DOING BUSINESS IN A DIFFERENT WAY

2009 ANNUAL REPORT

TEN-YEAR
PLAN TO END
HOMELESSNESS
IN KING COUNTY



DOING BUSINESS IN A DIFFERENT WAY

When we began implementation of the Ten-Year Plan to End Homelessness in King County in 2005, we promised to look for innovative ways to help people who were homeless or at risk of homelessness. We vowed to work together as never before: to create new housing, prevent homelessness where possible, create new partnerships and collaborations, break down barriers to housing for those most fragile, embrace best practices, and coordinate our resources in ways that yield the strongest results for our entire region.

In our 2009 Annual Report, we are proud to say that we are delivering on our promise. We have changed the way we tackle homelessness, and we are making a difference. In 2009, the Ten-Year Plan:

- Added 1,065 new housing units, our highest production year ever.
- Expanded our innovative Funders Group, bringing together the major funders of housing and services to set regional goals and priorities and jointly fund those priorities.
- Refined our approaches to housing through "housing first" efforts and improved coordination for entry into housing and services.
- Launched new prevention programs.
- Celebrated the one-year anniversary of our Landlord Liaison Project, breaking down barriers to housing.
- Expanded our programs to help people who are severely disabled.

Our efforts are all the more significant given that they have been achieved in the shadow of a severe recession. Sharp increases in homelessness have been reported across the country, but that is not happening here. In our recent One Night Count, we found a decrease of four percent of those counted in like areas compared to last year.

While that is good news, we must not forget that thousands are still homeless and the unstable economy leaves many more at risk. Our work is far from done.

We are nearing the half-way point in our Ten-Year Plan. Our goal remains a roof over every bed. With energy and commitment, we pledge to continue that work. We sincerely hope you will join us in that effort.





Dan Brettler, Car Toys CEO (left)

Dow Constantine, King County Executive (right)

Down Court

Co-chairs, Governing Board, Committee to End Homelessness in King County

The Committee to End Homelessness in King County guides a community-wide campaign to provide housing and supportive services to thousands of individuals and families without a permanent roof over their heads or those at risk of losing their homes. Launched in 2005 by partners across the community, the Ten-Year Plan to End Homelessness will create lasting solutions to homelessness in our region.

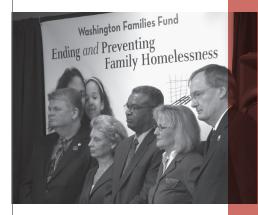
2009 PROGRESS HIGHLIGHTS

PREVENTING HOMELESSNESS

- Local prevention programs helped over 5,000 people with emergency assistance, providing the average household about \$2,200, a modest investment to sustain housing.
- New prevention programs launched in 2009 are carefully targeted to help those households most at risk of homelessness.

MOVING PEOPLE RAPIDLY FROM HOMELESSNESS TO HOUSING

- More than 4,700 individuals in over 3,350 households were able to leave homelessness thanks to the combined efforts of providers, housing authorities, funders and landlords.
- The Landlord Liaison Project grew, paving the way for 271 households to enter into lease agreements with private landlords.
- A total of 1,065 new units or dedicated subsidies opened in 2009, our greatest production year ever, with another 988 in the pipeline. Our cumulative total of 4,111 units opened or in development exceeds the entire ten-year plan goals of most major cities.
- Local partners launched the Rapid Re-Housing pilot funded through the American Reinvestment and Recovery Act that will help greatly reduce the time households spend in emergency or transitional housing.
- Our point-in-time count of people on the streets and in emergency shelter decreased four percent on a "comparable area" basis.



Celebration of the signing of the Memorandum of Agreement for the Bill & Melinda Gates Family Initiative in partnership with cities, counties and the Washington Families Fund.

