Attachment M

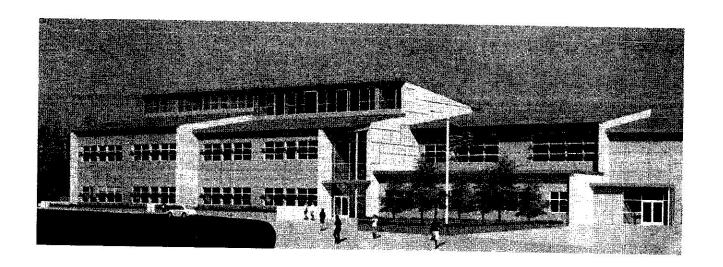
SIX-YEAR CAPITAL FACILITIES PLAN 2012-2018

Renton School District No. 403

Board of Directors

Todd Franceschina, President Al Talley, Vice President Lynn Desmarais Denise Eider Pam Teal

Dr. Mary Alice Heuschel, Superintendent



March 2012

www.rentonschools.us

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The Renton School District Capital Facilities Plan was prepared with the help of the following organizations and individuals:

Renton School District Staff
John Knutson, Assistant Superintendent, Business and Operations
Richard Stracke, Executive Director, Facilities and Planning
Tracy Patterson, Manager, Business Office

The 2012 – 2018 Capital Facilities Plan was adopted by the Renton School District Board of Directors on April 18, 2012.

March 2012

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SIX-YEAR CAPITAL FACILITIES PLAN 2012-2018

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RENTON SCHOOL DISTRICT

Renton School District is located at the southern end of Lake Washington, southeast of the City of Seattle. The District encompasses 32.5 square miles including the City of Renton, approximately half of the City of Newcastle, approximately 20 percent of the City of Tukwila, small portions of the cities of Bellevue, Kent and SeaTac, as well as portions of unincorporated King County. The current estimated population of the District is 115,511.

The District operates 13 elementary schools, three middle schools, three comprehensive high schools, and three special services schools. A new Secondary Learning Center is currently under construction.

Government Organization

The District is a special purpose municipal corporation governed by a five-member Board of Directors (the "Board") and operates under the Constitution and laws of the State. Each Director represents one of five geographic areas within the District but is elected at large. Members of the Board are elected for four-year terms. The Board holds regular meetings twice a month and special meetings as needed. All meetings are open to the public, as provided by law, and agenda items are prepared in advance and published on the District's Website.

The Board appoints a chief executive officer of the District, designated as the Superintendent, who serves at the discretion of the Board. The Superintendent is responsible to the Board for the administration of all schools and departments of the District and serves as the secretary to the Board. The Superintendent recommends District department heads, managers and legal and bond counsel; she maintains a permanent journal of Board proceedings, records and certifies appropriate policies and resolutions and serves as custodian of official District records.

Key Administrative Officials

Dr. Mary Alice Heuschel, Superintendent: Dr. Heuschel was hired by the District in March 2006 to serve as its Superintendent. Prior to that, Dr. Heuschel served in the Office of Superintendent of Public Instruction (OSPI), the primary agency charged with overseeing K-12 education in Washington State, as Assistant State Superintendent from 1999 to 2000, and as Deputy Superintendent from 2000 to 2006. Prior to working with OSPI, Dr. Heuschel served as Intermediate School Principal for Yelm School District, Assessment Specialist for the Hawaii Department of Education, a teacher at West Point Military Academy and Department of Defense schools in Europe, and a Special Education teacher. Dr. Heuschel received her Doctorate in Education Leadership from Seattle Pacific University, and a Masters in Special Education from Northwestern University.

Dr. Heuschel has been recognized with leadership awards by the Association of Washington School Principals, the Washington Association of School Administrators and the Association of Northwestern University. Dr. Heuschel is also a member of several state and national educational research and leadership associations and was named one of four finalists for the 2011 National Superintendent of the Year by the American Association of School Administrators.

John Knutson, CPA, Assistant Superintendent, Business and Operations: Mr. Knutson was hired by the District in July of 2011 as its Assistant Superintendent of Business and Operations. Mr. Knutson served as the Executive Director of Business Services of the Puyallup School District for one year. Prior to this period, Mr. Knutson served the Kent School District from 2002 to 2010 first as the Director of Accounting and Payroll, then as the Executive Director of Finance. Mr. Knutson also served in the Wenatchee School District from 1996 to 2002 as the Executive Director of Financial Services. Finally, Mr. Knutson was a member of the State Auditor's Office from 1979 to 1996 first as a Staff level State Examiner and later as an Audit Manager. Mr. Knutson received a MBA from Gonzaga University, Spokane, Washington in 1982. Mr. Knutson also holds a CPA license as well as certification as a "School Business Administrator" through the Washington Association of School Business Officials.

Board of Directors

The current members of the Board of Directors are:

Member	Position	Term Expires
Todd Franceschina	President	December 2015
Al Talley	Vice President	December 2014
Lynn Desmarais	Member	December 2015
Denise Eider	Member	December 2015
Pam Teal	Member	December 2014

Labor Relations

The District currently employs 1,732 employees, including 953 certificated staff and 779 classified staff. The majority of employees who are eligible under State law to be represented by a labor organization are employed under provisions of negotiated contracts with five major labor organizations.

The District enters into written bargaining agreements with each of the bargaining organizations; the agreements contain provisions on such matters as salaries, vacation, sick leave, medical and dental insurance, working conditions, and grievance procedures. The

District strives to complete agreements with all groups in a timely manner, consistent with all applicable State law, to ensure equity in contract provisions, and promote labor relation policies mutually beneficial to management, employees, and the educational program. The District considers labor relations with its bargaining groups to be very positive. Current negotiated agreements with bargaining groups are as follows:

Bargaining Unit -	Employees Covered	Expiration Date of Contract
Renton Professional Technical Association (RPTA) Renton Education Association (REA) American Federation of Teachers (AFT) Renton Education Support Professionals (RESP) Service Employees International Union (SEIU)	63 901 151 435 72	August 31, 2012 August 31, 2013 August 31, 2011 August 31, 2011 August 31, 2012
Total Represented Personnel Unrepresented Personnel Total Employees	1,622 110 1,732	1105401 31, 2012

Source: Renton School District as of February 2012

Pension System

Pensions for District employees are provided by the State Teacher's Retirement System ("TRS"), the Public Employees' Retirement System ("PERS") or the School Employees' Retirement Systems ("SERS"). PERS includes one plan; SERS includes two plans, and TRS includes three plans. Retirement benefits are financed from both employee and employer contributions and from investment earnings. Retirement benefits under both plans are vested after completion of five years of eligible service. Certificated District employees are members of TRS, and non-certificated District employees are members of PERS. School districts make payments directly to the pension funds incurred for their employees. Legislation provides that employer contributions will provide for current pension liabilities and for the amortization of each system's unfunded liability by June 30, 2024.

