 60	

1047009 PKS S: SCRT W SIDE TRL SEG B **PKS South County Regional Tra**

Target Baseline Date	11/05/2013	
Actual Baseline Date	11/05/2013	
Council District(s)	5	
Department	NATURAL RESOURCES AND PARKS	
Agency	Parks and Recreation	
Contact	Jason Rich	
MPA Reporting	Yes - Reporting Required	
Publish Quarter	Q3 2016	

Last updated by DNRP\chungm on 10/20/2016 1:57:36 PM

Current Schedule and Costs

Current Schedule and Cos	ls					
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru SEP-2016	ITD Budget thru SEP-2016
1 Planning			Completed	\$3,232	\$3,232	\$0
2 Preliminary Design	9/24/2010	5/18/2011	Completed	\$544,824	\$371,933	\$0
3 Final Design	5/19/2011	8/2/2015	Completed	\$935,700	\$812,011	\$680,000
4 Implementation	8/3/2015	12/1/2016	In Progress	\$6,304,485	\$4,571,864	\$1,698
5 Closeout	12/2/2016	9/19/2017	Not Started	\$33,879	\$0	\$0
6 Acquisition	3/31/2012	9/30/2014	Completed	\$100,848	\$100,789	\$0
			Total	\$7,922,968	\$5,859,828	\$681,698

Current Substantial Completion 11/1/2016

Baseline Schedule and Costs									
Phase	Start	End	Baseline Budget At Completion (BAC)						
1 Planning	4/6/2008	6/29/2009							
2 Preliminary Design	9/24/2010	5/18/2011	\$436,443						
3 Final Design	5/19/2011	3/31/2014	\$684,704						
4 Implementation	4/1/2014	1/16/2015	\$5,529,942						
5 Closeout	1/17/2015	4/18/2015	\$33,879						
6 Acquisition	3/31/2012	2/15/2013	\$138,000						
		Total	\$6,822,968						

Baseline Substantial Completion

12/16/2014

Scope

Green

1047009 PKS S: SCRT W SIDE TRL SEG B PKS South County Regional Tra

Scope Variance Comment

Current Scope

Segment B will create a 1.5-mile-long separated multiuse path along Des Moines Memorial Drive from South 156th Way in SeaTac to South Normandy Road in Burien. This segment will be part of the ongoing Des Moines Memorial Drive restoration project which will restore Washington's Living Road of Remembrance. It will enhance safe linkages to the Burien Regional Growth Center, SeaTac Airport, Sound Transit LINK Light Rail, local and regional transit services and other regional trails. The Trail will include a 12-foot-wide paved cross-section with a 3-to-5-foot separation from the adjacent street and a 2-footwide gravel shoulder on the opposite side of the trail. The project will include necessary drainage, related road and driveway crossings and Manual of Uniform Traffic Control Devices (MUTCD) signage.

Baseline Scope

The project constructs a 1.45-mile paved multiuse path (regional trail) within the cities of SeaTac and Burien. The project creates a separated multiuse path along Des Moines Memorial Drive from S. 156th Way (SeaTac) to S. Normandy Road (Burien). This segment of the L2S Trail will be part of the ongoing Des Moines Memorial Drive restoration project and will also provide a much needed safe north-south link with existing non-motorized facilities

Schedule



Schedule Variance Comment

The baselined schedule has been impacted by the negotiation of interlocal agreements and easements with multiple jurisdictions, utility companies and a competitive bidding climate. The construction contract was awarded on July 9, 2015 and the official Notice to Proceed was given on August 3, 2015. The current substantial completion date is changed to Nov. 1, 2016 from Sept. 16, 2016. The delay in the current substantial completion is due to slow progress on behalf of a DBE Subcontractor. The previous delays in the schedule caused by utility relocations shifted the DBE subcontractor's work into the busy season making it difficult for the subcontractor to meet the project's schedule for completion. The work of this subcontractor was a Condition of the Award (COA) and is thus required by the contract.

Schedule Comparison: Baseline vs. Current										
		Baseline		Current						
Schedule	Start	End	Duration	Start	End	Duration	Status			
1 Planning	4/6/2008	6/29/2009	449				Completed			
2 Preliminary Design	9/24/2010	5/18/2011	236	9/24/2010	5/18/2011	236	Completed			
3 Final Design	5/19/2011	3/31/2014	1047	5/19/2011	8/2/2015	1536	Completed			
4 Implementation	4/1/2014	1/16/2015	290	8/3/2015	12/1/2016	486	In Progress			
5 Closeout	1/17/2015	4/18/2015	91	12/2/2016	9/19/2017	291	Not Started			
6 Acquisition	3/31/2012	2/15/2013	321	3/31/2012	9/30/2014	913	Completed			
Substantial Completion Date		12/16/2014			11/1/2016					

1047009 PKS S: SCRT W SIDE TRL SEG B PKS South County Regional Tra

Schedule Variance Analysis										
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration					
Baseline Schedule	5/19/2011	12/16/2014	1307	696	F2 00 %					
Current Schedule	5/19/2011	11/1/2016	1993	686	52.00 %					



🔵 Red

Cost Variance Comment

The baseline budget has been impacted by various external factors relating to utilities, right of way agreements, and a competitive bidding climate. The lowest construction bid received was \$401,010 (5%) over the engineer's estimate. In addition, due to the delays from utility relocation, we have had to extend the construction and design contracts resulting in additional cost.

Cost Variance Analysis by Capital Phase							
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru SEP- 2016	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC		
1 Planning	\$0	\$3,232	\$3,232	\$3,232	0.00 %		
2 Preliminary Design	\$436,443	\$371,933	\$544,824	\$108,381	25.00 %		
3 Final Design	\$684,704	\$812,011	\$935,700	\$250,996	37.00 %		
4 Implementation	\$5,529,942	\$4,571,864	\$6,304,485	\$774,543	14.00 %		
5 Closeout	\$33,879	\$0	\$33,879	\$0	0.00 %		
6 Acquisition	\$138,000	\$100,789	\$100,848	(\$37,152)	-27.00 %		
Total	\$6,822,968	\$5,859,828	\$7,922,968	\$1,100,000	16.12 %		

Mandatory Phased Appropriation Reporting

MPA-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Road Construction Northwest, Inc.	Construction	\$4,804,000	08/03/2015	09/19/2017	4	\$356,000
Parametrix, Inc.	Design/Engineering	\$770,000	09/24/2010	08/02/2015	6	\$342,000
Parametrix, Inc.	Construction Management	\$813,000	08/03/2015	09/19/2017	4	\$190,000
	Total	\$6,387,000			14	\$888,000

MPA-2. Contract Change Explanation

1047009 PKS S: SCRT W SIDE TRL SEG B

PKS South County Regional Tra

Change order for \$214,000 has been issued as an equitable adjustment to the contract for work directed by King County. This change order compensates for extended overhead and traffic control that were the result of utility relocation delays that the County directed the contractor to work through.

MPA-3. Current Quarter's Key Activities

Paving in Area 1 and 4 Trail cut, fabric and rock in Areas 3 Curb and gutter, barrier curb installation in areas 1 thru 4

MPA-4. Next Quarter's Key Activities

Completion of Utility Relocations Paving in Area 3 and 5 Drive way paving Project completion

MPA-5. Closely Monitored Issues & Risk Summary

Contractor potential to file a claim against the County for delay caused by utilities. Paving in rainy weather

1116973 PKS S:ELST - NORTH SAMMAMISH **PKS M:E Lake Samm Trail**

Target Baseline Date	09/30/2010
Actual Baseline Date	10/14/2016
Council District(s)	3
Department	NATURAL RESOURCES AND PARKS
Agency	Parks and Recreation
Contact	Gina Auld
MPA Reporting	Yes - Reporting Required
Publish Quarter	Q3 2016

Last updated by DNRP\bonenfantj on 10/17/2016 1:38:56 PM

Current Schedule and Costs

current schedule and cost						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru SEP-2016	ITD Budget thru SEP-2016
1 Planning	3/10/1999	6/30/2007	Completed	\$0	\$266,822	\$3
2 Preliminary Design	7/10/2007	5/31/2010	Completed	\$0	\$12	\$3
3 Final Design	9/1/2011	4/11/2014	Completed	\$1,884,414	\$207,395	\$3
4 Implementation	4/12/2014	7/3/2015	Completed	\$15,890,487	\$12,230,023	\$4
5 Closeout	7/4/2015	7/6/2017	In Progress	\$0	\$185,676	\$5
6 Acquisition			Not Started	\$0	\$437	\$3
			Total	\$17,774,901	\$12,890,364	\$21

Current Substantial Completion 7/3/2015

Baseline Schedule and Costs						
Phase	Start	End	Baseline Budget At Completion (BAC)			
1 Planning	3/10/1999	6/30/2007	\$0			
2 Preliminary Design	7/10/2007	9/1/2010	\$0			
3 Final Design	9/1/2011	9/19/2013	\$2,541,000			
4 Implementation	9/20/2013	3/10/2015	\$14,897,000			
5 Closeout	4/12/2015	12/31/2015	\$0			
6 Acquisition			\$0			
		Total	\$17,438,000			

Baseline Substantial Completion

7/3/2015

Scope

Green

1116973 PKS S:ELST - NORTH SAMMAMISH PKS M:E Lake Samm Trail

Scope Variance Comment

Current Scope

The East Lake Sammamish Master Plan Trail project includes design and construction of an alternative, non-motorized transportation corridor and a multi-use recreational trail along 11 miles of a former Burlington Northern Santa Fe (BNSF) railroad corridor on the east side of Lake Sammamish, from Redmond to Issaquah. King County purchased the corridor from BNSF in 1997, and in 2006 opened the existing interim use gravel trail to the public. The King County Parks and Recreation Division spent ten years on master planning, design work, environmental review and resolving legal issues related to this project, with ongoing involvement of a citizen's advisory group and in close coordination with the Cities of Redmond, Sammamish and Issaquah.