From left, Seattle Mayor Greg Nickels, Governor Christine Gregoire, King County Executive Ron Sims, Pierce County Executive Pat McCarthy and Tacoma Mayor Bill Baarsma

INCREASING THE EFFICIENCY OF EXISTING SYSTEMS

- The Funders Group oversaw the distribution of \$41 million from seven different funders and 16 separate fund sources to help create 17 new projects and programs.
- We created system-wide coordinated entry into programs for chronically homeless individuals; similar efforts are underway to facilitate entry for families.
- The Bill & Melinda Gates Foundation Homeless Families Initiative began the steps toward transforming our family homelessness system in King County.

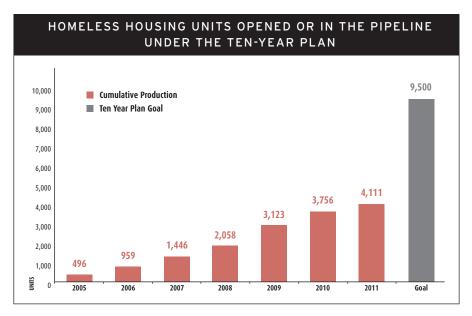
On the cover: Children's computer lab at Hopelink, an agency serving homeless and other families in need in north and east King County.

CHANGING THE WAY WE INVEST

From the start, we invested in solid prevention programs and created housing with services. Now we are making those investments even more effective by bringing together all of the major regional funders of homeless housing and support services. Our 2009 joint Notice of Funding Availability brought together \$41 million from seven funders and 16 funding sources that targeted resources on common priorities.

As in many jurisdictions, our homelessness programs are funded by a broad array of governmental and philanthropic entities. Previously, each had its own application process and constraints. Providers needed years to assemble funding and often had to juggle conflicting priorities or requirements, resulting in a process that was cumbersome and inefficient.

In 2008, the Governing Board called for creation of a formal "Funders Group" of the major homelessness funders. That group consists of department directors and executive directors from King County, City of Seattle, King County Housing Authority, Seattle Housing Authority, the Bill & Melinda Gates Foundation, Building Changes, United Way of King County and suburban cities representatives.



The Funders Group establishes regional priorities, deliverables and time lines. The current priorities include creating new housing, reducing barriers to housing, creating coordinated entry for single adults and families, improving our data system, and increasing linkages to mainstream systems. With so many partners involved – capital, operating, treatment, and others – we are able to define what we want to invest in, and do it.

Our level of coordination is unique among homelessness systems in the United States, and a model for others. However, we continue to look for ways to improve. In 2010, we will increase collaboration with mainstream systems like K-12 education, Washington Department of Social and Health Services, Veterans Administration and others.

It is not easy to bring together multiple entities and funding streams, but our efforts demonstrate the extraordinary benefits possible when the key players commit to working together.

LANDLORD LIAISON PROJECT - ONE-YEAR ANNIVERSARY

When we launched the Ten-Year Plan our Consumer Advisory Council, all of whom had experience with homelessness, spoke movingly about the barriers they faced securing private market rentals as a result of poor credit, prior evictions and criminal justice involvement. They urged us to partner with private landlords to open those doors. From this recommendation was born the Landlord Liaison Project (LLP).

We met with landlords and asked what it would take for them to accept tenants who, on paper, do not meet traditional screening criteria. The landlords helped us develop a toolkit that includes housing search, case management supports, emergency assistance and a risk reduction fund. In 2007, local funders (King County, Seattle, and United Way of King County) pooled resources to fund a risk reduction fund and a start-up project. In 2008, Congregations for the Homeless served as the pilot and the YWCA was awarded the contract to take it to scale.



Steve Gray with the Landlord Liaison Project tells case managers how to help their clients access the program.

Today, the Landlord Liaison Project has the enthusiastic support of landlords, funders, providers and residents and the program regularly fields inquiries from communities across the nation with requests to share our toolkit.