THE COMMUNITY

The District is located just southeast of the City of Seattle at the southern end of Lake Washington. The District's boundaries include most of the City of Renton, approximately half of the City of Newcastle, approximately 20 percent of the City of Tukwila, small portions of the cities of Kent and Bellevue, as well as areas of unincorporated King County.

Population statistics for King County and these communities are as follows:

			Population			
Year_	King <u>County</u>	City of Renton	City of Newcastle	City of Tukwila	City of Kent	City of Bellevue
2011 2010 2009 2008 2007 2006 2005 2004	1,942,600 1,931,249 1,909,300 1,884,200 1,865,300 1,835,300 1,808,300 1,788,300	92,590 86,230 83,650 78,780 60,290 58,360 56,840	10,410 9,955 9,925 9,720 9,550 9,175 8,890	19,050 18,190 18,170 18,080 18,000 17,930 17,110	118,200 88,760 88,380 86,980 86,660 85,650 84,920	123,400 122,900 120,600 119,200 118,100 117,000 115,500
2000	1,737,046	55,360 50,052	8,375 7,737	17,240 17,181	84,560 79,524	116,500 109,827

Washington State Office of Financial Management estimates based on 2000 and 2010 U.S. Census figures

The District's economy is based on a strong manufacturing sector with diversified industries, led by the Boeing Company, as well as trade and services sectors, government and health care. Its residential community is diverse and continues to grow, reflecting the overall growth of the Puget Sound area.

Manufacturing/Industry

The largest employer within the District is The Boeing Company ("Boeing"), the world's leading aerospace company and the largest manufacturer of commercial jetliners and military aircraft combined. Renton is home to approximately 13,000 employees who support Boeing Commercial Airplanes Headquarters, Boeing Capital Corporation, Shared Services Group and final assembly for its Next-Generation 737.

PACCAR, another major industrial manufacturing firm in the District employs approximately 700 individuals at its PACCAR Parts, Information Technology and Kenworth truck manufacturing facilities.

Government/Education

The Federal Aviation Administration ("FAA") is the Districts largest public employer, occupying a five-story building in Renton which houses its regional headquarters for the seven-state Northwest Mountain Region. The FAA provides services in the areas of air safety, security, training and pilot examination at this location. There are approximately 1,400 employees at the site.

Other major public employers include the District, the City of Renton, and Renton Technical College.

Health Care

Valley Medical Center is the largest health care facility in Renton with approximately 1,877 employees. The hospital provides a wide range of services including 24-hour emergency care, helipad, comprehensive obstetrical care, critical care unit, same day SurgiCenter, a variety of senior services, transitional care, outpatient surgery, acute psychiatric care and full diagnostic services.

Retail

Southcenter, one of the largest shopping malls in the Pacific Northwest, lies just outside the District in Tukwila. A number of smaller retail malls, larger retail outlets, distribution centers, and warehouse operations have located adjacent to Southcenter and along major transportation routes within the District. One of the largest concentrations of automobile dealerships and service centers in the Puget Sound area is along Renton's "auto row". The IKEA Home Furnishings Store opened its first facility in the Pacific Northwest in Renton in 1994. Fry's Electronics opened its first store in the Northwest in Renton in 2004.

The Landing

The Landing is a 68-acre urban village, completed in 2009, located just off the I-405 freeway in Renton's South Lake Washington neighborhood. The Landing provides over 600,000 square feet of retail space housing both national and local businesses, including movie theaters, restaurants and professional services. Combined with 880 residential units, The Landing provides a unique blend of residential, retail and entertainment districts to serve local residents and the greater regional community.

Seattle Seahawks Practice Facility

The Seattle Seahawks, the region's professional football team, completed their new privately funded, 200,000 square foot practice facility in 2008. The facility, the second largest in the NFL, is located on 19 acres of industrial property in the northern portion of the City of Renton along the eastern shore of Lake Washington and houses a permanent indoor practice facility and the team's front office departments. Additionally, there are four outdoor practice fields, 50,000 square feet of training facility space, 15,000 square feet of player meeting space, and 48,000 square feet of administrative office space.

Economic Indicators

The following tables are economic indicators for King County.

King County Labor Force and Employment Data Civilian Percent Year Labor Force **Employment** Unemployment Unemployment 2011* 1,108,100 1,023,710 84,390 7.6 2010 1,106,960 1,014,560 92,400 8.3 2009 1,106,100 1,012,710 93,390 8.4 2008 1,088,440 1,041,450 47,000 4.3 2007 1,068,490 1,028,850 39,650 3.7 2006 1,047,740 1,005,240 42,500 4.1 2005 1,012,940 965,940 47,000 4.6 2004 995,930 944,730 51,200 5.1 2003 989,560 928,460 61,140 6.2

Source: Washington State Employment Security Department.

^{*} Through November 2011

RENTON SCHOOL DISTRICT GOALS Launching Learning to Last a Lifetime

Committed to improving student achievement

Achievement Opportunities

- Improve learning achievement in all content areas, with an increased focus on improvements in P-12 literacy, P-12 mathematics and increased focus on equity and access for all students.
- Provide safe, supportive and equitable learning environments for all students and staff.
- Provide a technology-rich learning environment and use enhanced technology resources to increase student achievement.
- Implement systemic Positive Behavior Support strategies in all schools.

Community Partnerships

- Involve community participation in district improvement plan.
- Communicate successes in increased student achievement.
- Keep community informed about the strengths of the Renton School District, the plans for continued improvements and the accomplishments of students and staff.

High Expectations

- Meet or exceed all state and federal achievement goals.
- Take a "no excuses" approach to closing the achievement gap in all schools.
- Recruit and retain a highly qualified and diversified staff.

Implementation of Best Practices

- Create collaborative, powerful teaching and learning environments to enhance student achievement and meet diverse student needs.
- Enhance teamwork and collaboration among and between Renton school educators; with an increased focus on collaboration among secondary schools and between elementary and secondary programs.
- Improve educator skills through targeted staff development.
- Implement three tiered instructional/intervention strategies across P-12 classrooms.

Engaged Students

- Offer individualized options and personalized learning opportunities to students based on student interests, skills and learning styles.
- Enrich student learning through opportunities in the arts, sciences, technology and sports and activities programs.