The East Lake Sammamish Master Plan Trail is being designed and constructed in phases, or segments, based on budget availability. The Redmond segment, NE 70th Street to 187th Avenue NE was completed and opened to the public in November 2011. The Issaquah segment, SE 43rd Way to Gilman Boulevard, was completed and opened to the public in June 2013. Construction of the North Sammamish Segment began in April 2014 and opened to the public in July 2015.

Safety and accessibility are the County's primary goals for this project. The project utilizes the most up-to-date greenway design and engineering. Environmental improvements include wetland enhancements and fencing, slope stabilization, native landscaping and tree replanting.

Baseline Scope

The North Sammish Trail scope of work includes: The removal of an existing gravel trail and construction of approximately 2.5 miles of 12-foot wide paved trail with gravel shoulders, concrete intersections, and wetland mitigation planting. Other items of work include erosion control, site preparation, grading, gravity block walls, structural earth walls, soldier pile wall, fencing, stormwater conveyance system, fish passable culverts, signage, traffic control, utility adjustments, trail amenity items, and landscaping. The project is located on former railroad ank from NE Inglewood Hill Road to 187th Ave NE corridor.

Schedule

Green

Schedule Variance Comment

The baselined final design date was scheduled for completion in September 2013. Due to a shoreline permit appeal, trail construction was delayed until April 2014. Substantial completion was impacted due to unforseen conditions such as permitting, two (2) cultural resource items, reconstruction of a structural wall due to damage by adjacent property owners, design changes, and change in site conditions at stairs and driveways. The original baseline date for substantial completion was February 11, 2015. Substantial completion was issued to the contractor on July 3, 2015.

1116973 PKS S:ELST - NORTH SAMMAMISH PKS M:E Lake Samm Trail

Schedule Comparison: Baseline vs. Current							
		Baseline		Current			
Schedule	Start	End	Duration	Start	End	Duration	Status
1 Planning	3/10/1999	6/30/2007	3034	3/10/1999	6/30/2007	3034	Completed
2 Preliminary Design	7/10/2007	9/1/2010	1149	7/10/2007	5/31/2010	1056	Completed
3 Final Design	9/1/2011	9/19/2013	749	9/1/2011	4/11/2014	953	Completed
4 Implementation	9/20/2013	3/10/2015	536	4/12/2014	7/3/2015	447	Completed
5 Closeout	4/12/2015	12/31/2015	263	7/4/2015	7/6/2017	733	In Progress
6 Acquisition							Not Started
Substantial Completion Date		7/3/2015			7/3/2015		

Schedule Variance Analysis							
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration		
Baseline Schedule	9/1/2011	7/3/2015	1401	0	0.00 %		
Current Schedule	9/1/2011	7/3/2015	1401	0	0.00 %		

Cost

) Yellow

Cost Variance Comment

EBS is not reflecting costs prior to 2014. Budgeting practices were different, and most charges for this project were charged to the master project (1044600). The difference is \$2.9 million. Actual costs should be:

Implementation and closeout: \$13,964,075.59

The construction of the East Lake Sammamish Trail, North Sammamish segment, has been awarded two grants: \$3.0 million by the Federal Highway Administration (FHWA) and a Recreation and Conservation Office state grant in the amount of \$500,000.

During the course of the project, various impacts have resulted in costly changes. These changes are a result of re-design and implementation issues based on extensive communication with the City of Sammamish and residents. Change order items include, but are not limited to: additional tree removal, improved safety measures and traffic control, two (2) cultural resource discoveries on the project, reconstruction of a structural wall due to damage by adjacent property owners, removal of encroachments, differing site conditions at stairs and driveways, several retaining walls (\$700K), differing site conditions related to underground utilities, miscellaneous overruns of existing items, erosion control work and pending claims.

Bid results were \$719,232 under the engineer's estimate. The bid savings has been applied to change orders valued at approximately \$3.1 million. The final change order is in process of negotiation with the contractor and is estimated to be approximately \$700K. Significant additional impacts to the overall cost of the project is expected. This is due to unanticipated legal efforts and drainage claims with the City of Sammamish that are currently underway.

1116973 PKS S:ELST - NORTH SAMMAMISH PKS M:E Lake Samm Trail

Cost Variance Analysis by Capital Phase							
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru SEP- 2016	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC		
1 Planning	\$0	\$266,822	\$0	\$0	0.00 %		
2 Preliminary Design	\$0	\$12	\$0	\$0	0.00 %		
3 Final Design	\$2,541,000	\$207,395	\$1,884,414	(\$656,586)	-26.00 %		
4 Implementation	\$14,897,000	\$12,230,023	\$15,890,487	\$993,487	7.00 %		
5 Closeout	\$0	\$185,676	\$0	\$0	0.00 %		
6 Acquisition	\$0	\$437	\$0	\$0	0.00 %		
Total	\$17,438,000	\$12,890,364	\$17,774,901	\$336,901	1.93 %		

Mandatory Phased Appropriation Reporting

MPA-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Tristate Construction	Construction	\$8,678,078	03/18/2014	12/31/2017	7	\$2,521,084
Parametrix Inc.	Construction Management	\$2,468,102	04/12/2014	03/10/2018	7	\$1,679,909
Parametrix Inc	Design/Engineering	\$1,884,414	09/01/2011	04/11/2014	3	\$60,504
	Total	\$13,030,594			17	\$4,261,497

MPA-2. Contract Change Explanation

Final Design changes included services to acquire, move and manage the construction field office along with minor design changes due to funding.

Original construction contract totaled \$6,156,994. Construction change orders to date have added \$3.10 million due to additional bid item quantities. The final change order is currently in negotiation with the contractor and will include delay impact costs valued at approximately \$700K.

Consultant construction support costs have increased due to the length of delay in contractor final reconciliation and other legal support efforts. Added costs to extend office space rental have also been added.

MPA-3. Current Quarter's Key Activities

Ongoing contract closeout documentation

MPA-4. Next Quarter's Key Activities

Continue with contract closeout documentation

MPA-5. Closely Monitored Issues & Risk Summary

Agency: All, Fund: All, Year: 2016, Qtr: 3rd Quarter, MPA Only: Yes, Project: All

1116973 PKS S:ELST - NORTH SAMMAMISH PKS M:E Lake Samm Trail

Landscape maintenance period through final acceptance. Ensure all required contractor documentation is submitted during closeout process.

1038126 WTC MURRAY CSO **STANDALONE**

Target Baseline Date	05/08/2012	
Actual Baseline Date	05/08/2012	
Council District(s)	8	
Department	NATURAL RESOURCES AND PARKS	
Agency	Wastewater Treatment	
Contact	Kathy Loland	
MPA Reporting	Yes - Reporting Required	11/16/2015
Publish Quarter	Q3 2016	

Last updated by DNRP\Ericksoh on 10/26/2016 5:17:49 PM

Current Schedule and Costs

Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru SEP-2016	ITD Budget thru SEP-2016
1 Planning	1/1/2006	9/1/2011	Completed	\$58,622	\$58,651	\$127,285
2 Preliminary Design	9/1/2011	5/8/2012	Completed	\$5,007,083	\$5,007,085	\$1,895,682
3 Final Design	5/8/2012	10/16/2013	Completed	\$3,959,700	\$4,026,717	\$18,543,678
4 Implementation	10/16/2013	2/28/2017	In Progress	\$35,468,134	\$27,817,718	\$28,448,443
5 Closeout	2/28/2017	10/30/2017	Not Started	\$215,012	\$1,291	\$1,057,389
6 Acquisition	6/1/2011	3/30/2012	Completed	\$5,005,511	\$5,005,693	\$322,304
			Total	\$49,714,064	\$41,917,155	\$50,394,781

Current Substantial Completion |10/6/2016

Baseline Schedule and Costs						
Phase	Start	End	Baseline Budget At Completion (BAC)			
1 Planning	1/1/2006	9/1/2011	\$192,436			
2 Preliminary Design	9/1/2011	5/8/2012	\$3,620,668			
3 Final Design	5/8/2012	9/30/2013	\$6,715,332			
4 Implementation	9/30/2013	2/28/2017	\$32,000,501			
5 Closeout	2/28/2017	6/30/2017	\$1,065,645			
6 Acquisition	6/1/2011	9/28/2012	\$6,800,197			
		Total	\$50,394,779			

Baseline Substantial Completion

8/31/2016

Scope

Green

1038126 WTC MURRAY CSO STANDALONE

Scope Variance Comment

Current Scope

CSO Control & Improvements - Murray - Design and construct a one-million-gallon Combined Sewer Overflow (CSO) control underground storage facility adjacent to the Murray Pump Station. The Wastewater Treatment Division (WTD) has acquired six contiguous private properties across the street from the existing Murray Pump Station on Beach Drive Southwest in Seattle for the storage tank site. The scope will also include design and construction of above- and below-grade structures on the storage tank site that will house odor control and a standby power generator. The project will also include site development consistent with the location near a public park.

