

## **KING COUNTY**

1200 King County Courthouse 516 Third Avenue Seattle, WA 98104

## **Signature Report**

June 2, 2004

## Ordinance 14921

**Proposed No.** 2004-0207.3

**Sponsors** Gossett and Phillips

1	AN ORDINANCE relating to real estate asset management
2	and major capital projects development, establishing a real
3	estate and major capital projects review joint advisory group
4	to facilitate coordination and communication between the
5	executive and council; and adding a new chapter to K.C.C.
6	Title 4.
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9	PREAMBLE:
10	The King County budget office projected a thirty-six-million-dollar
11	imbalance in 2002 between ongoing current expense revenues and
12	ongoing base expenditures, which was produced by a need to backfill
13	fourteen million dollars of one time revenues that were unavailable in
14	2002 and an additional twenty-two million dollars shortfall due to annual
15	growth in expenditures such as wages and benefits that exceeded annual
16	growth in revenues.
17	King County is projected to have one hundred fifty-eight million dollars in

18 shortfalls between 2002 and 2006. 19 The metropolitan King County council supported in 2002 a thorough 20 review and cost-benefit analysis of possible efficiencies to provide 21 resources necessary to provide county services and make the best use of 22 county revenues and resources. Due to the projected impacts of ongoing 23 shortfalls in future years, the council wished to evaluate real property 24 resources to ensure that county assets were being put to the highest and 25 best use and that criteria were developed to evaluate the holding of county 26 assets. 27 The King County council established the properties expert review task 28 force (PERT) in Ordinance 14106 and tasked that body with the proposal 29 of criteria for decision making with regard to county owned real property 30 and capital asset management. The PERT review covered asset 31 acquisition, management, disposition, as well as recommendations about 32 King County code changes, staffing resources and potential contracting 33 that might help the county implement an improved asset management 34 system. 35 The PERT report recommended the creation of a real estate cabinet that 36 would include members from the executive and legislative branches that 37 would make policy level decisions regarding real estate. 38 The King County Charter provides for the separation of powers between 39 the executive and legislative branches, stating that the council is the policy 40 determining body and that the executive branch implements those policies

41	under direction of the county executive, who serves as the chief executive
42	officer of the county.
43	Due to the separation of powers provided for in the King County charter
44	the PERT recommendation to make policy level decisions through a real
45	estate cabinet could blur the division of the branches.
46	The council reiterated asset management concerns in Ordinance 14199
47	and directed that capital asset management be an integral part of a
48	requested study of the facilities management division organization
49	structure.
50	The King County council subsequently approved in Motion 11819 and
51	Motion 11732 the facilities management division reorganization reports,
52	including a recommended method for providing the council timely
53	information for policy-level discussion on major real estate and capital
54	project decisions.
55	The council requested in Motion 11819 that legislation be formally
56	adopted to create a countywide real estate and major capital projects
57	oversight committee that would be structured to provide coordination and
58	policy-level discussion between the executive and legislative branches of
59	government regarding real estate asset management and major capital
50	projects.
51	BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
52	SECTION 1. The purpose of this ordinance is to establish the real estate
53	and major capital projects review joint advisory group to provide a forum for early

64	policy level dialogue between the executive and the council on major capital
65	project and major real estate matters.
66	SECTION 2. Codification. Sections 3 through 7 of this ordinance should
67	constitute a new chapter in K.C.C. Title 4.
68	NEW SECTION. SECTION 3. Establishment and purpose. The King
69	County real estate and major capital project review joint advisory group is hereby
70	established to provide a forum for early policy level dialogue between the
71	executive and the council on major capital project and major real estate matters.
72	The joint advisory group should provide the executive and legislative branches of
73	government an opportunity to explore and discuss emergent projects and issues, as
74	well as ongoing proposals regarding major capital projects and major real estate
75	projects. The items for discussion by the group should exclude major technology
76	projects considered for development and review that are included in the
77	information technology governance processes pursuant to K.C.C. 2.16.0757 and
78	2.16.0758.
79	NEW SECTION. SECTION 4. Definitions. The definitions in this
80	section apply throughout this ordinance unless the context clearly requires
81	otherwise.
82	A. "Designee" means the person appointed by a group member to
83	participate on his or her behalf at any given meeting. A designee may be a
84	councilmember, departmental director, or staff person, as determined by a group
85	member to represent them.
86	B. "Group" means the real estate and major capital project review joint advisory