In 2009, the project hit some important milestones:

- 74 landlords signed on to accept tenants.
- 35 agencies signed on as referral partners.
- 271 hard-to-place individuals signed leases.
- In March 2010, the first resident housed by the YWCA celebrated her one-year anniversary. She had been homeless and turned down for tenancy many times but now lives safely and securely in her own apartment a year later.

"I was working with one woman who, before, had been sleeping under bridges and in tents for 14 years. She needed a wheelchair accessible unit, and her lack of rental history created another barrier to housing. We were having a very hard time finding an apartment that worked for her needs and a landlord willing to accept her. Steve with the LLP found the perfect unit, and the LLP contributed move-in funds and other help. My client is doing well and thrilled with her place!" — Dawn Klebich, Evergreen REACH Program

A DIFFERENT APPROACH TO HOUSING

Our region is a national leader in "housing first" for single adults - the concept that the first step in creating stability is getting people housed as quickly as possible. The services that help people maintain sustain stability work best if the person is housed. Our low-barrier housing for chronically homeless single adults has received national study and acclaim. We are reducing costs and more important, saving lives.

In 2009, we moved forward with other significant changes in how we approach housing. First, we moved to apply the housing first approach to the family system, including a rapid re-housing approach described more on the following page.

McDermott Place, operated by the Low Income Housing Institute, offers 75 housing units for homeless individuals, with 38 especially for veterans. NORTH HELPLINE

Second, we created a system of coordinated entry for chronically homeless single adults. Previously, when an agency opened

a new facility, it would fill vacancies from its individual wait list. In 2009, we began a Client Care Coordination Program, which created a list of homeless individuals who are extremely vulnerable or repeatedly cycle in and out of hospitals, jails or mental health institutions. We are using this information to coordinate care and referrals to supportive housing. When agencies open new facilities, they place people directly into housing using this list. In this way, the housing we are creating is targeted precisely to the people for whom it is designed.

Planning is underway for a similar procedure for families, where we will create entry through a single point, uniform evaluations at regional hubs, and a "placement list" that will link a family to the first unit in a housing project that meets their needs. This will be a dramatic improvement from the current system, where families go from agency to agency looking for the first open bed.

We are changing how we house people, and we continue to look for improvements. We must refine and increase our rapid re-housing services to minimize the time families are homeless. For those in need of long-term support, we must create a system that helps residents to achieve stability to steadily reduce the supports needed, so that those resources can be freed up for others in need.

RAPID RE-HOUSING STABILIZES FAMILIES

Rapid Re-Housing for families, an expansion of our "housing first" approach, is one of our strongest innovations for 2009 and a major emphasis in our strategy to end homelessness.

This represents a turn-around from the traditional approach that viewed families who were homeless as people in need of 'fixing' and responded with a continuum of housing and services that moved them along, like a conveyor belt, from emergency shelter to transitional housing to permanent housing.

In 2009, local partners launched the Rapid Re-Housing Pilot Project, funded in part by \$1.9 million through the American Reinvestment and Recovery Act. In 2010, a portion of these funds will be used to help 150 households quickly return to housing stability.

Rapid re-housing recognizes that many households become homeless simply as a result of a financial crisis or following a domestic conflict. They can usually remain housed with limited assistance. By helping them return to permanent housing as soon as possible with only those services that are absolutely necessary (instead of a lengthy process of creating "housing readiness"), they avoid all the negative outcomes associated with prolonged homelessness. This opens beds for others who need them, and reduces the public and personal costs of homelessness.



Pamela and her daughter quickly settled in to their new apartment, thanks to assistance from Wellspring Family Services and the Rapid Re-housing Project.

PAMELA'S STORY

Pamela was one of the first clients referred to Wellspring Family Services' Rapid Re-Housing project. Over the last year, Pamela and her daughter had moved many times, staying with friends, living in shelters, and trying to get back on their feet after a divorce split up their family. Pamela was discouraged and lacking confidence in her ability to shift her life again, but she has a creative nature and a strong desire to make life better for her and her daughter, so she decided to give the program a try.