Baseline Scope

Design and construct a one-million-gallon Combined Sewer Overflow (CSO) control underground storage facility adjacent to the Murray Pump Station. The Wastewater Treatment Division (WTD) has acquired six contiguous private properties across the street from the existing Murray Pump Station on Beach Drive Southwest in Seattle for the storage tank site. The scope will also include design and construction of above- and below-grade structures on the storage tank site that will house odor control and a standby power generator. The project will also include site development consistent with the location near a public park.

Schedule

Yellow

Schedule Variance Comment

The contractor is delayed in completing construction due to site complexities.

Schedule Comparison: Baseline vs. Current									
		Baseline		Current					
Schedule	Start	End	Duration	Start	End	Duration	Status		
1 Planning	1/1/2006	9/1/2011	2069	1/1/2006	9/1/2011	2069	Completed		
2 Preliminary Design	9/1/2011	5/8/2012	250	9/1/2011	5/8/2012	250	Completed		
3 Final Design	5/8/2012	9/30/2013	510	5/8/2012	10/16/2013	526	Completed		
4 Implementation	9/30/2013	2/28/2017	1247	10/16/2013	2/28/2017	1231	In Progress		
5 Closeout	2/28/2017	6/30/2017	122	2/28/2017	10/30/2017	244	Not Started		
6 Acquisition	6/1/2011	9/28/2012	485	6/1/2011	3/30/2012	303	Completed		
Substantial Completion Date		8/31/2016			10/6/2016				

Schedule Variance Analysis % VAC = (Current Variance at **Substantial Final Design** Duration (Days) = Completion (VAC) = **Duration - Baseline Completion Date** Start (FDS) (SCD - FDS) **Current Duration -**Duration) / Baseline (SCD) **Baseline Duration** Duration **Baseline Schedule** 5/8/2012 8/31/2016 1576 36 2.00 % **Current Schedule** 5/8/2012 10/6/2016 1612

Green

Agency: All, Fund: All, Year: 2016, Qtr: 3rd Quarter, MPA Only: Yes, Project: All

1038126 WTC MURRAY CSO STANDALONE

Cost

Cost Variance Comment

Cost Variance Analysis by Capital Phase									
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru SEP- 2016	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC				
1 Planning	\$192,436	\$58,651	\$58,622	(\$133,813)	-70.00 %				
2 Preliminary Design	\$3,620,668	\$5,007,085	\$5,007,083	\$1,386,415	38.00 %				
3 Final Design	\$6,715,332	\$4,026,717	\$3,959,700	(\$2,755,632)	-41.00 %				
4 Implementation	\$32,000,501	\$27,817,718	\$35,468,134	\$3,467,633	11.00 %				
5 Closeout	\$1,065,645	\$1,291	\$215,012	(\$850,633)	-80.00 %				
6 Acquisition	\$6,800,197	\$5,005,693	\$5,005,511	(\$1,794,686)	-26.00 %				
Total	\$50,394,779	\$41,917,155	\$49,714,064	(\$680,716)	-1.35 %				

Mandatory Phased Appropriation Reporting

MPA-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Shimmick Construction Company	Construction	\$26,497,022	10/16/2013	10/06/2016	14	\$382,022
Tiger Construction & Excavation, Inc.	Construction	\$258,005	07/17/2013	09/30/2013	1	\$50,217
HDR Engineering, Inc.	Design/Engineering	\$7,776,957	09/01/2011	12/30/2016	4	(\$168,700)
MWH Constructors, Inc.	Construction Management	\$2,769,062	10/04/2013	10/31/2016	1	\$0
	Total	\$37,301,046			20	\$263,539

MPA-2. Contract Change Explanation

1) Change orders to date have been related to differing site conditions, design changes, 3rd party request and contractor initiated changes.

MPA-3. Current Quarter's Key Activities

Third Quarter 2016 1) During the third quarter of 2016, contractor continued construction of the Stair and landing FPS, Construct and install tide vault/flap gate. Install fuel tank system. Demo roadway panels. Place sidewalk/roadway panels. Door hardware/panels. Set foam and parapet cap. Fuel vent system and exhaust installation. Trim, insulate and label. Generator system. Fuel day tank. Main fuel tank. Testing. Site lighting. Load bank. Conduit labeling/ seal offs. Clean/demobilize water treatment system. 4" fire protection line. Installation of water meters. 2.5" CW. Profile I, Backfill stairs on north side of facility building, Street improvements, 2) Maintained traffic control during construction activities.

1038126 WTC MURRAY CSO STANDALONE

MPA-4. Next Quarter's Key Activities

Fourth Quarter 2016 Projected: 1) Schedule review indicates that the contract will not be substantially completed by current Contract Completion date of October 6; however, it will be substantially completed by November 18, 2016.

MPA-5. Closely Monitored Issues & Risk Summary

1) Construction schedule and progress 2) Safety 3) Project Labor Agreement administration 4) Keeping the community informed and responding to concerns/inquiries Key Risks: 1) Contract completion by the consent decree deadline of 12/31/2016.

Agency: All, Fund: All, Year: 2016, Qtr: 3rd Quarter, MPA Only: Yes, Project: All

1047697 WTC FREMONT SIPHON STANDALONE

Target Baseline Date	06/12/2012	$\overline{\chi}$
Actual Baseline Date	06/12/2012	
Council District(s)	4	
Department	NATURAL RESOURCES AND PARKS	
Agency	Wastewater Treatment	
Contact	Kathy Loland	
MPA Reporting	Yes - Reporting Required	
Publish Quarter	Q3 2016	

Last updated by DNRP\IvanovaA on 10/26/2016 1:07:22 PM

Current Schedule and Costs

Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru SEP-2016	ITD Budget thru SEP-2016
1 Planning	8/25/2008	9/15/2011	Completed	\$1,513,430	\$1,526,850	\$1,079,191
2 Preliminary Design	9/15/2011	6/12/2012	Completed	\$1,420,212	\$1,425,089	\$2,335,222
3 Final Design	6/12/2012	1/20/2015	Completed	\$5,861,598	\$5,834,395	\$5,942,682
4 Implementation	1/20/2015	12/30/2017	In Progress	\$36,665,760	\$22,222,830	\$40,970,944
5 Closeout	12/30/2017	6/29/2018	Not Started	\$49,249	\$1,784	\$731,292
6 Acquisition	10/1/2012	12/31/2015	Completed	\$1,860,328	\$1,860,507	\$505,763
			Total	\$47,370,578	\$32,871,455	\$51,565,094

Current Substantial Completion 5/24/2017

Baseline Schedule and Costs								
Phase	Start	End	Baseline Budget At Completion (BAC)					
1 Planning	8/25/2008	9/15/2011	\$1,469,198					
2 Preliminary Design	9/15/2011	6/12/2012	\$441,413					
3 Final Design	6/12/2012	7/29/2014	\$5,193,650					
4 Implementation	7/29/2014	5/31/2017	\$35,848,240					
5 Closeout	5/31/2017	12/31/2017	\$538,171					
6 Acquisition	10/1/2012	2/3/2014	\$2,387,066					
		Total	\$45,877,737					

Baseline Substantial Completion

11/16/2016

Scope

Green

1047697 WTC FREMONT SIPHON STANDALONE

Scope Variance Comment

Current Scope

Fremont Siphon - Design and construct the replacement of the inverted siphon system. The scope will include assessment of alternatives for repair or replacement, the work necessary for connection to the existing interceptor system, coordination with the City of Seattle who owns the tunnel and a 24-inch water main in the tunnel, and coordination with other utilities. The project scope will also include design and construction of an odor control facility at the inlet of the new siphon.

Baseline Scope

Design and construct the replacement of the inverted siphon system. The scope will include assessment of alternatives for repair or replacement, the work necessary for connection to the existing interceptor system, coordination with the City of Seattle who owns the tunnel and a 24-inch water main in the tunnel, and coordination with other utilities. The project scope will also include design and construction of an odor control facility at the inlet of the new siphon.



Yellow

Schedule Variance Comment

The schedule variance reflects delayed notice-to-proceed for construction due to extended bid period and bid protest. Additionally, the schedule was updated to reflect the contract-allowed time as well as incorporating executed change orders.

