



**KING COUNTY**

1200 King County Courthouse  
516 Third Avenue  
Seattle, WA 98104

**Signature Report**

**October 27, 2015**

**Ordinance 18139**

**Proposed No. 2015-0403.1**

**Sponsors** von Reichbauer, Hague, Lambert,  
Dembowski, McDermott, Dunn and Phillips

1 AN ORDINANCE establishing a planning framework to  
2 define the process to develop a King County regional 911  
3 strategic plan.

4 STATEMENT OF FACTS:

5 1. King County's E-911 system is delivered through two integrated functions:

6 a. The regional systems, infrastructure and databases to route 911 calls, which is  
7 delivered through King County E-911 program office; and

8 b. The dispatch of resources from the police, fire or emergency service agencies,  
9 or any combination thereof, which is delivered through public safety answer  
10 points ("PSAPs") as determined by local jurisdictions.

11 2. The King County E-911 system is funded by E-911 excise taxes  
12 throughout the county and local PSAP funding.

13 3. King County distributes a portion of the E-911 excise tax to the local  
14 PSAPs to support technology investments and impacts relative to call  
15 routing; however, the majority of PSAP funding is provided by their  
16 jurisdictions and contract agencies through sources other than the E-911  
17 excise tax.

18 4. Stewardship of the E-911 system and excise taxes requires balancing of  
19 the regional role of the E-911 program office with the role and

20 responsibility of the local PSAPs to ensure that E-911 service is provided  
21 throughout the county.

22 5. The King County E-911 system is facing a number of financial,  
23 strategic and technological challenges with the implementation of the Next  
24 Generation E-911 technology.

25 6. The King County council desires to establish, in partnership between  
26 the King County E-911 program office and the PSAPs, a King County E-  
27 911 strategic plan that will:

28 a. Collaboratively identify the priorities of the King County E-911  
29 system;

30 b. Guide the ongoing processes for decision making, funding and  
31 implementing those priorities; and

32 c. Mutually respect the county's regional and PSAPs' local roles and  
33 responsibilities within the system.

34 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

35 SECTION 1. A. The King County E-911 strategic plan scoping committee,  
36 consisting of a leadership group and a project coordination team, is hereby established.

37 B. The committee's purpose is to recommend a strategic planning process report  
38 by May 31, 2016. The report shall be filed in the form of a paper original and an  
39 electronic copy with the clerk of the council who shall retain the original and provide an  
40 electronic copy to all councilmembers, members of the regional policy committee, the  
41 executive and the policy staff director. If the committee does not transmit the report by  
42 May 31, 2016, the executive is requested to transmit a report, meeting the criteria defined

43 in this section, by August 30, 2016. If the executive is filing a report, the report shall be  
44 filed in the form of a paper original and an electronic copy with the clerk of the council,  
45 who shall retain the original and provide an electronic copy to all councilmembers and  
46 members of the regional policy committee and the policy staff director.

47 C. The report shall recommend a collaborative process to develop a King County  
48 E-911 strategic plan to address priorities for the regional portions of the King County E-  
49 911 system and guide the ongoing process for decision making, funding and  
50 implementing those priorities, including:

- 51 1. The organizational structure for the strategic planning process;
- 52 2. A timeline and milestones for completion of the plan;
- 53 3. A regular reporting process to project stakeholders;
- 54 4. A recommended work group or groups and team or teams, or any  
55 combination thereof; and
- 56 5. Other issues as identified by the committee.

57 D. The report shall define the roles, shared vision and measurable goals of the  
58 regional King County E-911 system that is reflective of national best practices. In  
59 addition, the report shall also, at a minimum, address the planning processes and  
60 questions needed to:

- 61 1. Integrate with the state's E911 system and the responsibilities of local  
62 jurisdictions in their delivery of E-911 dispatch services;
- 63 2. Develop a ten-year technology investment strategy for the regional King  
64 County E-911 system with tactics and a process for adapting to evolving technology and  
65 service conditions;

66           3. Develop a ten-year sustainable financial plan for the regional King County E-  
67 911 system with tactics and a process for adapting to evolving financial conditions; and

68           4. Define an ongoing decision making or governance structure for implementing  
69 and achieving the vision and goals of the regional King County E-911 system, including  
70 a conflict resolution process.

71           SECTION 2.

72           A. The leadership group of the E-911 strategic plan scoping committee will  
73 finalize the recommendations to be included in the report. These recommendations shall  
74 be made by consensus, to the extent possible. In the absence of consensus, each member  
75 shall have one vote unless otherwise noted in this section.