With Wellspring's help, she got an apartment, enrolled her daughter in school and found a job. She even educated her landlord about the Rapid Re-Housing project — opening up housing opportunities for other clients.

Now settled, the program is helping Pamela create a monthly budget and start a savings plan. She plans to go back to school and work in social services so she can help other families.

MAKING OUR PREVENTION EFFORTS MORE EFFECTIVE

The central challenge of homeless prevention is reaching those who are most likely to become homeless. Our established prevention programs help over 5,000 people per year. In 2009, we developed tools to target our efforts more effectively.

With funding from the American Reinvestment and Recovery Act (ARRA), the City of Seattle and King County began new, targeted prevention efforts, in partnership with many community-based organizations. Using research-based tools to identify households with multiple risk factors, we are providing a range of supportive services to help high-risk households maintain their housing. These risk factors include:

- Job loss or significant reduction in work hours
- Homeless in the past 12 months
- Medical debt or major increases in critical expenses
- Living with others, doubled-up
- Housing condemned
- Rental property foreclosure
- Homeowner foreclosure with no subsequent housing

In the first six months, 260 households have received these targeted prevention services. Client outcomes will be measured in 2010.

Rhonda is looking forward to getting back on her feet. She is grateful to the prevention programs that helped her to remain in her apartment while she recovers.



RHONDA'S STORY

We have all heard the phrase, "I just need a little help until I can get back on my feet." For Rhonda, this phrase took on literal meaning.

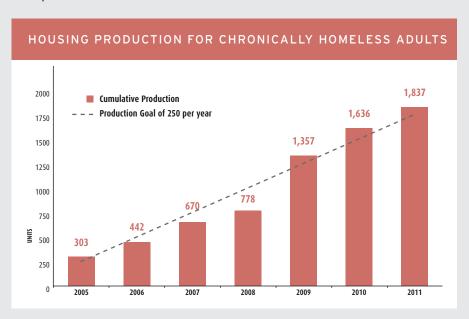
Rhonda lost her job as a shipping agent. Knowing it would be hard to find work in this economy, she polished her resume, began looking for jobs, and applied for unemployment benefits in case the search took longer than she hoped.

In the middle of the application process, Rhonda broke her foot. Unable to seek or accept employment during a difficult recovery, she became ineligible for unemployment benefits. Afraid of being evicted from her apartment, she applied to the Prevention Project and met Veronica, a case manager with the Multi-Service Center (MSC). Rhonda is receiving rental assistance until the doctor gives her the go-ahead to walk. She says, "I've always supported myself, but I was at the end of my rope when I thought I was going to lose my home. Veronica was an angel and I can't thank her enough. I can't wait to get a job so I can donate to MSC and help other people in my situation."

REACHING VULNERABLE POPULATIONS

From the beginning, the Ten-Year Plan has sought to help homeless people with serious disabilities, aided by significant support from United Way of King County's Campaign to End Chronic Homelessness. The Program for Assertive Community Treatment (PACT) and the Forensic Assertive Community Treatment (FACT) Program are helping people with mental illness stop cycling through psychiatric hospitals and jails. Studies have proven their effectiveness in stabilizing lives and greatly reducing public costs.

In 2009, we reached out to help an even more difficult-to-serve group – those non-violent offenders with mental illness too serious to be held accountable to the criminal justice system, yet not serious enough to warrant involuntary treatment. The Forensic Intensive Services and Housing Program (FISH) uses a team-based approach to help these individuals move quickly into stable supportive housing and end the revolving door between jail and homelessness. In its first year, FISH helped 36 people with complex needs.



MR. W'S STORY

Mr. W is a veteran in his late forties, well known to the courts and police officers for a range of frequent petty crimes. Diagnosed with schizoaffective disorder-depressive type, methamphetamine dependence, and cannabis abuse with occasional anxiety attacks, he would usually be found not legally competent to participate in his defense. As his mental health symptoms didn't pose a threat to the community, he didn't meet criteria for involuntary hospitalization. So he would be picked up, found incompetent and released.

