



King County

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HIGH RISK CAPITAL PROJECTS

Ordinance 16764, K.C.C. Chapter 4.04

GOALS

- Enhanced Council Oversight
- Transparency & Accountability
- Responsive to State Audit

HIGHLIGHTS

This ordinance institutes **greater controls** in appropriations and reporting for projects deemed to be high risk, and it creates **uniform standards** for reporting cost estimating and project information.

If a project is determined to be **high risk**, it goes through a more **rigorous appropriation process** that includes requesting appropriations separately for each phase, and **greater accountability** via formal risk assessments, maintaining a register of risks, doing earned value analysis, and reporting during construction.

High Risk Projects

- Phased appropriations
 - ◊ Preliminary Design
 - ◊ Final Design
 - ◊ Construction
- Independent risk assessment
- Risk register
- Earned value management
- Quarterly reporting during Construction

All Capital Projects

- Standardized project information for appropriation requests
- Standardized cost estimating

Annual Risk Scoring Process

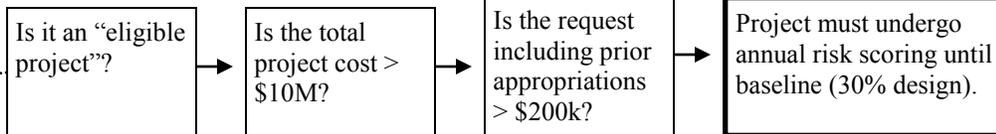
Existing Projects

- **7/31/10** - Risk scores filed
- **9/30/10** - JAG determines high risk projects

Subsequent Years

- **3/1** - Risk scores filed
- **3/31** - JAG determines high risk projects

What projects could be “high risk” projects?



- Eligible types of capital projects receive an annual risk score until project baseline is set. The Joint Advisory Group designates a select group of projects as high risk each year.
- Or the Council or Executive can designate a project as high risk.

“Eligible projects” do not include lease-based projects which have their own phased appropriation requirements, IT projects which have their own phased approval process, transit acquisitions, Housing & Community Development projects, or energy savings performance projects.