Renton School District 2012-2018 Capital Facilities Plan

SECTION 1: INTRODUCTION

Vision Shared and Lives

 Build, communicate and live by the district's common vision; Launching Learning to Last a Lifetime

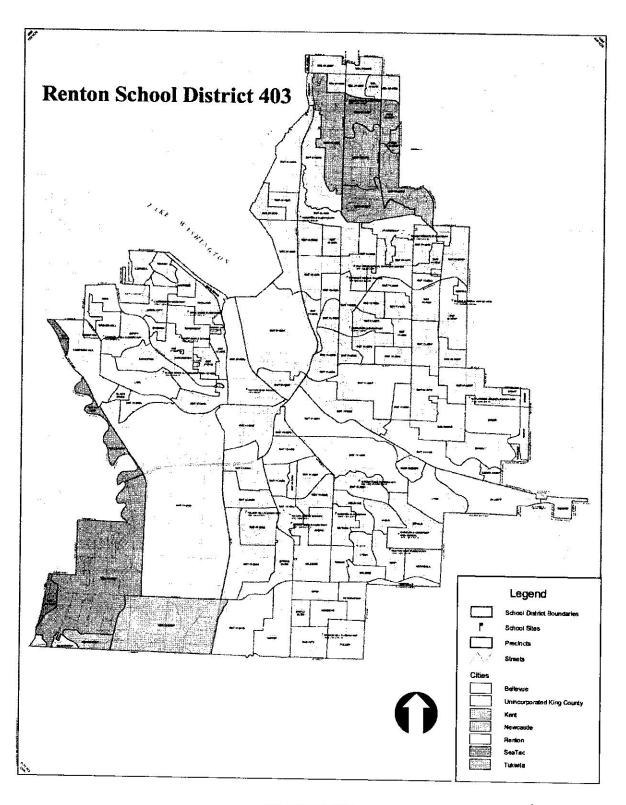
Effective Parent Partnerships

- Identify specific effective parent outreach strategies and implement at each school.
- Ensure parent's roles and opportunities to contribute in our schools are clear, valued and recognized.

With emphasis on:

P-12 Literacy P-12 Mathematics Equity and Access for All Students

SERVICE AREA MAP



EXECUTIVE SUMMARY

This Six-Year Capital Facilities Plan (the "Plan") was prepared by Renton School District (the "District") in compliance with the requirements of the Washington State Growth Management Act and the School Impact Fee Ordinance of King County Council Code Title 21A.

The Plan is a description of anticipated capital facility needs and related expenditures for the next six years. Those needs include increased elementary, middle and special services school capacity and land acquisition for future increased capacity at all grade levels; with significant potential impacts as a result of lower class size and all-day kindergarten initiatives.

The citizens of the District approved a Capital Facilities Bond Measure in 2008. The District continues to modernize its facilities utilizing proceeds from those bonds and anticipates completing all planned 2008 bond funded projects by 2014. Additional capital facility needs identified in the Plan are subject to passage of a 2012 Bond Measure, scheduled for the April 2012 ballot.

The Plan is developed with knowledge of the land-use and population implications of King County and the cities of Renton, Newcastle, Bellevue, Kent and Tukwila Comprehensive and Generalized Land Use Plans. The District is committed to planning in a manner consistent with the community's vision of its future as represented in these and other development policy documents.

This Plan may be used as documentation for any jurisdiction that requires its use to meet the needs of the Growth Management Act.

The Plan is not intended to be the sole planning tool for determining capital facilities needs of the District.

The Plan assesses the ability of the District's facilities to assist in the delivery of the educational program adopted by the District. The Plan looks at the need for the District to modernize or replace existing facilities, as well as to provide new facilities to house projected student enrollment.

The State Growth Management Act requires that several pieces of information be gathered to determine the facilities available and needed to meet the needs of a growing community.

This section provides information about current facilities, existing facility needs, and expected future facility requirements for Renton School District. A Financial Plan, which lists expected funding for any new construction, modernizations, upgrades and temporary portable classrooms, is included.

CAPACITY

Facility capacity, as established by Renton School District, is a product of the instructional plan adopted by the District as well as the school calendar/schedule, teachers' contracts and organizational structure. Together, these elements define the District's Standard of Service. Any time the District alters its Standard of Service it must recalculate the capacity of each affected facility. Factors such as a significant change in students' choices of subjects at the high school level may also impact facility capacity, as the District is committed to choice of study for its students.

This Plan recognizes significant changes in the student demographics that are continuing to occur. Both bilingual and special needs students, as a percentage of the total student population, have been increasing significantly over the last several years.

The District has adopted an organizational structure that houses kindergarten through fifth grades in Elementary Schools, sixth through eighth grades in Middle Schools, and ninth through twelfth grades in High Schools.

The District has adopted a traditional school calendar year that begins in early September and completes in mid-June, and has adopted a traditional daily schedule with academic classes beginning between 7:30 a.m. and 9:30 a.m. and completing mid-afternoon.

Although Renton School District continues to study alternate organizations, calendars and schedules, the District believes the adopted organizational structure is educationally sound and reflects community values. If alternate organizations, calendars or schedules are adopted, capacity calculations will be revised as necessary.

The Renton School District's goal is to limit class size as follows:

Elementary Sch	ool_
Grades K - 3	24
Grades 4 – 5	29
Middle School	
Grades 6 - 8	29
High School	
Grade 9 - 12	29

Scheduling constraints and fluctuations in enrollment by school and during the year do not allow the District to operate at the theoretical full capacity of its facilities.

The educational program implemented by Renton School District includes individual and small group work as well as full class activities. Portable classrooms do not allow the full

range of educational activities envisioned by Renton School District and are therefore excluded from calculations of capacity as well as from level of service calculations. Portables are considered adequate only for temporary or supplementary housing.

The capacity for each facility is established by multiplying the number of permanent classrooms available by the scheduling limitations on average students per class. Core facilities and special use facilities are compared to classroom capacity to confirm that facility capacity is not limited by limitations in core facilities. Capacity worksheets calculate the capacity of each facility as it operated during the 2010-2011 school year.

PRACTICAL CAPACITY MODEL

The Practical Capacity Model calculates student capacity based on limitations that existing facilities place on enrollment due to existing educational programs, operating policy and contractual restrictions.

The calculation is made by reviewing the use of each room in each facility. For every room housing students, a calculation is made assigning a maximum number of students per room. Sometimes core facilities, such as size of cafeteria or size of gym, number of restrooms or size and number of specialty areas such as shops, limit enrollment to levels below that expected by room occupancy levels.

Occupancy at secondary schools is further limited by scheduling limitations and student course selection. If rooms are utilized by staff for their planning period in a six period day, capacity is limited to 83% (5/6) of the theoretical capacity. Since secondary schools offer a number of elective courses, many courses will not attract a full classroom of students.