Schedule Comparison: Baseline vs. Current

	Baseline			Current			
Schedule	Start	End	Duration	Start	End	Duration	Status
1 Planning	8/25/2008	9/15/2011	1116	8/25/2008	9/15/2011	1116	Completed
2 Preliminary Design	9/15/2011	6/12/2012	271	9/15/2011	6/12/2012	271	Completed
3 Final Design	6/12/2012	7/29/2014	777	6/12/2012	1/20/2015	952	Completed
4 Implementation	7/29/2014	5/31/2017	1037	1/20/2015	12/30/2017	1075	In Progress
5 Closeout	5/31/2017	12/31/2017	214	12/30/2017	6/29/2018	181	Not Started
6 Acquisition	10/1/2012	2/3/2014	490	10/1/2012	12/31/2015	1186	Completed
Substantial Completion Date		11/16/2016			5/24/2017		

Schedule Variance Analysis									
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration				
Baseline Schedule	6/12/2012	11/16/2016	1618	100	11.00 %				
Current Schedule	6/12/2012	5/24/2017	1807	189	11.00 %				

Cost

) Yellow

32

1047697 WTC FREMONT SIPHON STANDALONE

Cost Variance Comment

The cost variance is due to inclusion of risk mitigation measures for tunneling in construction specifications, additional utility relocations, SPU water line work and consulting services.

Cost Variance Analysis by Capital Phase									
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru SEP- 2016	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC				
1 Planning	\$1,469,198	\$1,526,850	\$1,513,430	\$44,231	3.00 %				
2 Preliminary Design	\$441,413	\$1,425,089	\$1,420,212	\$978,800	222.00 %				
3 Final Design	\$5,193,650	\$5,834,395	\$5,861,598	\$667,949	13.00 %				
4 Implementation	\$35,848,240	\$22,222,830	\$36,665,760	\$817,520	2.00 %				
5 Closeout	\$538,171	\$1,784	\$49,249	(\$488,921)	-91.00 %				
6 Acquisition	\$2,387,066	\$1,860,507	\$1,860,328	(\$526,738)	-22.00 %				
Total	\$45,877,737	\$32,871,455	\$47,370,578	\$1,492,841	3.25 %				

Mandatory Phased Appropriation Reporting

MPA-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Stellar J Corporation	Construction	\$22,771,256	01/20/2015	05/24/2017	9	\$549,256
MWH Americas, Inc.	Design/Engineering	\$7,316,729	02/11/2010	06/30/2017	4	\$68,102
Jacobs Engineering	Construction Management	\$2,105,097	05/07/2013	05/31/2017	0	\$0
	Total	\$32,193,082			13	\$617,358

MPA-2. Contract Change Explanation

1. \$250,000 differing site condition change order

MPA-3. Current Quarter's Key Activities

3rd Quarter 2016: 1. Three Requests for Change Orders (RCO) received. 2. Received a Public Records Request and fulfilled in early July. 3. Microtunneling under the Lake Washington Ship Canal was completed successfully. Siphon piping was installed in the tunnel casings and brought to the surface on each side of the Canal. 4. 108" diameter pipe connections were completed between the existing North Interceptor and the new siphon. 5. Interceptor, siphon inlet, siphon outlet, and junction structures were completed. 6. Wastewater flows are expected to be transferred to the new siphon during October.

MPA-4. Next Quarter's Key Activities

4th Quarter 2016 Projected: 1. Transfer wastewater flows from the existing siphon to the new siphon. 2. Begin surface restoration in the right-of-way. 3. Begin construction of the odor control facility. 4. Reinstall a high-pressure gas main that was taken out of service to accomodate the project.

1047697 WTC FREMONT SIPHON STANDALONE

MPA-5. Closely Monitored Issues & Risk Summary

Project schedule and ensuring the contractor completes the work required to transfer flows from the existing siphon to the new by October 2016. 2. Claims associated with the South Shaft construction which were denied.
Odor control facility 4. Landscape restoration Key Risks: 1. Claims associated with the South Shaft construction which were denied. The contractor may seek litigation. 2. Timely transfer of flows to the new siphon will allow PSE to reinstall a high pressure gas main. The gas main must be reinstalled before cold weather demands increase (Late October/Early November)

1114382 WTC NORTH CREEK INTERCEPTOR (WTC N CREEK INTERCEPTOR) **STANDALONE**

Target Baseline Date	07/16/2012	
Actual Baseline Date	07/16/2012	
Council District(s)		
Department	NATURAL RESOURCES AND PARKS	
Agency	Wastewater Treatment	
Contact	Kathy Loland	
MPA Reporting	Yes - Reporting Required	
Publish Quarter	Q3 2016	A state of the second sec

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Current Schedule and Costs

	-					
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru SEP-2016	ITD Budget thru SEP-2016
1 Planning	4/1/2010	3/21/2011	Completed	\$2,252	\$2,267	\$74,312
2 Preliminary Design	3/21/2011	7/16/2012	Completed	\$552,935	\$552,936	\$1,810,715
3 Final Design	7/16/2012	2/2/2015	Completed	\$3,485,935	\$3,485,941	\$2,997,469
4 Implementation	2/2/2015	11/1/2017	In Progress	\$50,631,306	\$26,777,156	\$51,607,578
5 Closeout	11/1/2017	6/25/2018	Not Started	\$1,043,162	\$1,286,621	\$692,357
6 Acquisition	4/4/2013	9/19/2014	Completed	\$875,068	\$689,261	\$734,801
			Total	\$56,590,658	\$32,794,182	\$57,917,232

Current Substantial Completion |6/1/2017

Baseline Schedule and Costs						
Phase	Start	End	Baseline Budget At Completion (BAC)			
1 Planning	4/1/2010	3/21/2011	\$0			
2 Preliminary Design	3/21/2011	8/31/2012	\$0			
3 Final Design	7/16/2012	10/1/2014	\$4,424,632			
4 Implementation	3/23/2014	6/9/2017	\$51,018,522			
5 Closeout	6/9/2017	12/29/2017	\$693,689			
6 Acquisition	2/3/2013	2/12/2014	\$453,816			
		Total	\$56,590,659			

Baseline Substantial Completion

12/6/2016

Scope

Green

1114382 WTC NORTH CREEK INTERCEPTOR (WTC N CREEK INTERCEPTOR) STANDALONE

Scope Variance Comment

Current Scope

North Creek Interceptor - This project increases the capacity of part of the North Creek Interceptor Sewer serving southwestern Snohomish County. The project involves replacement of 10,000 LF of existing gravity pipe with larger gravity pipes, 36 to 48 inches in diameter. Both trenchless (open face shield tunneling and pipe ramming) and open trench construction methods are being used.

Baseline Scope

Complete the design, obtain permits and easements, and construct the new NCI, including about 10,000 feet of new 36 to 48 inch diameter sewer and connection to the existing sewers. Both trenchless (open face shield tunneling and pipe ramming) and open cut construction methods of pipe installation will be considered.



Yellow

Schedule Variance Comment

The construction schedule has been extended for contractor claim settlement due to pipe installation issues and modifications. Delays were also experienced for the construction start relative to the baseline schedule due to engineering complexities.

Schedule Comparison: Baseline vs. Current							
	Baseline			Current			
Schedule	Start	End	Duration	Start	End	Duration	Status
1 Planning	4/1/2010	3/21/2011	354	4/1/2010	3/21/2011	354	Completed
2 Preliminary Design	3/21/2011	8/31/2012	529	3/21/2011	7/16/2012	483	Completed
3 Final Design	7/16/2012	10/1/2014	807	7/16/2012	2/2/2015	931	Completed
4 Implementation	3/23/2014	6/9/2017	1174	2/2/2015	11/1/2017	1003	In Progress
5 Closeout	6/9/2017	12/29/2017	203	11/1/2017	6/25/2018	236	Not Started
6 Acquisition	2/3/2013	2/12/2014	374	4/4/2013	9/19/2014	533	Completed
Substantial Completion Date		12/6/2016			6/1/2017		

Schedule Variance Analysis

	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration
Baseline Schedule	7/16/2012	12/6/2016	1604	177	11.00 %
Current Schedule	7/16/2012	6/1/2017	1781	177	

Cost

Green

1114382 WTC NORTH CREEK INTERCEPTOR (WTC N CREEK INTERCEPTOR) STANDALONE

Cost Variance Comment

Cost Variance Analysis by Capital Phase							
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru SEP- 2016	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC		
1 Planning	\$0	\$2,267	\$2,252	\$2,252	0.00 %		
2 Preliminary Design	\$0	\$552,936	\$552,935	\$552,935	0.00 %		
3 Final Design	\$4,424,632	\$3,485,941	\$3,485,935	(\$938,697)	-21.00 %		
4 Implementation	\$51,018,522	\$26,777,156	\$50,631,306	(\$387,216)	-1.00 %		
5 Closeout	\$693,689	\$1,286,621	\$1,043,162	\$349,473	50.00 %		
6 Acquisition	\$453,816	\$689,261	\$875,068	\$421,252	93.00 %		
Total	\$56,590,659	\$32,794,182	\$56,590,658	(\$1)	0.00 %		

Mandatory Phased Appropriation Reporting

MPA-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Frank Coluccio Construction Co., Inc.	Construction	\$31,138,410	02/02/2015	08/12/2017	6	\$1,205,410
HDR Engineering, Inc.	Design/Engineering	\$4,981,010	09/03/2010	10/27/2017	9	\$301,282
MWH Constructors, Inc.	Construction Management	\$3,101,701	06/24/2014	06/30/2017	1	\$0
	Total	\$39,221,122			16	\$1,506,692

MPA-2. Contract Change Explanation

1. Engineering change orders have been for additional PM/scheduling services, additional community relations support, and final design services. 2. Construction change order for \$970,000 due to pipe installation issues and modifications.

