

**Financial Plan
Development and Environmental Services**

Continues a 5% fee increase in the last half of 2003 and includes 5% fee increases in 2004 and 2005
Includes Fee Restructuring

	2002 Adopted	2002 Actual ¹	2003 Adopted	2003 Estimated	2004 Proposed	2005 Projected ³	2006 Projected ³
Beginning Fund Balance	22,994	1,515,538	912,993	1,140,431	1,843,286	2,630,729	2,340,887
Revenues							
* Fee Receipts	26,773,934	21,183,852	23,210,408	23,335,908	24,229,937	26,989,297	28,338,762
* Future % Fee Increase - Notes 5 & 6				569,168	1,211,497	1,349,465	
* Fee Restructuring - Note 7				324,861	1,547,863		
* Other Revenue	2,591,901	985,181	2,349,102	2,102,946	2,102,946	2,102,946	2,102,946
* Operating Contingency	3,992,828		975,000	975,000	975,000	975,000	975,000
* CX Transfers	3,454,293	3,431,716	2,948,132	2,948,132	2,448,132	2,448,132	2,448,132
Total Revenues	36,812,956	25,600,749	29,482,642	30,256,015	32,515,375	33,864,840	33,864,840
Expenditures							
* Salaries and Benefits	(22,138,574)	(20,163,348)	(20,077,851)	(19,775,476)	(20,581,744)	(21,610,831)	(22,691,372)
* Supplies and Contracts	(2,023,004)	(1,306,888)	(1,632,112)	(1,632,112)	(2,642,089)	(3,663,296)	(4,251,041)
* Interdepartmental	(5,288,847)	(4,425,707)	(5,456,409)	(5,456,409)	(5,729,229)	(6,015,691)	(6,316,475)
* Capital & Other	(2,078,675)	(102,448)	(1,714,163)	(1,714,163)	(1,799,871)	(1,889,865)	(1,984,358)
* Operating Contingency	(3,977,813)		(975,000)	(975,000)	(975,000)	(975,000)	(975,000)
* Encumbrance Reserve							
Total Expenditures²	(35,506,913)	(25,998,391)	(29,855,535)	(29,553,160)	(31,727,933)	(34,154,682)	(36,218,247)
Estimated Underexpenditures							
Other Fund Transactions		22,535					
*							
*							
Total Other Fund Transactions	0	22,535	0	0	0	0	0
Ending Fund Balance	1,329,037	1,140,431	540,100	1,843,286	2,630,729	2,340,887	(12,519)
Reserves & Designations							
* Reserve for Encumbrances							
* Reserve for Staff Reductions					(420,000)	(432,600)	(445,578)
* Reserve for Revenue Shortfall					(908,623)	(1,012,099)	(1,062,704)
* Reserve for Technology Replacements							(500,000)
* Reserve for Fee Wvrs & Unanticipated					(1,000,000)	(1,000,000)	(1,000,000)
Total Reserves & Designations⁴	0	0	-	-	(2,328,623)	(2,444,699)	(3,008,282)
Ending Undesignated Fund Balance	1,329,037	1,140,431	540,100	1,843,286	302,106	(103,812)	(3,020,801)

Financial Plan Notes:

¹ 2002 Actual is based on the CAFR.

² No Target Fund Balance has been assigned.

³ 2004, 2005, and 2006 Expenditures were increased by 5% to reflect current projections.

⁴ Assumes a layoff reserve that pays for a layoff of 20 staff.

⁵ Assumes 5% fee increases in 2004 and 2005.

⁶ The future fee increase for 2003 includes a 5% increase for the last half of 2003 only. A 5% fee increase for the first half of 2003 was included in "Fee Receipts" as part of the 2003 Adopted Budget.

⁷ Includes fee restructuring.

⁸ The "Supplies & Contracts" category includes IT Strategic Plan expenditures as follows: \$928,371 in 2004; \$889,103 in 2005; and \$404,580 in 2006.