A summary of Existing Facility Capacity is provided in the table below. A complete inventory of all District facilities follows, including capacity of permanent K-12 facilities. For the purpose of this Plan, portable and special educational facilities are excluded from capacity calculations. Facility calculation Worksheets are included in Section 3: Supporting Documentation.

E	KISTING FACI	LITY CAPACIT	Υ
Elementary Schools	Middle Schools	High Schools	Total
6,925	3,293	5,169	15,387

INVENTORY OF EDUCATIONAL FACILITIES PERMANENT FACILITIES

Name	Capacity	Location
ELEMENTARY SCHOOLS		
Benson Hill	544	18665 - 116 th Ave. SE, Renton 98058
Bryn Mawr	435	8212 S 118 th St., Seattle 98178
Campbell Hill	402	6418 S 124 th St., Seattle 98178
Cascade	554	16022 - 116 th Ave. SE, Renton 98055
Hazelwood	544	7100 - 116 th Ave. SE, Renton 98056
Highlands	564	2727 NE 9 th St., Renton 98056
Honey Dew	402	800 Union Ave. NE, Renton 98056
Kennydale	564	1700 NE 28 th St., Renton 98055
Lakeridge	425	7400 S 115 th St., Seattle 98178
Maplewood Heights	473	13430 - 144 th SE, Renton 98059
Renton Park	587	16828 - 128 th Ave. SE, Renton 98058
Sierra Heights	493	9901 132 nd Ave. SE, Renton 98056
Talbot Hill	469	2300 Talbot Rd. S, Renton 98058
Tiffany Park	469	1601 Lake Youngs Way SE, Renton
Subtotal	6,925	,,
MIDDLE SCHOOLS		
Dimmitt	1,154	12320 - 80th Ave. S. Seattle 98178
McKnight	985	2600 NE 12 th St., Renton 98056
Nelsen	1,154	2403 Jones Ave. S, Renton 98055
	,	2 to be to the street of the the street of t
Subtotal	3,293	
HIGH SCHOOLS Cho	iao notad assa	
	ice rated cap	acity
Hazen	1,643	1101 Hoquiam Ave. NE, Renton 98059
Lindbergh	1,304	16426 - 128 th Ave. SE, Renton 98058
Renton	1,763	400 S 2 nd St., Renton 98055
SLC	459	7800 S 132 nd St., Seattle, WA 98178
Subtotal	5,169	
Total		

Special educational facilities and portable classrooms are excluded from capacity calculations.

INVENTORY OF EDUCATIONAL FACILITIES PORTABLE FACILITIES

Name	Quantity C	Classroo	oms Location
ELEMENTARY SCHOOLS			
Bryn Mawr	Tat 896 sq ft	1	8212 S118 th St., Seattle 98178
Cascade	3 at 896 sq ft	3	16022 - 116 th Ave. SE, Renton 98005
Honey Dew	1 at 1,792 sq ft	2	800 Union Ave NE, Renton 98059
Lakeridge	2 at 896 sq f	2	1700 NE 28 th St., Renton 98055
	1 at 1792 sq ft	2	and the second s
Maplewood Heights	4 at 896 sq ft	4	13430 - 144th Ave. SE, Renton 98059
Sierra Heights	5 at 896 sq ft	5	9901 - 132 nd Ave. SE, Renton 98056
Talbot Hill	3 at 896 sq ft	3	2300 Talbot Rd. S, Renton 98058
	-		
MIDDLE SCHOOLS			
Dimmitt	5 at 896 sq ft	7	12320 - 80th Ave. S, Seattle 98178
	1 at 1,792 sq ft	2	12320 - 60 Ave. 5, Seattle 961/8
McKnight	4 at 1,792 sq ft	8	1200 Edmonds Ave NE, Renton 98056
Nelsen	4 at 1,792 sq ft	8	2403 Jones Ave. S, Renton 98055
	21 to - mo 1 to	U	2 703 Johes 7176. 5, Remon 30055
HIGH SCHOOLS			
Lindbergh	4 at 896 sq ft	4	16426 129th Ct. CD. D
	1 at 1,792 sq ft	2	16426 - 128 th St. SE, Renton 98058
	1 at 1,772 sq 1t	2	
SPECIAL EDUCATIONAL FA	ACILITIES		
Hillcrest Special Service Center	3 at 1,792 sq ft	6	1800 Index Ave. NE, Renton 98056
Renton Academy (Old Hazelwood)	4 at 896 sq ft	4	6928-116 th Ave. SE, Newcastle 98056
Spring Glen Special Service Center	2 at 896 sq ft	2	2607 Jones Ave. S, Renton 98055

INVENTORY OF ADDITIONAL FACILITIES

Name		Location
SPECIAL EDUCATIONA	L FACILITIES	
Secondary Learning Center Hillcrest Special Service Center (Re- Sartori Education Center (Re- Spring Glen Special Service Renton Academy (Old Hazelwo	entry) Center (Plus H.O.M.E.)	7800 S 132 nd St., Seattle 98178 1800 Index Ave. NE, Renton 98056 315 Garden Ave. N, Renton 98055 2607 Jones Ave. S, Renton 98055 6928 - 116 th Ave. SE, Renton 98056
SUPPORT FACILITIES		
Facilities, Operations and M Kohlwes Educational Center Purchasing and Food Service Renton Stadium Transportation Center		7812 S. 124 th St, Seattle, 98178 300 SW 7 th St., Renton 98055 235 Airport Way, Renton 98055 405 Logan Ave. N, Renton 98055 420 Park Avenue N, Renton 98057
UNDEVELOPED PROPE	RTY	
Cascade M.S. Site Lake Boren Site Renton Center Site Skyway Site	21.9 acres 8.76 acres 3.67 acres 4.18 acres	SE 18 th & Olympia Ave. SE SE 78 th Pl. on 126 th Ave. SE 509 Rainier Avenue S NW corner S Langston Rd. & 76 th Ave. S

ENROLLMENT FORECAST

Renton School District enrollment projections are based on data published by the Office of Superintendent of Public Instruction (OSPI). OSPI utilizes the cohort survival method to forecast student enrollment projections for a six-year period based on annual student enrollment reports provided by the District. Projections are updated annually. The District has reconfigured the data published by OSPI to be consistent with the District's facility grade level structure.

Current projections, based on actual student enrollment documented on October 1, 2011, indicate increasing enrollment within the District over the next six years; with a significant increase at the elementary level and somewhat lesser growth at the middle school level.

By the school year 2017-2018, the District can expect an overall student enrollment increase of 20.2%, with a 27.5% increase at the elementary school level, an 18.7% increase at the middle school level and an 8.9 % increase at the high school level.

Renton School District enrollment projections follow.