87	group established by section 3 of this ordinance.
88	C. "Major capital project" means a capital project as defined in K.C.C. 4.04.020
89	that:
90	1. Has an estimated overall project cost that exceeds ten million dollars; or
91	2. Has an overall project cost that exceeds ten million dollars and is subject to CIP
92	exceptions notification as described in K.C.C. 4.04.020.O; or
93	3. Has an overall project cost that exceeds ten million dollars and exhibits major
94	unanticipated changes affecting scope, schedule or liabilities as determined by either the
95	executive or council; or
96	4. Has significant policy considerations as determined by either the executive or
97	council.
98	D. "Major real estate project" means any real estate transaction meeting the
99	definitions of county owned real property or surplus property as described in K.C.C.
100	chapter 4.56 that:
101	1. Has an estimated value that exceeds one million dollars; or
102	2. Is valued at one million dollars or more and is subject to the processes
103	established in K.C.C. 4.56.070 for acquisition, disposition, lease, sale or transfer of
104	property; or
105	3. Has significant policy considerations as determined by either the executive or
106	council.
107	NEW SECTION. SECTION 5. Membership, chairmanship and ex officio
108	members.
109	A. The group members shall be the chair of the metropolitan King County

	council, the chairs of the budget and fiscal management committee and the labor,
	operations and technology committee or their successor committees as defined by the
	council's organizational motion, and three participants as determined appropriate by the
	executive, depending on projects to be discussed. Executive participants may include the
	facilities management director, the department of natural resources director, the
	department of transportation director, or the office of management and budget director, as
٠	assigned by the executive.
	B. The chair of the metropolitan King County council and the King County
	executive, or their designees, shall serve as group co chairpersons.
	C. Group members may appoint a designee to participate in any meeting on their
	behalf.
	D. Councilmembers or executive branch persons directly affected by or with
	specific knowledge of the real estate or major capital project program areas to be

D. Councilmembers or executive branch persons directly affected by or with specific knowledge of the real estate or major capital project program areas to be discussed at a monthly meeting may be invited by any group member to participate as ex officio members during consideration of that program area.

NEW SECTION. SECTION 6. Responsibilities. The group shall explore and discuss issues surrounding major capital projects and major real estate asset management matters. The group shall provide a forum for early policy level dialogue, discussion and input to ensure timely and informed council decisions. The group shall:

- A. Review and discuss policy matters regarding major capital projects;
- B. Review and discuss policy matters regarding major real estate asset management;
  - C. Provide early policy input regarding potential budget initiatives in major

133	capital projects and major real estate matters;
134	D. Provide early policy input regarding long-term strategic real estate asset
135	management and capital improvement project goals;
136	E. Discuss significant real estate policy issues related to major capital projects;
137	and
138	F. Assist coordination of capital project and real estate management matters
139	involving independent elected officials in King County government.
140	NEW SECTION. SECTION 7. Staffing, rules and procedures.
141	A. The group shall meet monthly.
142	B. The council and executive shall jointly staff the committee, splitting the
143	administrative functions equally between the branches of government. The co
144	chairpersons shall determine administrative assignments, and shall rotate assignments to
145	maintain equity in workload. The co chairpersons shall strive to keep administrative
146	functions to a minimum.
147	C. Group members may bring staff as needed to support the activities of the
148	group.
149	D. Any major capital project or major real estate project that meets the
150	definitions in section 4 of this ordinance should be added to the group's next monthly
151	meeting agenda.
152	E. Items for discussion shall be determined and forwarded to group members
153	before each meeting.
154	F. After each meeting, a list of projects discussed shall be provided to each group
155	member, each King County councilmember and participating staff. The list should

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156 include the council district in which the projects are located. 157 SECTION 8. Enactment. The real estate and major capital projects review joint 158 advisory group shall begin meeting within thirty days of enactment of this ordinance. 159 SECTION 9. Review. By July 31, 2005, the group shall file with the clerk of the 160 council and the chair of the council's budget and fiscal management committee, or its 161 successor committee, a report for distribution to all councilmembers that reviews the 162 group processes, to include successes and failures. The report is to help determine 163 whether the committee should expire or continue. 164 SECTION 10. Expiration. The advisory group expires on January 31, 2006. It 165 is the intent of the council to evaluate the continued need of the committee before the

committee expires and to consider whether to repeal or continue the committee. Should

the council choose to repeal the group on January 31, 2006, sections 3 through 7 of this ordinance expire.

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Ordinance 14921 was introduced on 4/19/2004 and passed as amended by the Metropolitan King County Council on 6/1/2004, by the following vote:

Yes: 12 - Mr. Phillips, Ms. Edmonds, Mr. von Reichbauer, Ms. Lambert, Mr. Pelz, Mr. McKenna, Mr. Ferguson, Mr. Hammond, Mr. Gossett, Ms. Hague,

Mr. Irons and Ms. Patterson

No; 0

Excused: 1 - Mr. Constantine

KING COUNTY COUNCIL KING COUNTY, WASHINGTO

Make

ATTEST:

Anne Noris, Clerk of the Council

APPROVED this 17 day of 100.

Ron Sims, County Executive

Attachments None