

**2013/2014 Biennial Proposed Financial Plan
Animal Services Fund / 000001431**

	2011 Actual ¹	2012 Adopted	2012 Estimated ²	2013 Projected	2014 Projected ³
Beginning Fund Balance		192,317	67,602	259,919	266,677
Revenues ¹³					
Taxes	-	-	-	-	-
City Pet Licensing Revenue ⁸	1,843,537	2,092,534	2,092,534	1,671,819	1,705,255
County Pet Licensing Revenue ⁸	852,150	864,212	864,212	808,870	825,047
Animal Business Licensing	1,500	2,400	2,400	1,500	1,500
Pet Licensing Late Fees ¹⁰	13,425	55,305	55,305	13,265	13,398
Civil Penalties/Pet License Fines ¹⁰	79,924	112,000	112,000	61,700	62,317
Animal Adoption Fees ¹⁰	88,919	134,375	134,375	68,697	69,384
City Reimbursement for RASKC Services ⁹	1,037,800	1,256,993	1,256,993	788,476	813,707
City Rebate ⁹	(68,895)	(65,319)	(65,319)	(9,618)	(9,618)
Enhanced Services ⁹	76,020	308,641	308,641	248,166	255,611
Other Misc. Fees ¹⁰	68,503	93,300	93,300	63,650	64,272
Other Financing Sources (General Fund Transfer) ¹¹	2,048,416	1,951,101	1,951,101	2,644,860	2,754,000
Miscellaneous Revenue (Donations)	94,456	200,000	200,000	200,000	200,000
Federal Grants	-	-	-	-	-
State Grants	-	-	-	-	-
Total Revenues	6,135,755	7,005,542	7,005,542	6,561,385	6,754,873
Total Biennial Revenues					13,316,258
Expenditures					
Wages, Benefits and Retirement	(3,956,554)	(4,506,746)	(4,506,746)	(4,428,143)	(4,560,987)
Capital	-	(30,000)	(30,000)	(30,000)	(30,900)
Direct Services	(984,709)	(1,089,382)	(1,089,382)	(895,843)	(922,718)
Intergovernmental Services	(1,126,890)	(1,187,097)	(1,187,097)	(1,200,641)	(1,236,660)
Total Expenditures	(6,068,153)	(6,813,225)	(6,813,225)	(6,554,627)	(6,751,265)
Total Biennial Expenditures					(13,305,892)
Estimated Underexpenditures ⁴		-	-	-	-
Other Fund Transactions					
GAAP Adjustment	-	-	-	-	-
	-	-	-	-	-
Total Other Fund Transactions	-	-	-	-	-
Total Biennial Other Fund Transactions					-
Ending Fund Balance	67,602	384,634	259,919	266,677	270,285
Reserves					
Expenditure Reserves					
Equipment Replacement Reserve ⁵	-	-	-	(30,000)	(30,000)
Donation Funded Support Reserve ⁶		(208,000)			
Cash Flow Reserves					
Cash Flow Fund Balance Reserve ⁷	-		-	(150,000)	(200,000)
Mandated & Rate Stabilization Reserves					
Rainy Day Reserve @ 0 days of expenditures ¹²	-		-	-	-
Total Reserves	-	(208,000)	-	(180,000)	(230,000)
Reserve Shortfall	-	-	-	-	-
Ending Undesignated Fund Balance	67,602	176,634	259,919	86,677	40,285

Financial Plan Notes:

¹ 2011 Actuals are based on ARMS 14th Month.

² No changes have been made from 2012 Adopted financial plan.

³ 2014 expenditures include the following inflation assumptions: Expenditures in out years are based on an inflationary factor of 3% per year.

⁴ Underexpenditures have not been estimated and are not calculated into the Financial Plan. As additional experience is gained with the RASKC model,

⁵ Equipment Replacement Reserve intended for replacement of truck boxes used for transporting animals by Animal Control Officers. All existing truck boxes are 17 to 23 years old and will need to be replaced over the next 10 years.

⁶ The Donation Funded Support Reserve (\$208,000) in 2012 is shown here to align with the 2012 Adopted financial plan and represents a reserve for Donation-Funded Expenditures from the Animal Bequest Fund. In 2013, the Animal Bequest Fund will have a separate Financial Plan, so the reserve has been excluded from the Animal Services financial plan for out years.

⁷ Cash Flow Fund Balance Reserve: Sets aside fund balance to offset fluctuations in revenue/expenditures that result in periods of negative fund balance. This reserve will help avoid negative fund balances that would require interfund loaning at an increased cost to the Animal Services Fund.

⁸ Pet Licensing revenues in out years is based on a conservative revenue growth assumption of two percent per year. Increased focus on marketing activities and more active city participation in pet licensing sales may yield actual growth at a higher rate.

⁹ City Reimbursement is Per ILA, allocable costs to cities is capped at CPI + population growth, projected at 3.2% for 2014. Estimated and actual city reimbursement is also dependent upon fluctuations in revenue that could have the effect of increasing or decreasing the net final cost to cities, and the anticipated revenue contemplated from it. City Rebates reflect the payments made to northern cities contracting with PAWS for sheltering services. Cost allocation for cities using PAWS (Shoreline, Lake Forest Park, Kenmore, and Woodinville) are intended in the ILA to be net of their respective PAWS costs.

¹⁰ Other fees and fines in out years are based on a conservative revenue growth assumption of one percent per year. Increased activities may yield higher actual growth rate. Non-fee based accounts (Non Court NSF Check Fees, Cashiers Over Short, and Other Misc Revenue) are not included in the revenue growth calculation. Other Miscellaneous Fees category consists of the following revenue accounts: Spay Neuter Fees, Animal Control Hauling, Animal Control Deceased Pick Up, Animal Control Euthanasia, Animal Control Adopt Microchip, Kenneling, Animal Redemption, Non-Court NSF Check Fees, Cashiers Over Short, and Other Miscellaneous Revenue.

¹¹ The General Fund Contribution includes unincorporated King County's net final cost allocation for services per the RASKC Model (\$809,195), KC Sponsored program support (\$846,133), Transition Funding (\$148,614), Shelter Credits (\$750,000), Licensing Support (\$90,918). The proposed 2013, as well as current existing ILA terms structure revenues such that if pet licensing and other fees and fines decline, cities' portion of costs are capped based on inflation (CPI-U plus population growth), leaving the County-funded portion to increase accordingly. Note that increased marketing and active city participation in revenue activities planned for 2013-2015 may lead to higher licensing revenues, decreasing the County-funded portion. Licensing Support is estimated to cost a total of \$60,006 to achieve the full Licensing Support Target for all eligible cities combined. Since the full amount of the target (\$90,918) is a financial liability under the contract, the entire amount has been calculated into the GF transfer.

¹² No Rainy Day Reserve has been established for the Animal Services Fund.

¹³ Except as otherwise noted, the financial plan assumes status quo for revenue sources that RASKC plans to work to increase with cities going forward. Revenues exceeding the status quo projections would contribute to lowering projected fund costs.