RENTON SCHOOL DISTRICT No. 403 ENROLLMENT PROJECTIONS BY COHORT SURVIVAL* (KK Linear Projection)

	:	ACTUAL ENROLLMENT	IROLLMENT	ON OCTOBER FIRST	ER FIRST		AVE. %		PRC	JECTED EN	PROJECTED ENROLLMENTS	:	
	2006	2007	2008	2009	2010	2011	SURVIVAL	2012	2013	2014	2015	2016	2017
Kindergarten	1,058	1,007	1,080	1,129	1,187	1,283		1,295	1,344	1,393	1,442	1,491	1,540
Grade 1	1,057	1,113	1,059	1,138	1,170	1,193	103.97	1,334	1,346	1,397	1,448	1,499	1,550
Grade 2	1,074	1,088	1,143	1,100	1,142	1,184	102.21	1,219	1,363	1,376	1,428	1,480	1,532
Grade 3	1,033	1,119	1,105	1,152	1,112	1,130	101.31	1,200	1,235	1,381	1,394	1,447	1,499
Grade 4	1,013	1,022	1,147	1,122	1,149	1,109	100.48	1,135	1,206	1,241	1,388	1,401	1,454
Grade 5	1,044	1,042	1,058	1,155	1,103	1,156	101.19	1,122	1,149	1,220	1,256	1,405	1,418
Total K - 5	6,279	6,391	6,592	962'9	6,863	7,055		7,305	7,643	8,008	8,356	8,723	8,993
Grade 6	1,057	1,051	1,022	1,025	1,118	1,063	97.76	1,130	1,097	1,123	1,193	1,228	1,374
Grade7	1,006	1,087	1,064	1,011	1,037	1,119	100.85	1,072	1,140	1,106	1,133	1,203	1,238
Grade 8	1,074	991	1,069	1,070	1,020	1,025	99.43	1,113	1,066	1,134	1,100	1,127	1,196
Total 6 - 8	3,137	3,129	3,155	3,106	3,175	3,207		3,315	3,303	3,363	3,426	3,558	3,808
Grade 9	1,015	1,059	1,255	1,356	1,319	1,256	119.69	1,227	1,332	1,276	1,357	1,317	1,349
Grade 10	1,011	1,035	066	1,028	1,109	1,083	88.25	1,108	1,083	1,175	1,126	1,198	1,162
Grade 11	1,094	1,078	1,005	940	938	284	95.78	1,037	1,061	1,037	1,125	1,078	1,147
Grade 12	861	864	793	779	829	843	81.62	806	846	866	846	918	880
Total 9 - 12	3,981	4,036	4,043	4,103	4,195	4,169		4,178	4,322	4,354	4,454	4,511	4,538
Total K -12	13,397	13,556	13,790	14,005	14,233	14,431		14,798	15,268	15,725	16,236	16,792	17,339

^{*} Information obtained from OSPI Report No. 1049, December 2, 2011

ENROLLMENT DRIVEN FACILITY NEEDS

The following table compares the current capacity of the Renton School District facilities with Greene Gasaway Architects' projected enrollment.

The table below shows that the District will face a capacity deficit at the elementary and middle school grade groupings during the six year period covered by the Capital Facility Plan.

The capacity deficit at the elementary school group may be magnified by anticipated program changes.

A capacity deficit is projected at all grade groupings over the next 20 years.

CAPACITY NEEDS COMPARISON

Type of Facility	Current Capacity	2017-18 Projected Enrollment	2017-18 Surplus/Deficit
Elementary School	6,925	8,993	-2,068
Middle School	3,293	3,808	-515
High School	5,169	4,538	631
Total	15,387	17,339	-1,952

Current capacity excludes special educational facilities and capacity provided by portable classrooms.

NEEDS FORECAST – NEW FACILITIES

Capacity constraints must be compared with enrollment projections to determine if new District facilities are warranted within the time frame encompassed by this plan.

Enrollment trends identified in the Supporting Documentation indicate that the District expects significant increases in enrollment at all grade levels within the 6 year planning window.

The District is currently addressing several capacity constraints through utilization of remaining 2008 bond funds as follows:

- 1. Construction of an Early Childhood Learning Center.
- 2. Completion of the Secondary Learning Center, currently under construction.

Additional information regarding the 2008 Bond Measure is provided in Section 3: Supporting Documentation.

The District intends to further address increased capacity needs through the collection of impact fees and a new bond measure scheduled to go before the voters in April 2012. An overview of proposed 2012 Capital Bond projects is included in Section 3: Supporting Documentation.

Enrollment driven facility needs may include:

- 1. Property acquisition for future facilities.
- 2. Construction of a new elementary school.
- 3. Construction of a new middle school.

Additional information regarding Enrollment Driven Facility Needs, New Facility Cost Models and Impact Fee Calculations are provided in Section 3: Supporting Documentation.

SIX-YEAR FINANCE PLAN

Capital improvements will be funded through the use of remaining 2008 Bond Measure funds, Impact Fees and anticipated future bond measures.

2008 Bond Measure funds will taper down in 2014. Major projects currently in the design or construction phase, including the new Secondary Learning Center and Early Childhood Learning Center, are fully funded by those funds.

To address future needs, the District has developed a capital bond measure that will be presented to the voters on the April 2012 ballot.

The District intends to structure its capital improvement program so as to maintain a constant level of construction throughout the program period, in order to optimally utilize its management capacity.

Estimated expenditures for capacity improvement projects over the duration of the Plan are indicated in the Table below.

SIX-YEAR FINANCE PLAN

Capacity Improvement Projects

			Estimated I	xpenditure	s ¹ (\$1,000s))		Funding	g (\$1,000s)
PROJECT	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	Total	Secured ²	Unsecured ³
Secondary Learning Center ⁴	21,070						25,700	25,700	
Early Childhood Center ⁵	4,240	19,300					28,700	28,700	
Site Acquisition		7,500.00					7,500		7,500
New Middle School		2,420.00	9,670	32,260			48,350		48,350
New Elementary School				1,330	5,340	20,020	26,690		26,690
Total	25,310	29,220	9,670	33,590	5,340	20,020	136,940	54,400	82,540

- 1. Estimated expenditures based on total project cost including hard and soft costs.
- 2. Secured funding includes 2008 bond monies, State funding assistance and/or previous collected school impact fees.
- 3. Unsecured funds include proposed 2012 Bond Measure, State funding assitance and/or future school impact fees.
- 4. Currently under construction. Scheduled for completion August 2012.
- 5. Currently in Design Phase. Scheduled for completion August 2013.

IMPACT FEES

Each jurisdiction that imposes school impact fees requires that developers pay these fees to help cover a share of the impact of new housing developments on school facilities.