Through the FISH project, Mr. W is receiving veterans services, housing, and mental health treatment. Focused on maintaining sobriety and complying with court supervision requirements, he meets regularly with his case manager, is learning how to avoid alcohol or drug relapses and is building relationships. Mr. W has not been picked up once since entering the program. He plans to return to school and look for work.

CHALLENGES AHEAD

We are almost half way through our Ten Year Plan to End Homelessness in King County. We have made wonderful strides in creating new housing. We have dramatically changed how our homeless system works – in funding coordination, prevention and linking housing with supportive services. More important, we have helped thousands of moms and children, veterans and seniors to achieve stability. We are one of a handful of regions nationwide that other communities come to visit to see "how it is done right."

As we take pride in what we have accomplished, we must acknowledge frustration that so many people remain homeless. The last two years have been devastating, as many have struggled to weather the greatest economic recession since the Great Depression.



Bill Block

Unemployment rates for Washington exceeded nine percent. The number of requests to 211 for rent assistance has doubled, and continues to rise. Requests for utility and food assistance have also increased.

Across the country, many regions reported dramatic increases in homelessness. In stark contrast, we are pleased and proud that we saw a four percent decrease in the One Night Count of those on the streets and in emergency shelter (on a same-area-counted basis). However, it is not enough. We need to make more progress, and faster.

To achieve our goal to end homelessness, we must at a minimum maintain our current resource level even in tough budget times. Second, we must challenge ourselves as a region to do more with what we have. Third, we must continue to build our community's commitment that we can and must end homelessness.

It is this last point that gives me the most hope. We have shown that homelessness is not a given. People who are severely disabled and have been on the streets for years can return to stability. With the help of United Way and the Gates Foundation, we are working to help families overcome obstacles and achieve safe and secure homes for their children. At all levels of government, in nonprofits, faith communities, business communities and among homeless and formerly homeless people, we are sustaining vital partnerships to keep us moving forward.

In the fifth year of a Ten-Year Plan, I would expect public attention and support to begin flagging. It is not. I firmly believe that it is precisely because we have shown how effective we can be, and how willing we are to change our systems for the better, that our public, private and governmental support remains strong.

If we keep that commitment, we can end homelessness in King County.

Prill Block

Bill Block, Project Director, Committee to End Homelessness 401 Fifth Avenue, Suite 500 Seattle, WA 98104 206-263-9001 www.cehkc.org

2009 COMMITTEE TO END HOMELESSNESS IN KING COUNTY

2009 Governing Board

Dan Brettler, Co-Chair — Chairman/CEO/President, CAR TOYS Inc.

 $\label{eq:continuous} \mbox{Ron Sims, Co-Chair} - \mbox{County Executive, King County}$

Shahla Aly — General Manager/ Solutions Delivery, Microsoft Corporation

David Bley - Director/Pacific Northwest Initiatives, Bill & Melinda Gates Foundation

Patsy Bonincontri – Councilmember, City of Bellevue

Monte Bridges – Superintendent, Puget Sound Educational Service District

Tim Burgess – Councilmember, City of Seattle

Tara Connor — Steering Committee Member, Seattle King County Coalition on Homelessness

Jon Fine — President/CEO, United Way of King County

John Fletcher – Vice President/CEO WA/MT Region, Providence Health System

David Freiboth — Executive Secretary/Treasurer, King County Labor Council

Kathy Lambert — Councilmember, King County Council

Daniel Lessler, MD — Medical Director, Harborview Medical Center

Mike Lowry — Former Governor, Washington State

Keith McGlashan — Councilmember, City of Shoreline

Jaclyn Mellon - Consumer Advocate

Greg Nickels — Mayor, City of Seattle

Blake W. Nordstrom — President, Nordstrom, Inc.