MPA-3. Current Quarter's Key Activities

Third Quarter 2016 1. Completed final pipe ram under North Creek. Working on connecting sewers. 2. Continue first tunneling drive in Canyon Park Business Center. 3. Continue open trench sewer construction in Canyon Park. Resolve utility conflicts. 4. Continue environmental compliance monitoring in accordance with permit 5. Continue outreach to property owners, residents and businesses in project area. 6. Inform WA State Dept. of Ecology of project status/wet weather contingency.

MPA-4. Next Quarter's Key Activities

Fourth Quarter 2016 Projected: 1. Continue tunneling in Canyon Park Business Center. 2. Complete open trench construction in Canyon Park. 3. Complete pipe connections/sewer construction in residential area 4. Continue outreach to property owners, residents and businesses 5. Continue environmental compliance monitoring

1114382 WTC NORTH CREEK INTERCEPTOR (WTC N CREEK INTERCEPTOR) STANDALONE

MPA-5. Closely Monitored Issues & Risk Summary

1. Safety: site access, trenchless operations 2. Environmental and cultural resource protection (permit compliance) 3. Monitor construction progress/schedule/budget Key Risks: 1. Tunneling soil conditions.

Agency: All, Fund: All, Year: 2016, Qtr: 3rd Quarter, MPA Only: Yes, Project: All

1026739 RSD SOUTH PARK BRG **STANDALONE**

Target Baseline Date		AL
Actual Baseline Date	01/11/2011	
Council District(s)	8	
Department	TRANSPORTATION	
Agency	Roads Services Division	
Contact	Markus	
MPA Reporting	Yes - Reporting Required	
Publish Quarter	Q3 2016	

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Current Schedule and Costs

current schedule and cost						
Phase	Start	End	Status	Current Estimate At Completion (EAC)	ITD Actuals thru SEP-2016	ITD Budget thru SEP-2016
1 Planning			N/A	\$0	\$2,743,048	\$2,743,048
2 Preliminary Design	6/21/2006	8/21/2007	Completed	\$2,743,048	\$90,907	\$90,907
3 Final Design	8/21/2007	1/11/2011	Completed	\$21,203,520	\$21,112,610	\$21,112,610
4 Implementation	1/11/2011	3/16/2016	Completed	\$147,612,700	\$146,940,133	\$148,196,493
5 Closeout	3/16/2016	12/30/2017	In Progress	\$779,973	\$494,239	\$2,027,450
6 Acquisition		12/30/2010	Completed	\$1,000,684	\$970,738	\$967,859
			Total	\$173,339,925	\$172,351,675	\$175,138,367

Current Substantial Completion 9/2/2014

Baseline Schedule and Costs						
Phase	Start	End	Baseline Budget At Completion (BAC)			
1 Planning	2/1/2002	6/21/2006	\$0			
2 Preliminary Design	6/21/2006	8/21/2007	\$2,743,044			
3 Final Design	8/21/2007	1/11/2011	\$21,306,120			
4 Implementation	2/11/2011	6/3/2014	\$137,894,642			
5 Closeout	6/3/2014	6/3/2015	\$0			
6 Acquisition	12/22/2009	12/30/2010	\$46,108			
		Total	\$161,989,914			

Baseline Substantial Completion

12/3/2013

Scope

Green

1026739 RSD SOUTH PARK BRG STANDALONE

Scope Variance Comment

Current Scope

Construct a new moveable bridge over Duwamish Waterway parallel to and downriver of the existing bridge. The bridge replacement project will also realign the intersection of 14th Avenue South and Dallas Avenue South/South Sullivan Street, construct natural water treatment systems such as a rain garden, build roadway and drainage facilities, relocate conflicting utilities, restore riverbanks by creating gentle slopes for tidally influenced areas and planting riparian vegetation.

Baseline Scope

Construct a new movable bridge over Duwamish Waterway parallel to and down river of the existing bridge. Bridge replacement also includes intersection improvements, rain garden construction, roadway and drainage construction, utilities removal and relocation, river bank mitigation, and incorporation of historic / art elements.



Yellow

Schedule Variance Comment

Construction is complete. The project is in closeout.

Schedule Comparison: Baseline vs. Current							
		Baseline		Current			
Schedule	Start	End	Duration	Start	End	Duration	Status
1 Planning	2/1/2002	6/21/2006	1601				N/A
2 Preliminary Design	6/21/2006	8/21/2007	426	6/21/2006	8/21/2007	426	Completed
3 Final Design	8/21/2007	1/11/2011	1239	8/21/2007	1/11/2011	1239	Completed
4 Implementation	2/11/2011	6/3/2014	1208	1/11/2011	3/16/2016	1891	Completed
5 Closeout	6/3/2014	6/3/2015	365	3/16/2016	12/30/2017	654	In Progress
6 Acquisition	12/22/2009	12/30/2010	373		12/30/2010		Completed
Substantial Completion Date		12/3/2013			9/2/2014		

Schedule Variance Analysis							
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration		
Baseline Schedule	8/21/2007	12/3/2013	2296	273	11.00 %		
Current Schedule	8/21/2007	9/2/2014	2569	273	11.00 %		

Cost

Yellow

1026739 RSD SOUTH PARK BRG STANDALONE

Cost Variance Comment

The total amount for the executed change orders (seventy five) is \$14,936,549.67. This increases the Contractor's Contract from the bid amount of \$96,051,037.00 to \$110,987,586.67. The total changes constitute 11.56% of the original contract, which is greater than 10% limit established by project control policies for contingency use. The County reached a settlement agreement with the contractor which included an agreed upon list of remaining work items to be completed and agreed value of that work, as well as an agreed value for all current contractor claims on the project referenced as a "clear all." The contractor additionally agreed not to make new claims for payment for work on this project. Six (\$6) million dollars was appropriated in the adopted 2015/16 biennial budget for Phases 4 and 5. Based on the settlement agreement, a supplemental request in the amount of \$7.5 million was considered and adopted by the Council in the 2015 Omnibus to fulfill the terms of the agreement.

Cost Variance Analysis by (Cost Variance Analysis by Capital Phase							
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru SEP- 2016	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC			
1 Planning	\$0	\$2,743,048	\$0	\$0	0.00 %			
2 Preliminary Design	\$2,743,044	\$90,907	\$2,743,048	\$4	0.00 %			
3 Final Design	\$21,306,120	\$21,112,610	\$21,203,520	(\$102,600)	0.00 %			
4 Implementation	\$137,894,642	\$146,940,133	\$147,612,700	\$9,718,058	7.00 %			
5 Closeout	\$0	\$494,239	\$779,973	\$779,973	0.00 %			
6 Acquisition	\$46,108	\$970,738	\$1,000,684	\$954,576	2,070.00 %			
Total	\$161,989,914	\$172,351,675	\$173,339,925	\$11,350,011	7.01 %			

Mandatory Phased Appropriation Reporting

MPA-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
Kiewit-Massman, a Joint Venture	Construction	\$110,987,587	05/17/2011	03/16/2016	75	\$14,936,550
HNTB Corproation	Design/Engineering	\$16,012,890	05/20/2008	04/30/2016	32	\$10,704,216
HDR Engineering, Inc.	Construction Management	\$14,125,375	12/18/2009	04/30/2016	20	\$13,972,743
	Total	\$141,125,852			127	\$39,613,509

MPA-2. Contract Change Explanation

1026739 RSD SOUTH PARK BRG STANDALONE

The total amount for the executed change orders (seventy five) is \$14,936,549.67. This increases the Contractor's Contract from the bid amount of \$96,051,037.00 to \$110,987,586.67. The total changes constitute 11.56% of the original contract, which is greater than 10% limit established by project control policies for contingency use. The County reached a settlement agreement with the contractor which included an agreed upon list of remaining work items to be completed and agreed value of that work, as well as an agreed value for all current contractor claims on the project referenced as a "clear all." The contractor additionally agreed not to make new claims for payment for work on this project. Six (\$6) million dollars was appropriated in the adopted 2015/16 biennial budget for Phases 4 and 5. Based on the settlement agreement, a supplemental request in the amount of \$7.5 million was considered and adopted by the Council in the 2015 Omnibus to fulfill the terms of the agreement.

MPA-3. Current Quarter's Key Activities

- Verified affidavit of wages paid for contractor, sub-contractors, and sub-tiers
- Compiled and submitted construction documents to WSDOT

MPA-4. Next Quarter's Key Activities

• Coordinate with staff of Seattle Department of Transportation on performance of remaining punchlist work

- Prepare reports for water quality monitoring, vegetation monitoring, and dangerous waste
- Fill out Notice of Completion of Public Work Contract form to be submitted to Department of Revenue,

Department of Labor and Industries, and Employment Security Department

MPA-5. Closely Monitored Issues & Risk Summary

Construction and payments to Contractor are completed; thus, no material risk is expected.

