King County Metro: Research Program

Regional Transit Committee February 15, 2023



Today's Topics

- Context
- Metro data & evidence landscape
- Research program focus
- What's next



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Evidence = data + analysis to yield themes, patterns, and meaning



Context for Metro's Research Efforts



Metro Connects

Attaining the Vision: Accountability and Continuous Improvement

- Measure progress via Strategic Plan dashboard (p. 106)
- Strengthen Metro's learning and impact (pp. 107-108)



Metro's Strategic Plan

King County Metro Strategic Plan, Executive Summary, pp. 12-13

Goal: Be responsible stewards of financial resources and invest in line with values and goals (STEWARDSHIP)

Align investments with values and measure and communicate progress.

Outcome: Metro makes data-informed decisions and demonstrates how its investments advance safety, equity, and sustainability.

Continue evidence-informed and data-driven decision-making.

Track, measure, and communicate progress in a public dashboard toward this Strategic Plan for Public Transportation.

Track, measure, and communicate progress within Metro to support value-driven and data-informed decision-making and continuous improvement.

Evidence-building in government

- 2018 Foundations for Evidence-Based Policymaking Act ("Evidence Act").
 - Mandate for federal agencies to strengthen the culture and infrastructure for research, evaluation and continuous learning and improvement.
- Growing focus on evidence-building within state and local governmental organizations to learn, enhance solutions, and ensure effectiveness
 - King County: Emphasis on evidence to inform programs, policies, and investments
 - Metro: Striving to expand evidence and its use via internal efforts and productive research partnerships

Evolving demands for data

Data needed to:

 Understand reach and quality of services and operations

AND

- Demonstrate effectiveness of current & new efforts: How are these making a difference?
- Monitor, learn, improve, and respond in a dynamic transit environment



Evolving demands for data

Data needed to:

Data included in internal and public-facing dashboards

 Understand reach and quality of services and operations

AND

 Demonstrate effectiveness of current & new efforts: How are these making a difference?

Data in development

 Monitor, learn, improve, and respond in a dynamic transit environment





Research Program Vision: A rich & robust data environment for evidence-based decision-making

Data to track services & operations

Data to track
meaningful outcomes
for people and
communities

Data to innovate, improve & make smart decisions

Data to understand contribution to regional impact—a healthy & thriving King County



Research Program Current Approaches

Build on Metro's strong data foundations & fill data gaps



Provide resources & tools and support teams' evidence-building



Promote use of data:

monitor, learn,
improve, innovate
and tell stories of
impact



Build research partnerships





Filling gaps: Expanded data sources & methods

- **Expanded rider/non-rider survey**. County-wide, representative survey of residents exploring travel behavior, transit use, and perceptions of Metro.
- Panel research. Qualitative data to more deeply understand residents' experiences and perceptions re: transit.
- Natural language/machine learning analysis of ~500K customer comments received between 2016 and 2022.
- Regional travel trends. Where/when residents are traveling; modes; patterns and opportunities.
- Outcome-focused evaluations and impact studies, including (1) comparison of fully subsidized annual pass and ORCA Lift for low-income residents; (2) comparison of Access and new same-day paratransit service.





Resources & tools

- New narrative-style reports to help make data very accessible for internal teams
- The REAL Hub-a comprehensive portal to support evidence-building and evidence use



Using data: Monitor, learn, improve, innovate, and tell stories of impact

Monitor Performance

• Reach. How many served? How • much is Metro doing?

- Quality. How well is Metro doing?
- So what? What difference are Metro's investments and solutions making?

Learn, Improve, Innovate

- Why, under what circumstances, and for whom is Metro making a difference? (or not)
- What do we know—e.g., trends, patterns? What are gaps in knowledge?
- Now what? What are opportunities to improve and innovate? Decisions and actions needed?

Stories of Impact

- What are customers' experiences?
- How are people benefitting from transit access and use?





Building research partnerships

- Expanded capacity to conduct robust program evaluations and impact studies
- Deliver strong evidence to inform policy, programs, and investments
- Foster engagement and collaboration around shared research questions



On the Horizon

- Continue to expand Metro's data and evidence landscape
- Continue to model and support strengthened learning culture: What's happening? So what? Now what?
- Share new data & data reports
- REAL Hub: Access for external audiences



Questions?