To determine an equitable fee throughout unincorporated King County, a formula was established. This formula can be found in King County code 21A and was substantially adopted by the City of Renton, Seattle, and Newcastle. The formula requires the District to establish a "Student Generation Factor" that estimates how many students will be added to a school district by each new single or multi-family unit and to gather some standard construction costs, which are unique to that district. Calculation of Student Generation Factors is provided in Section 3: Supporting Documentation.

Site Acquisition Cost is the estimated cost per acre to purchase property.

Building Acquisition Cost is the estimated cost to construct facilities unique to the district. New Facility Cost Models are provided in Section 3: Supporting Documentation.

Temporary Facility Cost is the estimated cost per classroom to purchase portables.

State Match Credit is the credit to offset the percent of cost matched by the State.

In response to declining economic conditions over the past several years and current economic forecasts, Renton School District has introduced a Voluntary District Adjustment component into the prescribed impact fee calculation. The intent of this adjustment is to limit any increase in impact fees to a percentage equal to the local rate of inflation. The index selected is the CPI-U-Sea (Consumer Price Index for all Urban Consumers in Seattle) as developed by the U.S. Dept. of Labor, Bureau of Labor Statistics.

Based on the Growth Management Act, King County Code 21A and the Voluntary District Reduction, adjusted impact fees for the plan year 2012 are:

Single-Family Units \$ 6,395 Multi-Family Units \$ 1,308

Single-Family and Multi-Family Fee Calculation spreadsheets follow.

SINGLE-FAMILY RESIDENCE FEE CALCULATION

SITE ACQUIS	ITION	COST
-------------	-------	------

A1 A2 A3 A Total	FACILITY Elementary Middle N / A	SITE AREA 10 20 40	COST PER ACRE 150,000 150,000 150,000	STUDENTS 550 750 1250	STUDENT FACTOR 0.462 0.149 0.208	COST \$1,260 \$596 \$0 \$1,856							
BUILDING	BUILDING ACQUISITION COST												
B1 B2 B3 B Total	Elementary Middle N / A	97.06% 97.06% 97.06%	COST IN 2011 \$ 16,760,000 30,406,250 0	STUDENTS 550 750 1250	STUDENT FACTOR 0.462 0.149 0.208	COST \$13,664 \$5,863 \$0 \$19,528							
TEMPORA	ARY BUILDING ACQUI	SITION COST											
C1 C2 C3 C Total	Elementary Middle N / A	2.94% 2.94% 2.94%	COST PER CLASS 150,000 150,000 150,000	STUDENTS 44 50 60	STUDENT FACTOR 0.462 0.149 0.208	\$46 \$13 \$0							
	UNDING ASSISTANCE	CREDIT		and the state of t	nga, mana wa ezanegoga liku e 1737 i 1740 ka 1740 ka 1740 ka 1377 20 20 20 ani								
		COST INDEX	SPI SQ FT	MATCH %	STUDENT FACTOR	CREDIT							
D1 D2 D3 D Total		188.55 188.55 188.55 188.55	90 117 130	0.3798 0.3798 0.3798	0.462 0.149 0.208	(\$2,978) (\$1,248) \$0 (\$4,226)							
TAX CRE	DIT (TC) *												
AV	/ERAGE ASSESSED V	ALUE (AAV)		291,800									
IN.	TEREST RATE FOR BO	ONDS (i)		3.84%									
	ERM (t = MAXIMUM 10) IX RATE (r)			10 0.00185585									
*************			anamanas, alentemas, jurges s	AND THE RESERVE AND THE PARTY	with the street of the control of the street								
TC Total	: Welling of the control of the cont	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		(\$4,427.55)		(\$4,428)							
FACILITY		d sanglassidang na na na ala D. Wassersea	PROVIDENCE IN THE PROPERTY OF	go _ wayoo ayya addi ahaa ka aa dhaaqaa aa aayaa		\$0							
TOTAL FI	SE					\$12,790							
50% DEVI	ELOPER FEE OBLIGA	TIONFEE		errigerije () P		\$6,395							
VOLUNTA	ARY DISTRICT ADJUST	TMENT				\$0							
ADJUSTE	DIMPACT FEE		ėjo ir peikigas pod 1900 – 1900. Baro prosesto pod 1900 – 1900.			\$6,395							
* TAX	CREDIT (TC) = P	V (present Value) x AAV x r	where: PV =	$\frac{((1+i)^{t}-1)^{t}}{i(1+i)^{t}}$								

 $AAV = \begin{cases} i (1+i)^t \\ Average Assessed Value \end{cases}$

r = Tax Rate

i = Bond Interest Rate

t = Bond Term

MULTI-FAMILY RESIDENCE FEE CALCULATION

	FACILITY	SITE AREA	COST PER ACRE	STUDENTS	STUDENT FACTOR	COST
A 1	Elementary	10	150,000	550	0.217	\$592
A2	Middle	20	150,000	750	0.058	\$232
A3 A Total	High N/A	40	150,000	1250	0.088 0.363	\$0 \$824
DIIII DIN	NG ACQUISITION COS	≥T		ri ila maturat ia i	and well the tra	AVERT VALUE OF THE PARTY.
BOILDI	46 ACQUISTION COS	,				
В1	Elementary	97.06%	COST IN 2011 \$ 16,760,000	STUDENTS 550	STUDENT FACTOR 0.217	COST
B2	Middle	97.06%	30,406,250	750	0.058	\$6,418 \$2,282
B3	High N/A	97.06%	0	1250	0.088	\$0
B Total			iyavala kati		0.363	\$8,700
TEMPO	RARY BUILDING ACC	UISITION COST				
			COST PER CLASS	STUDENTS	STUDENT FACTOR	COST
C1	Elementary	2.94%	150,000	44	0.217	\$22
C2 C3	Middle	2.94%	150,000	50	0.058	\$5
C Total	High N/A	2.94%	150,000	60	0.088 0.363	\$0 \$27
STATE	MATCH CREDIT			t species and provide		rivariantes es m ario e
		COST INDEX	SPI SQ FT	MATCH %	STUDENT FACTOR	CDEDIT
D1		188.55	90	0,3798	0,217	(\$1,399)
D2		188.55	117	0.3798	0.058	(\$486)
D3	to contribute and an area	188.55	130	0.3798	0.088	\$0
D Total		Comment of the part			0.363	(\$1,885)
TAX CR	EDIT (TC) *					
P	VERAGE ASSESSED	VALUE (AAS)		137,900		
I	NTEREST RATE FOR	BONDS (i)		3.84%		
	TERM (MAXIMUM 10)			10		
1	TAX RATE (r)			0.00185585		
TC Tota		ari Primer	a ser America	(\$2,092.39)		(\$2,092)
FACILIT	Y CREDIT					\$0
FEE	HOME AND	in a second		ii Argat		\$5,574
50% DE	VELOPER FEE OBLIG	TATION				\$2,787
VOLUNT	TARY DISTRICT ADJU	STMENT				(\$1,479)
ADJUST	ED IMPACT FEE			ary saab		\$1,308
* TA	X CREDIT (TC) = 1	PV (present Val	ue) x AAV x r	where: P	$V = \frac{((1+i)^{t}-1)^{t}}{i(1+i)^{t}}$	
				АА	V = Average Assessed	Value
					r = Tax Rate i = Bond Interest Rate	_
					1 - Hand Interest Dat	-