The closeout phase of the project is in progress; the remaining work to be completed by the King County project team includes but is not limited to the following:

• Submit final reports to permitting agencies

• Submit Material Certification, documentation, and supporting data to Washington State Department of Transportation, Highway and Local Programs

• Prepare and submit the Notice of Completion of Public Works Contract to Washington State Department of Revenue, Department of Labor and Industry, and Employment Security Office

1048385 SW FACTORIA RECYCLING and TS **STANDALONE**

Target Baseline Date	12/20/2012
Actual Baseline Date	12/20/2012
Council District(s)	6
Department	NATURAL RESOURCES AND PARKS
Agency	Solid Waste
Contact	Rich Hillard
MPA Reporting	Yes - Reporting Required
Publish Quarter	Q3 2016



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Current Schedule and Costs

				Current Estimate At Completion	ITD Actuals thru	ITD Budget thru
Phase	Start	End	Status	(EAC)	SEP-2016	SEP-2016
1 Planning	10/1/2007	12/31/2008	Completed	\$110,887	\$110,887	\$0
2 Preliminary Design	1/1/2009	3/10/2011	Completed	\$2,325,481	\$2,325,481	\$0
3 Final Design	4/16/2011	7/11/2014	Completed	\$11,286,846	\$11,286,843	\$12,198,072
4 Implementation	7/11/2014	12/6/2017	In Progress	\$70,486,466	\$55,782,209	\$70,077,652
5 Closeout	3/16/2018	8/28/2018	Not Started	\$869,474	\$0	\$318,517
6 Acquisition	10/1/2007	12/1/2007	Completed	\$8,082,753	\$8,092,932	\$11,025,000
			Total	\$93,161,907	\$77,598,352	\$93,619,241

Current Substantial Completion |12/6/2017

Baseline Schedule and Costs						
Phase	Start	End	Baseline Budget At Completion (BAC)			
1 Planning	10/1/2007	12/31/2008	\$401,000			
2 Preliminary Design	1/1/2009	4/30/2011	\$3,150,000			
3 Final Design	4/16/2011	4/21/2014	\$12,061,000			
4 Implementation	7/11/2014	11/15/2017	\$62,538,000			
5 Closeout	11/16/2017	8/28/2018	\$2,587,000			
6 Acquisition	10/1/2007	12/1/2007	\$8,083,000			
		Total	\$88,820,000			

Baseline Substantial Completion

11/15/2017

Scope

Yellow

1048385 SW FACTORIA RECYCLING and TS STANDALONE

Scope Variance Comment

Addition of half bale compactor. From January through March 2016, problems in securing the large (single-bale) compactor caused a 56 calendar day delay to Milestone 2 – "Official NTP2 Start." The County is negotiating with the construction contractor to identify and mitigate potential impacts to the project completion date, to be documented in a future change order for the bale compactor.

Current Scope

Project will permit, design, and construct a new transfer station and waste processing facility to replace the Factoria Transfer Station. This project has been designated as "high risk" and receives phased appropriation. Appropriations for subsequent phases are approved by the King County Council based upon completion of the current phase and acceptable project cost, schedule, and scope projections.

Additional scope includes the addition of a half bale compactor to meet future service demands. An analysis of program needs that resulted from the 2014 update of the Transfer and Waste Management Plan recommendations showed a new benefit will be realized from installing an additional half-bale compactor with the current project.

Baseline Scope

Project will permit, design, and construct a new transfer station and waste processing facility to replace the Factoria Transfer Station. This project has been designated as "high risk" and receives phased appropriation. Appropriations for subsequent phases are approved by the King County Council based upon completion of the current phase and acceptable project cost, schedule, and scope projections.

Schedule

🔵 Green

Schedule Variance Comment

The Substantial Completion date has slipped to December 6, 2017 from November 15, 2017 due to a delay in the delivery of the compactors.

Schedule Comparison: Ba	aseline vs. Curre	ent									
		Baseline		Current							
Schedule	Start	End	Duration	Start	End	Duration	Status				
1 Planning	10/1/2007	12/31/2008	457	10/1/2007	12/31/2008	457	Completed				
2 Preliminary Design	1/1/2009	4/30/2011	849	1/1/2009	3/10/2011	798	Completed				
3 Final Design	4/16/2011	4/21/2014	1101	4/16/2011	7/11/2014	1182	Completed				
4 Implementation	7/11/2014	11/15/2017	1223	7/11/2014	12/6/2017	1244	In Progress				
5 Closeout	11/16/2017	8/28/2018	285	3/16/2018	8/28/2018	165	Not Started				
6 Acquisition	10/1/2007	12/1/2007	61	10/1/2007	12/1/2007	61	Completed				
Substantial Completion Date		11/15/2017			12/6/2017						

Schedule Variance Analysis													
	Final Design Start (FDS)	Substantial Completion Date (SCD)	Duration (Days) = (SCD - FDS)	Variance at Completion (VAC) = Current Duration - Baseline Duration	% VAC = (Current Duration - Baseline Duration) / Baseline Duration								
Baseline Schedule	4/16/2011	11/15/2017	2405	21	0.00.%								
Current Schedule	4/16/2011	12/6/2017	2426	21	0.00 %								

1048385 SW FACTORIA RECYCLING and TS STANDALONE

Cost

Yellow

Cost Variance Comment

In 2012, the project was baseline at \$88,820,000. In 2014, a budget appropriation of \$4.8M was approved by an ordinance to authorize an additional half-bale compactor. The cost variance is due to the fact that the project has not been rebaselined.

Cost Variance Analysis by	Capital Phase				
Phase	Baseline Budget At Completion (BAC)	ITD Actuals thru SEP- 2016	Current Estimate At Completion (EAC)	Cost Variance At Completions (CVAC = EAC-BAC)	% CVAC = (EAC - BAC)/BAC
1 Planning	\$401,000	\$110,887	\$110,887	(\$290,113)	-72.00 %
2 Preliminary Design	\$3,150,000	\$2,325,481	\$2,325,481	(\$824,519)	-26.00 %
3 Final Design	\$12,061,000	\$11,286,843	\$11,286,846	(\$774,154)	-6.00 %
4 Implementation	\$62,538,000	\$55,782,209	\$70,486,466	\$7,948,466	13.00 %
5 Closeout	\$2,587,000	\$0	\$869,474	(\$1,717,526)	-66.00 %
6 Acquisition	\$8,083,000	\$8,092,932	\$8,082,753	(\$247)	0.00 %
Total	\$88,820,000	\$77,598,352	\$93,161,907	\$4,341,907	4.89 %

Mandatory Phased Appropriation Reporting

MPA-1. Contracts

Contractor Name	Purpose	Amount	Start Date	End Date	# of Contract Changes	Contract Change Amt
HDR	Design/Engineering	\$11,986,237	11/20/2009	05/18/2018	12	\$9,932,328
Parametrix	Construction Management	\$6,001,808	04/13/2011	10/31/2016	3	\$1,382,890
PCL	Construction	\$55,682,146	07/11/2014	09/28/2017	11	\$1,315,397
	Total	\$73,670,191			26	\$12,630,615

MPA-2. Contract Change Explanation

1048385 SW FACTORIA RECYCLING and TS STANDALONE

CO #1: \$50,620 - 13 field directives (FD); additional miscellaneous work issued not included in contract scope. \$1,856.60 of amount paid from Dangerous Waste and Hazardous Materials allowed.

CO #2: \$138,033 - 9 miscellaneous FDs; \$78,684.00 was paid from hazardous waste leaking from underground storage tank. \$11,562 for additional dewatering; \$7,978 for scope failure, which resulted in a credit of \$9,558.88 for a fuel allowance.

CO #3: \$123,416 - 13 FDs for work outside contract scope.

CO #4: \$50,380 - 9 miscellaneous FDs issued authorizing the performance of unidentified additional work not included in the contract scope.

CO #5: \$230,564 - Includes 14 FDs for additional work, outside the scope of the contract, to be performed by contractor.

CO #6: \$73,514 - 13 FDs issued for performance of work outside contract scope. \$207,986.09 was paid from additional dewatering allowance.

CO #7: \$232,819 - 5 FDs issued for work, outside of contract scope, performed.

CO #8: \$127,331 - Includes 20 miscellaneous FDs regarding the performance of additional work issued outside of contract scope.

CO #9: \$0 - Additional 56 day time-only CO.

CO #10: \$180,843 - Includes 9 FDs for work performed outside of contractor's scope.

CO #11: \$67,402.31 - 13 FDs issued for additional work to be performed outside contractor's scope. \$250,000 allowance was used up for dewatering effort associated (issued by FD) and an additional \$9,465.09 (included in CO #11).

MPA-3. Current Quarter's Key Activities

1. Transitioned out of existing facility, including finalizing diversion of commercial haulers, moving household hazardous waste (HHW) facility and self-haul customers to new building.