Sue L. Rahr — Sheriff, King County

Norman B. Rice — Former Mayor, City of Seattle

Sheila Sebron — Consumer Advocate

Father Stephen V. Sundborg, S.J. — President, Seattle University

Rev. Robert V. Taylor – Community

John Wise — Mayor, City of Enumclaw

2009 Interagency Council

Sue Sherbrooke, Co-Chair — CEO, YWCA of Seattle-King County-Snohomish County

Stephen Norman, Co-Chair — Executive Director, King County Housing Authority

Humberto Alvarez — Steering Committee Member, Seattle King County Coalition on Homelessness

Karen Bergsvik – Manager, Human Services, City of Renton

Rhonda Berry — Administrator, City of Tukwila

Dennis Brown – Reintegration Program Manager, Washington Department of Veterans Affairs

Michael Brown — Director, Community Projects, Seattle Foundation

Tom Carr — City Attorney, City of Seattle

Doreen Cato — Executive Director, First Place

Mark Dalton — Administrator, WA State Social & Human Services, Belltown CSO

Lynn Davison — Executive Director, Common Ground

Dr. Charissa Fotinos — Medical Director, Public Health-Seattle & King County

Bill Hallerman — Vice President, Catholic Housing Services

Mike Heinisch — Executive Director, Kent Youth and Family Services

Bill Hobson — Executive Director, Downtown Emergency Service Center

Lynette Hynden – Manager, Human Services, City of Federal Way

Kate Joncas — President, Downtown Seattle Association

Clark Kimerer — Deputy Chief, Seattle Police Department

Paul Lambros — Executive Director, Plymouth Housing Group

Barbara Langdon — Executive Director, Eastside Domestic Violence Program

Emily Leslie — Manager, Human Services, City of Bellevue Jackie MacLean — Director, King County Community and Human Services

Marilyn Mason-Plunkett — Executive Director, Hopelink

Mark Okazaki – Executive Director, Neighborhood House

David Okimoto — Vice President, Community Services, United Way of King County

Alan Painter – Director, Human Services, City of Seattle

Adrienne Quinn — Director, Office of Housing, City of Seattle

Michael Ramos – Executive Director, Church Council of Greater Seattle

David Ramsay — City Manager, City of Kirkland

Faith Richie — CEO, Valley Cities Counseling & Consulting

Marlèna Sessions – Executive Director, Workforce Development Council of Seattle - King County

Nancy S. – Representative, Consumer Advisory Council

Kathleen Southwick — Executive Director, Crisis Clinic

Jim Theofelis — Executive Director, Mockingbird Society

Tom Tierney — Executive Director, Seattle Housing Authority

Kathy Van Olst — Director, King County Adult and Juvenile Detention

Christine V. — Representative, Consumer Advisory Council

Consumer Advisory Council

Blue M.
Jaclyn M.
Christine V.
Latrice W.
Anthony C.
Daniel F.
Paul G.
Ariyetta N.
Margaret K.
Sheila S.
Nancy S.

For confidentiality reasons, members have elected to use just their last initial.

TEN-YEAR PLAN TO END HOMELESSNESS IN KING COUNTY

Municipal Endorsers

City of Auburn

City of Bellevue

City of Burien

City of Covington

City of Enumclaw

City of Federal Way

City of Issaquah

City of Kenmore

City of Kirkland

City of Pacific

City of Redmond

City of Renton

City of Sammamish

City of SeaTac

City of Seattle

City of Shoreline

City of Tukwila

City of Woodinville

King County

Suburban Cities Association

Other Endorsers and Participants

24-Seven Ministry Center A Regional Coalition for Housing (ARCH)

Abu Bakr Mosque All Saints Episcopal Church Alliance of Eastside Agencies American Jewish Committee Archdiocesan Housing Authority Assumption Catholic Church Bethany United Church of Christ