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t = Bond Term

ELEMENTARY SCHOOL CAPACITY

ASSUMPTIONS	Average class size FTE variation from 10 / 1 Scheduling efficiency		25.66 0.98 0.94		(K 24 1 24 2 24 3 24 4 29 5 29	
CLASSROOMS	GENERIC	SPEC ED	SPEC USE	AVE ANN FTE CAP	PORT USE	ADD SPEC	AVE ANN FTE CAP W/ PORT
BENSON HILL	29	4	2	544	0	0	544
BRYN MAWR	21	1	2	435	2	Ö	473
CAMPBELL HILL	22	3	2	402	0	0	402
CASCADE	27	1	3	554	3	0	615
HAZELWOOD	28	2	3	544	0	0	544
HIGHLANDS	28	2	3	564	1	0	567
HONEY DEW	20	2	1	402	2	0	449
KENNYDALE	29	4	2	564	0	0	544
LAKERIDGE	23	3	2 2	425	4	0	520
MAPLEWOOD HEIGHTS	25	3		473	4	0	567
RENTON PARK	28	2	2	587	2	0	615
SIERRA HEIGHTS	24	2	2	493	5	0	591
TALBOT HILL	22	1	2	469	3	0	520
TIFFANY PARK	23	2	2	469	0	0	449
TOTAL	349	32	30	6924	26	0	7399

MIDDLE SCHOOL CAPACITY

ASSUMPTIO	ONS			FTE	varia	class s tion fr g effic	om 10	200		29 0.98 0.99			Class	size	6 7 8	29 29 29
CLASSROOMS SCHOOL	# TEACHING STATIONS	GENERIC	SCI	GYM	HE	COMP	SHOP	ART	MUSIC	SPEC ED	SPEC USE	AVE ANN FTE CAP	PORT USE	SPEC USE	FTE	E ANN E CAP PORT
DIMMITT	43	28	2	4	2	2	2	1	2	2	0	1154	7			1351
McKNİGHT	41	24	6	3	2	2	1	1	2	6	0	985	8			1210
NELSEN	46	30	4	4	2	1	1	2	2	5	0	1154	8			1379
TOTAL	130									13	0	3292	23		j	3939

HIGH SCHOOL CAPACITY

ASSUMPTION	s				FTE	rage E varia iedulii	ation	from	10/1	29 0.98 0.85			Class	s size	9 10 11 12	29 29 29 29
CLASSROOMS SCHOOL	# TEACHING STATIONS	GENERIC	SCI	GYM	HE	COMF	SHOP	ART	MUSIC	SPEC ED	SPEC USE	AVE ANN FTE CAP	PORT USE	SPEC USE	FTE	E ANN E CAP PORT
SLC ¹	25	19	1	1	0	1	1	0	0	2	4	459	0			459
HAZEN	77	48	6	5	3	6	4	3	2	9	0	1643	0			1643
LINDBERGH	59	34	4	4	4	4	3	3	3	5	0	1304	1			1329
RENTON	78	44	6	5	6	7	5	3	2	5	0	1763	0			1763
TOTAL	239									21	4	5170	1			5194

^{1.} Under construction. Scheduled for completion August 2012

SPECIAL EDUCATIONAL FACILITY CAPACITY

ASSUMPTIONS	Average class FTE variation Scheduling	n from 10 / 1	11 0.98 0.94	3	All facilities used for special progran				
CLASSROOMS	GENERIC	SPEC ED	SPEC USE	AVE ANN FTE CAP	PORT USE	ADD SPEC	AVE ANN FTE CAP W/ PORT		
SCHOOL									
HAZELWOOD (old)	24	0	0	243	4	0	284		
HILLCREST	14	0	0	142	6	0	203		
SARTORI	14	0	0	142	0	0	142		
SPRING GLEN	14	0	0	142	4	0	182		
TOTAL	66	0	0	669	14	0	811		

2008 BOND MEASURE SUMMARY

NEW FACILITIES

Secondary Alternative Campus

68,000 sf Located at Black River Campus

Early Childhood Center

60,000 sf Located at Hillcrest site

EXISTING FACILITIES UPGRADES

Lindbergh High School

Upgrade track and field
Replace roof (200,000 sf)
Upgrade kitchen
Parking and site access upgrades
Gymnasium upgrades
Replace auditorium sound system, and stage curtain
Replace auditorium accordion wall and stage floor
Upgrade windows
Acoustical upgrades at corridors
New reader board and scoreboards

Hazen High School

Upgrade track and field Construct 27,900 sf addition Parking and site access upgrades Gymnasium upgrades Upgrade kitchen

Renton High School

New score boards Upgrade PE station below south gymnasium Upgrade door hardware

Nelsen Middle School

Upgrade kitchen
Upgrade select windows
Refinish and upgrade doors
Upgrade cabinets
Complete restroom modernizations
Select floor finish replacement
Paint gymnasium and add acoustical treatment
Modernize art room and library
Convert portion of locker rooms to storage
Upgrade track, field and irrigation

Renton School District 2012-2018 Capital Facilities Plan

SECTION 3: SUPPORTING DOCUMENTATION

Dimmitt Middle School

Upgrade kitchen

Remodel reception and student lounge

Parking and site access upgrades

Refinish and upgrades doors

Upgrade cabinets

Complete restroom modernizations

Add doors to storage rooms off corridor at area B

Select floor finish replacement

Paint gymnasium and add acoustical treatment

Convert portion of locker rooms to storage

Upgrade track, field and irrigation

Honey Dew Elementary School

Upgrade fields

Renton Stadium

Upgrade track and field

Provide new press box

Remodel restrooms and concession stands

Upgrade lighting

Earthquake Safety Improvements

Resurface and restripe parking lot

Paint

Replace boilers

Replace scoreboards

DISTRICT WIDE UPGRADES

Safety & Security Upgrades

Fire alarm systems

Sidewalks and resurfacing

Accessibility

Access controls

Security upgrades

Fencing

Emergency communications systems

Energy Conservation

Replace heat pumps and compressors

Upgrades boilers and burners

Upgrade fluorescent tubes and ballasts

Covered Play Areas (5000 sf ea)