2. Began excavation of soils to Cedar Hill Landfill (CHLF).

3. Completed the contractor access between Eastgate parking lot and existing station for Phase 4.

4. Completed the installation of wells for dewatering efforts.

5. Obtained certificate of occupancy for the transfer building.

MPA-4. Next Quarter's Key Activities

- 1. Complete excavation of soils to CHLF.
- 2. Being construction on Wall 4 (art wall).
- 3. Begin construction of the HHW Facility.

MPA-5. Closely Monitored Issues & Risk Summary

1. Overall project expense to complete the project are being closely monitored and compared with the remaining project budget.

2. Due to delays in the delivery of the compactors, the overall project schedule is being closely monitored to minimize any further delays with project completion.

3. Quantity in soils to be excavated has increased beyond estimate and actual amounts are being monitored in order to be captured in a change order.

CIP Fund Level Emergent Need Contingency Budget Utilization

Quarterly Budget Management Report: Q3 2016 Emergent Need Contingency Use

		Adopted Budget	Contingency Transfer	Adjusted Budget	Contingency Transfer %
Road Services					
1111819	Drainage Preservation	\$15,074,070	\$623,000	\$15,697,070	4.1%
1027158	B Roadway Preservation	\$10,537,000	\$45,000	\$10,582,000	0.4%
1027161	Clear Zone Safety Program	\$500,000	\$36,000	\$536,000	7.2%
1027160) Bridge Priority Maintenance	\$500,000	\$31,000	\$531,000	6.2%
Transit	None reported				
FMD-MMRF	None reported				
FMD-BR&R	None reported				
Harborview	None reported				
Solid Waste	None reported				
WTD					
1037549	Capital Project Oversight	\$1,102,761	\$162,000	\$1,264,761	14.69%
1038099	Mitigation Site and Monitoring	\$5,255,075	\$446,000	\$5,255,075	8.49%
1038125	5 West Section Control System	\$10,900,730	\$12,304	\$10,913,034	0.11%
1114367	7 SP Assess & Replace Raw Sewage Pumps, Motors	\$15,935,153	\$994,000	\$15,935,153	6.24%

Agency: All, Fund:All, Year: 2016, Qtr: 3rd Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3292 SWM	3292 SWM CIP NON-BOND SUBFUND - Water and Land Resources													
1048126	WLSWC CLOUGH CK SEDIMENT			12/30/2016	274	274	0	0 %		\$2,234,988	\$2,234,988	\$0	0 %	Q3 2016
1112219	WLER ELLIOT BRIDGE RESTORATION			10/26/2016	848	848	0	0 %		\$3,793,004	\$3,793,004	\$0	0 %	Q3 2016
1114123	WLER PORTER LEVEE SETBACK			10/22/2017	584	584	0	0 %		\$5,242,480	\$5,242,480	\$0	0 %	Q3 2016
3380 AIRPO	ORT CONSTRUCTION - Airport Division													
1028661	AD ARFF FACILITY IMPROVEMENT			12/31/2016	609	950	341	55 %		\$7,192,454	\$7,692,454	\$500,000	6 %	Q3 2016
3421 MJR I	MNTNCE RSRV SUB-FUND - Facilities Mgmt		·								· · · ·	· · · · · ·		
1121223	DES FMD KCCH PANEL REPLACE			3/2/2017	637	302	-335	-52 %		\$2,069,090	\$2,069,090	\$0	0 %	Q3 2016
3571 KC FL	D CNTRL CAP CONTRACT - Water and Land Reso	ource	s											
1044579	WLFL2 TOLT PIPELINE PROTECTION			10/31/2017	525	755	230	43 %		\$8,579,053	\$8,594,697	\$15,644	0 %	Q3 2016
1112046	WLFL2 SINNEMA QUAALE 2011 REPAIR			8/25/2016	347	668	321	92 %		\$6,249,574	\$10,005,214	\$3,755,640	60 %	Q3 2016
1112049	WLFL9 COUNTYLINE TO A STREET			10/2/2017	2,496	1,868	-628	-25 %		\$14,840,000	\$20,833,163	\$5,993,163	40 %	Q3 2016
1120590	WLFL8 BRPS FOREBAY SED MGMT			10/19/2016	997	639	-358	-35 %		\$2,565,681	\$2,553,162	(\$12,519)	0 %	Q3 2016
3581 PARK	S CAPITAL - Parks and Recreation													
1044668	PKS FOOTHILLS REGIONAL TRAIL			11/18/2019	1,282	1,282	0	0 %		\$9,319,162	\$9,319,162	\$0	0 %	Q3 2016
1047009	PKS S: SCRT W SIDE TRL SEG B			11/1/2016	1,307	1,993	686	52 %		\$6,822,968	\$7,922,968	\$1,100,000	16 %	Q3 2016
1114757	PKS S: SCRT TWO RIVERS SEG A			11/22/2017	1,605	1,605	0	0 %		\$4,920,185	\$4,920,185	\$0	0 %	Q3 2016
1116973	PKS S:ELST - NORTH SAMMAMISH			7/3/2015	1,401	1,401	0	0 %		\$17,438,000	\$17,774,901	\$336,901	1 %	Q3 2016
1124479	PKS M: TOKUL BRIDGE IMPLMNTN			4/30/2016	730	730	0	0 %		\$2,255,506	\$2,112,642	(\$142,864)	-6 %	Q3 2016
3591 KC M	ARINE CONST - Marine Division													
1111718	MD SEATTLE FERRY TERMINAL			12/31/2018	1,035	1,035	0	0 %		\$27,000,000	\$27,000,000	\$0	0 %	Q3 2016
3611 WATI	R QUALITY CONST-UNRES - Wastewater Treatm	nent												
1037515	WTC MURRAY PS UPGRADE			10/6/2016	1,422	1,458	36	2 %		\$6,517,203	\$5,804,562	(\$712,641)	-10 %	Q3 2016
1038122	WTC SUNSET HEATH PS FM UPGRADE			3/31/2020	1,813	1,813	0	0 %		\$69,754,491	\$69,745,834	(\$8,657)	0 %	Q3 2016
1038124	WTC WP DIGESTER FLOATING LIDS			10/15/2017	1,503	1,868	365	24 %		\$3,820,277	\$1,810,544	(\$2,009,733)	-52 %	Q3 2016

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Status Legend: 🔵 Green

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Agency: All, Fund:All, Year: 2016, Qtr: 3rd Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

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Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3611 WATE	3611 WATER QUALITY CONST-UNRES - Wastewater Treatment													
1038126	WTC MURRAY CSO			10/6/2016	1,576	1,612	36	2 %		\$50,394,779	\$49,714,064	(\$680,716)	-1 %	Q3 2016
1038448	WTC MAGNOLIA CSO			4/25/2016	1,211	1,448	237	19 %		\$46,208,833	\$49,084,896	\$2,876,062	6 %	Q3 2016
1047697	WTC FREMONT SIPHON			5/24/2017	1,618	1,807	189	11 %		\$45,877,737	\$47,370,578	\$1,492,841	3 %	Q3 2016
1113260	WTC PRIMARY SED TNK GATE WPTP			9/15/2017	402	402	0	0 %		\$2,450,826	\$2,450,826	\$0	0 %	Q3 2016
1114367	WTC SP ASSESS & REPLACE RAW SEWAGE PUMPS, MOTORS AND DRIVES			3/30/2017	1,413	1,413	0	0 %		\$12,118,097	\$15,931,385	\$3,813,288	31 %	Q3 2016
1114368	WTC SOUTH PLANT ETS PEAKING PUMPS VFDs, ASSESS & REPLACE		•	7/5/2019	1,086	1,851	765	70 %	•	\$3,941,503	\$4,634,814	\$693,311	17 %	Q3 2016
1114373	WTC REFURBISH/REPLACE DUTY PUMPS VFDS AT SOUTH PLANT ETS			7/5/2019	1,086	1,851	765	70 %		\$4,138,186	\$4,374,810	\$236,624	5 %	Q3 2016
1114374	WTC WEST POINT SOLIDS CONTROL SYSTEM REPLACEMENT			12/30/2016	1,880	1,971	91	4 %		\$14,493,970	\$14,314,665	(\$179,305)	-1 %	Q3 2016
1114376	WTC WEST POINT LIQUIDS CONTROL SYSTEM REPLACEMENT			11/30/2016	1,880	1,941	61	3 %		\$17,918,329	\$17,050,801	(\$867,528)	-4 %	Q3 2016
1114382	WTC NORTH CREEK INTERCEPTOR			6/1/2017	1,604	1,781	177	11 %		\$56,590,659	\$56,590,658	(\$1)	0 %	Q3 2016
1116796	WTC SP RECLAIMED H2O FAC MODS			4/25/2018	925	925	0	0 %		\$3,914,248	\$3,884,280	(\$29,968)	0 %	Q3 2016
1116798	WTC WP OGADS REPLACEMENT			6/18/2021	1,802	1,802	0	0 %		\$51,734,135	\$51,734,135	\$0	0 %	Q3 2016
1116802	WTC HANFD AT RAINIER & BVIEW N			1/8/2018	1,287	1,336	49	3 %		\$33,107,404	\$34,189,125	\$1,081,721	3 %	Q3 2016
1117516	WTC BEULAH COVE DRIP FIELD			11/24/2017	333	1,166	833	250 %		\$744,575	\$1,078,443	\$333,868	44 %	Q3 2016
1117748	WTC WP INTERMEDIATE, EPS VFD & DEWATERING ENERGY		•	10/31/2019	1,142	2,634	1,492	130 %		\$33,541,919	\$28,583,763	(\$4,958,156)	-14 %	Q3 2016
1120143	WTC EWCSO ASSESS HVAC CORROSN			11/4/2016	514	514	0	0 %		\$2,473,122	\$2,453,140	(\$19,982)	0 %	Q3 2016
1120144	WTC 63RD PS VFDS			10/19/2016	750	891	141	18 %		\$2,997,039	\$3,521,833	\$524,794	17 %	Q3 2016
1120149	WTC VASHON TP DISINFECTION			9/22/2016	718	752	34	4 %		\$1,452,949	\$1,840,333	\$387,385	26 %	Q3 2016
1121402	WTC GEORGETOWN WET WEATHER TREATMENT STATION			2/4/2022	2,141	2,117	-24	-1 %		\$260,713,113	\$260,713,113	\$0	0 %	Q3 2016
1121403	WTC SP DIGESTER ROOF EQ REPL			4/24/2017	897	1,196	299	33 %		\$5,752,015	\$5,403,513	(\$348,503)	-6 %	Q3 2016