Bill & Melinda Gates Foundation Blessed Sacrament Roman Catholic Parish

Bothell United Methodist Church **Building Changes (formerly AIDS** Housing of Washington)

Calvary Lutheran Church Capitol Hill Housing

Catholic Community Services King County

Central Lutheran Church

Child Care Resources Christ the King Catholic Church

Church Council of Greater Seattle Cobweb Specialties LLC

Common Ground

Community Psychiatric Clinic

Compass Center

Congregation Beth Shalom

Congregation Eitz Or

Congregations for the Homeless Council on American-Islamic Rela-

tions /CAIR-Seattle Organization Crisis Clinic

Des Moines United Methodist Church

Downtown Action to Save Housing (DASH)

Downtown Emergency Service Center (DESC)

Downtown Seattle Association Eastside Domestic Violence Program Eastside Friends Meeting

Eastside Human Service Providers Episcopal Church of the Resurrection **Evergreen Treatment Services** Family & Adult Service Center

Fauntleroy United Church of Christ First African Methodist Episcopal Church

First Congregational Church of Bellevue

First Evangelical Lutheran Church First Place

First Presbyterian Church of Bel-

First United Methodist Church

Friends of Youth

Gethsemane Lutheran Church Good Shepherd Baptist Church

Habitat for Humanity Seattle/South King County

Harborview Medical Center Holy Cross Lutheran Church Holy Spirit Lutheran Church

Hopelink Housing Resources Group

International District Housing Alliance

IMAN Organization

Intercommunity Peace and Justice

Interfaith Community Church Islamic Center of Eastside Islamic Center of Shoreline Jamiul Muslimin Cham Mosque Kina County Housing Authority Kirkland Interfaith Transitions in Housing

Lake Washington United Methodist Church

Lakeridge Lutheran Church League of Women Voters Microsoft Corporation

Minority Executive Directors Coalition

Mockingbird Society

Mount Zion Baptist Church Multi-

Service Center Neighborhood House

Newport Presbyterian Church

North Urban Human Services Alliance

Northlake Unitarian Universalist

Northshore United Church of Christ Ohana Youth Project Operation Nightwatch

Our Lady of the Lake Catholic Church

Overlake Park Presbyterian Church Pacific Northwest Conference of the United Methodist Church

Path With Art

Plymouth Congregational Church Plymouth Housing Group Public Health - Seattle & King County

Rainier Beach United Methodist Renton First United Methodist

Church

Sand Point Community United Methodist Church

Seattle Community Law Center Seattle First Baptist Church

Seattle First United Methodist Church

Seattle Foundation

Seattle Housing Authority

Seattle Mennonite Church

Seattle/King County Coalition on Homelessness (SKCCH)

Seattle's Union Gospel Mission

SHARE/WHEEL

Sisters of Providence

Sojourner Truth Ministries

Solid Ground

South King County Forum on Homelessness

South King County Human Services Forum

St. Andrew's Episcopal Church

St. Andrew's Housing Group

St. James Cathedral

St. John United Lutheran Church

St. John Vianney Parish

St. Joseph Parish

St. Louise Church

St. Luke's Lutheran Church

St. Mark's Episcopal Cathedral

St. Mary's Catholic Church

St. Patrick's Catholic Church of Seattle

St. Therese Parish Temple Beth Am

Temple B'nai Torah

Unitarian Housing Group United Way of King County

University Baptist Church University Christian Church

University Congregational United Church of Christ

University District Chamber of

Commerce University Friends Meeting University Lutheran Church

University Temple United Methodist Church

University Unitarian Church Valley Cities Counseling & Consulta-

Vets Edge

Wallingford United Methodist Church

Washington Low Income Housing Alliance

Washington State Department of Corrections

Washington State Department of Social and Health Services Wedgwood Community Church Wellspring Family Services Woodinville Unitarian Universalist

Church Woodland Park United Methodist Church

YouthCare YWCA of Seattle • King County YWCA of Snohomish County