Cascade Elementary School

Maplewood Heights Elementary School

Portable Classrooms

Replacement and growth

Building Finishes Upgrades

Replace identified flooring and cabinetry Replace identified window blinds **SECTION 3: SUPPORTING DOCUMENTATION**

PROPOSED 2012 BOND MEASURE SUMMARY

In a special election on April 17, 2012, the proposed 2012 Bond Measure will go before the voters for approval. The bond measure includes:

NEW FACILITIES

New Middle School

75,000 sf Located at Renton Academy site

EXISTING FACILITIES UPGRADES

Lindbergh Pool Upgrades

SITE RELATED UPGRADES

Parking Lot and Sidewalk Upgrades Elementary Field Upgrades

SAFETY AND SECURITY

Add Emergency Generators Fire Alarm and Smoke Detector Upgrades Security System Upgrades

ENERGY CONSERVATION

Boiler Upgrades
Parking Lot Lighting and Controls
Heating Systems Upgrades

BUILDING UPGRADES

Exterior Upgrades

Roofing Replacements
Replace Gutters and Downspouts

Interior Upgrades

Upgrade/Replace Interior Finishes and Materials Electrical – Replace/Upgrade System Components Plumbing – Replace/Upgrade System Components Mechanical – Replace/Upgrade System Components

Portables

Replace Aging Portables

LAND ACQUISITION

For Future Planning

SECTION 3: SUPPORTING DOCUMENTATION

STUDENT GENERATION FACTORS

The formula for determining school impact fees as established by King County Council Ordinance 11621, Attachment A, requires that student factors be based on the average actual student generation rates for new developments within the District's service area, constructed not more than five years prior to the fee calculation date. In the event that data is not available in the District, it may use data from adjacent districts, districts with similar demographics, or county-wide averages.

In the absence of actual student rates within the Renton School District, the student generation factors used in calculating school impact fees were established as the average of the student generation factors available from adjacent districts. See following table.

STUDENT GENERATION FACTORS											
GRADE	KEN	T SD	ISSAQU	JAH SD	AVE	AGE					
LEVEL	Single-Family	Multi-Family	Single-Family	Multi-Family	Single-Family	Multi-Family					
Elementary (K-5)	0.486	0.331	0.437	0.069	0.462	0.200					
Middle (6-8)	0.130	0.067	0.168	0.020	0.149	0.044					
High (9-12)	0.250	0.124	0.166	0.037	0.208	0.081					
TOTAL	0.866	0.522	0.771	0.126	0.819	0.324					

SECTION 3: SUPPORTING DOCUMENTATION

NEW FACILITY COST MODELS

Facility cost models are a calculation of the cost to construct facilities unique to the district. The amounts are based on previously constructed district facilities.

The New Elementary School and New Middle School Cost Models follow.

FACILITY INFORMATION

NEW ELEMENTARY SCHOOL COST MODEL

DISTRICT / OSPI CONSTANTS

ACIENT				
New-in-Lieu Area New Area Capacity 2010 COST PER SF	0 60,000 550 221.00	State Funding Are Unhoused Stu State Funding Assista State Construction Cost Al State Area Allocation	dents (Addition) ance Percentage llocation (7/1/10)	0 0 37.98% 188.55 90
COST CATE		NEW CON	ISTRUCTION	
COST CATE	OKIES	MEH OOK	io into inon	
	a war course T	TOTAL NEW NEW-IN-LIEU	STATE MAXIMUM	LOCAL COST
CONSTRUCTION COST BUILDING	MODERNIZATION NEW	16,760,000 0 13,260,000		16,760,000
SITE OFF-SITE Site acquisition costs a	re not included	2,500,000 1,000,000		
NON-CONSTRUCTION P	DO IECT COSTS			
	OFESSIONAL FEES	11	6	
1.170	SALES TAX	9	7	
· ·	CO CONTINGENCY	6		
.,	PERMITS	1		
	SPECIAL INSP.	1	1	
	ART			
	NIC WORK	1		
TEMP	ORARY FACILITIES	1		
	MOVING/STORAGE	1		
	FURNISHINGS	9	3	
MANAGEMENT	ADMINISTRATION	5	2.5	
	MITIGATION FEES	4		
	PROJECT CONT.	12		
	TOTAL	61	0	
	SUBTOTAL	10,223,600	0	10,223,600
TOTAL COST IN 2011 DO	OLLARS INFLATION	26,983,600		26,983,600
BID DATE JULY 2012		27,774,219		27,774,219
2013		28,388,030		28,388,030
2014		29,072,181		29,072,181
2015	2.50%	29,798,986		29,798,986
2016	2.53%	30,552,900		30,552,900
2017	2.51%	31,319,778		31,319,778
2018	2.54%	32,115,300		32,115,300

FACILITY INFORMATION

NEW MIDDLE SCHOOL COST MODEL

DISTRICT / OSPI CONSTANTS

New-in-Lieu Area New Area Capacity 2008 COST PER SF	0 93,750 750 255.00	State Funding A Unhoused S State Funding Assis State Construction Cost State Area Allocatio	0 0 37.98% 188.55 117	
COST CATE	SORIES	NEW CC	NSTRUCTION	
	an for a soler with a line of	TOTAL NEW NEW-IN-LIEU	STATE MAXIMUM	LOCAL COST
CONSTRUCTION COST BUILDING SITE OFF-SITE Site acquisition costs a	MODERNIZATION NEW	30,406,250 0 23,906,250 5,000,000 1,500,000	O TOTAL PROPERTY OF THE PROPER	30,406,250
	ROJECT COSTS DFESSIONAL FEES SALES TAX CO CONTINGENCY PERMITS	11 9 6 1	6 7	
	SPECIAL INSP. ART NIC WORK ORARY FACILITIES	1 1 1	1	
	MOVING/STORAGE FURNISHINGS / ADMINISTRATION MITIGATION FEES PROJECT CONT.	1 9 5 4 12	3 2.5	
	TOTAL SUBTOTAL	61 18,547,813	19.5 0	18,547,813
BID DATE JULY 2012	INFLATION	48,954,063 50,388,417		48,954,063 50,388,417
2013 2014 2015 2016 2017 2018	2.21% 2.41% 2.50% 2.53% 2.51%	51,502,001 52,743,199 54,061,779 55,429,542 56,820,823 58,264,072		51,502,001 52,743,199 54,061,779 55,429,542 56,820,823 58,264,072