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Agency: All, Fund:All, Year: 2016, Qtr: 3rd Quarter, Cost Status: All, Schedule Status: All, Scope Status: All, Project: All

		e Status	Schedule Status	Current Substantial Completion Date	e Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	saseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
Project Number	Project Name	Scope	Schedu	Cu Subs Comple	Baseline	Current	Variance Completion	%	Cost	Baseline l Complet	Cu Estin Comple	Cost \ At Cor (C	%	Re L
3611 WATE	3611 WATER QUALITY CONST-UNRES - Wastewater Treatment													
1122412	Eastgate Interceptor Rehabilitation Phase III			11/1/2018	996	996	0	0 %		\$7,353,124	\$7,353,124	\$0	0 %	Q3 2016
1122515	WTC WP CAPACITOR BANK			9/30/2017	481	481	0	0 %		\$1,171,980	\$1,171,980	\$0	0 %	Q3 2016
1123625	WTC SP HYPO CAUSTIC CHEM STORE			9/6/2018	786	786	0	0 %		\$6,574,030	\$6,574,030	\$0	0 %	Q3 2016
1123628	WTC LIBERTY BOAT REPLACEMENT			7/14/2016	531	728	197	37 %		\$2,723,248	\$2,615,245	(\$108,003)	-3 %	Q3 2016
1123632	WTC KENT AUBURN PHASE B			6/8/2019	1,369	1,369	0	0 %		\$40,861,397	\$40,861,302	(\$95)	0 %	Q3 2016
1123983	WTC ESI 13 REHAB PHASE 1			11/30/2016	350	747	397	113 %		\$4,410,856	\$4,852,181	\$441,325	10 %	Q3 2016
1125202	WTC EW RELOCATE SAMPLING SYS			10/18/2017	720	799	79	10 %		\$1,908,206	\$2,534,945	\$626,738	32 %	Q3 2016
1125316	WTC VASHON LIFT STATION UPGRAD			4/12/2018	694	765	71	10 %		\$3,385,078	\$3,404,499	\$19,421	0 %	Q3 2016
1126030	WTC BW IPS AIR BALANCING&HVAC			3/1/2017	324	505	181	55 %		\$1,333,132	\$1,365,197	\$32,064	2 %	Q3 2016
1126048	WTC BW IPS WETWELL CORR REPAIR			3/1/2017	324	505	181	55 %		\$1,485,985	\$1,519,256	\$33,271	2 %	Q3 2016
3641 PUBL	C TRANS CONST-UNREST - Transit													
1111967	TD REPLACE CSC PAINT BOOTH FAN			10/24/2016	2,169	2,485	316	14 %		\$2,026,159	\$2,577,613	\$551,454	27 %	Q3 2016
1111999	TDC LIFTS FOR HYBRID BATTERIES ON BUSES AT NB, EB,CB,RB			4/3/2017	1,144	414	-730	-63 %		\$2,606,949	\$2,606,949	\$0	0 %	Q3 2016
1114074	TD 60 FT TROLLEY			10/31/2016	1,249	1,248	-1	0 %		\$101,781,714	\$95,980,156	(\$5,801,558)	-5 %	Q3 2016
1114075	TD 40 FT TROLLEY			1/31/2017	1,218	1,280	62	5 %		\$124,557,944	\$116,900,701	(\$7,657,243)	-6 %	Q3 2016
1116214	TD REPLACE SB SWITCHES & XMFR			12/13/2016	764	764	0	0 %		\$1,308,260	\$1,308,260	\$0	0 %	Q3 2016
1117191	TD RYERSON BASE LIFT REPL			7/6/2016	938	980	42	4 %		\$10,824,042	\$10,824,040	(\$2)	0 %	Q3 2016
1122315	TDC EB ROOF REPLACEMENT			5/20/2016	380	522	142	37 %		\$3,438,514	\$3,054,209	(\$384,305)	-11 %	Q3 2016
1123322	TDC EB GENERATOR REPL			4/30/2017	730	730	0	0 %		\$1,941,892	\$1,941,892	\$0	0 %	Q3 2016
1124529	TDC FMS ICU REPLACEMENT			8/13/2016	561	544	-17	-3 %		\$1,598,124	\$1,339,783	(\$258,341)	-16 %	Q3 2016
1125636	TDC Demo of AB/CB Old Ops			10/12/2017	758	758	0	0 %		\$3,409,705	\$3,409,705	\$0	0 %	Q3 2016
1125637	TDC Demolition of Frye WH			10/12/2017	758	758	0	0 %		\$1,582,959	\$1,582,959	\$0	0 %	Q3 2016
1127390	TDC B. BASE O&M ROOF REPL			3/31/2017	414	303	-111	-26 %		\$2,606,949	\$1,758,068	(\$848,881)	-32 %	Q3 2016

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Project Number	Project Name	Scope Status	Schedule Status	Current Substantial Completion Date	Baseline Duration	Current Duration	Variance at Completion (VAC)	% VAC	Cost Status	Baseline Budget at Completion (BAC)	Current Estimate At Completion (EAC)	Cost Variance At Completion (CVAC)	% CVAC	Report Date
3860 COUN	ITY ROAD CONSTRUCTION - Roads Services Divi	sion												
1026735	RSD W SNOQUALMIE VALLEY RD NE			12/20/2016	2,126	1,811	-315	-14 %		\$7,062,152	\$6,762,000	(\$300,152)	-4 %	Q3 2016
1026739	RSD SOUTH PARK BRG			9/2/2014	2,296	2,569	273	11 %		\$161,989,914	\$173,339,925	\$11,350,011	7 %	Q3 2016
1116885	RSD WOODINVILLE DUVALL ITS			2/20/2017	479	927	448	93 %		\$1,438,000	\$1,347,684	(\$90,316)	-6 %	Q3 2016
1124962	RSD SKY RV BR #999Z(MNY CK)RPR			10/31/2017	578	578	0	0 %		\$1,473,900	\$1,473,900	\$0	0 %	Q3 2016
1126436	RSD NE UNION HILL RD&225 AV NE			9/15/2017	632	632	0	0 %		\$1,348,714	\$1,348,714	\$0	0 %	Q3 2016
1127129	RSD 2016 O/L S 320 PEASLEY CYN			8/31/2017	395	395	0	0 %		\$1,750,000	\$1,750,000	\$0	0 %	Q3 2016
3901 SOLIE	WASTE CONSTRUCTION - Solid Waste													
1048385	SW FACTORIA RECYCLING and TS			12/6/2017	2,405	2,426	21	0 %		\$88,820,000	\$93,161,907	\$4,341,907	4 %	Q3 2016
3910 LAND	FILL RESERVE - Solid Waste													
1115992	SOLID WASTE AREA 8 DEVELOPMENT/FACILITY RELOCATION			12/28/2018	1,555	1,555	0	0 %		\$73,380,408	\$73,226,669	(\$153,739)	0 %	Q3 2016
1124105	SW CEDAR HILLS LANDFILL GAS PIPELINE UPGRADE			2/15/2017	456	441	-15	-3 %		\$6,386,232	\$6,386,232	\$0	0 %	Q3 2016
3951 BLDG	REPAIR/REPL SUBFUND - Facilities Mgmt													
1117106	DES FMD CHILD/FAM JUSTICE CTR			7/23/2020	1,963	1,963	0	0 %		\$211,955,000	\$211,955,000	\$0	0 %	Q3 2016
1126343	DES FMD KSC 3,4,8 SPACE CONSOL			10/28/2016	296	296	0	0 %		\$2,654,187	\$2,654,187	\$0	0 %	Q3 2016

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