76           The leadership group shall consist of:

77           1. Three King County councilmembers, consisting of the chair of the budget and  
78 fiscal management committee, the chair of the law, justice and emergency management  
79 committee and the council vice chair of regional coordination, or their successors;

80           2. Two city of Seattle councilmembers, recommended by the city of Seattle;

81           3. Three elected officials recommended by the Sound Cities Association;

82           4. One Bellevue councilmember, recommended by the city of Bellevue;

83           5. One fire district elected commissioner designated by the King County

84 Council in the appointing motion;

85           6. The King County sheriff;

86           7. The King County executive;

87           8. One representative of public safety answering points ("PSAPs")

88 recommended by Valley Communications and NORCOM;

89           9. One representative of the PSAPs recommended by the city of Bothell, city of  
90 Enumclaw, city of Issaquah, Port of Seattle, city of Redmond, University of Washington  
91 and Washington State Patrol;

92           10. One representative of the PSAPs recommended by the city of Seattle; and

93           11. One representative of the E-911 program office, recommended by the  
94 executive, to be the nonvoting ex officio member and technical advisor to all committee  
95 deliberations.

96           B. The council shall appoint the members of the leadership group by motion.  
97 Within 14 days of the effective date of this ordinance the recommending agencies shall  
98 transmit an electronic copy of their appointment recommendations to the clerk of the  
99 Council, who shall retain the original and provide an electronic copy to the chair of the  
100 Council. In the appointment of leadership group members, the King County council  
101 should strive to balance the geographic distribution of members, including specific  
102 representation for the unincorporated areas of King County.

103           C. The leadership group shall transmit a progress report to the King County  
104 council by March 31, 2016, identifying the committee's decisions to date and work  
105 remaining before completion of the strategic planning process report. The report shall be  
106 filed in the form of a paper original and an electronic copy with the clerk of the council,  
107 who shall retain the original and provide an electronic copy to all councilmembers and  
108 members of the regional policy committee and the policy staff director or the policy staff  
109 director's successor.

110           SECTION 3. A. The project coordination team of the E-911 strategic plan  
111 scoping committee shall:

112           1. Develop options related to or recommendations for items on the leadership  
113 group's agendas;

114           2. Provide recommendations to the King County executive regarding scopes of  
115 work, requests for proposals and selection of consultants to support the E-911 scoping,  
116 strategic planning and interim advisory committee processes; and

117           3. Develop draft agendas, review materials and identify the resources needed to  
118 support leadership group deliberations.

119           B. The project coordinating team shall make recommendations by consensus, to  
120 the extent possible. When consensus cannot be achieved, then options shall be identified  
121 and transmitted to the leadership group. In the absence of consensus, decisions shall be  
122 made by majority vote. The members of the project coordination team and their voting  
123 authority shall consist of staff recommended by their respective organizations, including:

124           1. One representative of the PSAPs operated by Valley Communications and  
125 NORCOM;

126           2. One representative of the PSAPs operated by the city of Bothell, city of  
127 Enumclaw, city of Issaquah, Port of Seattle, city of Redmond, University of Washington  
128 and Washington State Patrol;

129           3. One representative of the PSAPs operated by the city of Seattle;

130           4. One representative of the PSAPs recommended by the King County sheriff;

131           5. One representative of the King County council; and

132           6. One representative of the King County E-911 program office recommended  
133 by the King County executive.

134 C. The council shall appoint the members of the project coordination team by  
135 motion. Within 14 days of the effective date of this ordinance the recommending  
136 agencies shall transmit an electronic copy of their appointment recommendations to the  
137 clerk of the Council, who shall retain the original and provide an electronic copy to the  
138 chair of the Council.

139 SECTION 4. A. The King County interim E-911 advisory group is hereby  
140 established. The advisory group's purpose is to advise and consult with the King County  
141 E-911 program office regarding technology, financial and system operational issues until  
142 completion of the E-911 strategic plan and implementation of an ongoing decision making  
143 and/or governance system. The advisory group shall provide comment and  
144 recommendations on the county's E-911 program office 2017-2018 budget proposal and  
145 financial, capital, operating, technology, and other issues as they emerge associated with  
146 the regional King County E-911 system, but shall not provide recommendations  
147 regarding the day-to-day operational issues of the E-911 program office. The advisory  
148 group may create subcommittees, working groups, or both, as needed. The advisory  
149 group's recommendations shall be made by consensus to the extent possible. In the  
150 absence of consensus, decisions will be made by majority vote. The members of the  
151 advisory group and their respective voting authority shall consist of staff designated by  
152 their respective organizations, including:

153 1. One representative from the King County E-911 program office shall serve in  
154 a nonvoting capacity;

155 2. One representative of the PSAPs operated by Valley Communications and  
156 NORCOM may exercise one vote;

157           3. One representative of the PSAPs operated by the city of Bothell, city of  
158 Enumclaw, city of Issaquah, Port of Seattle, city of Redmond, University of Washington  
159 and Washington State Patrol may exercise one vote;

160           4. One representative of the PSAPs operated by the city of Seattle may exercise  
161 one vote;

162           5. One representative of the PSAP operated by the King County sheriff may  
163 exercise one vote;

164           6. Each PSAP without a designated voting member may designate a nonvoting  
165 member.

166           B. The King County executive shall provide written notice including rationale for  
167 the actions to the advisory group and the King County council prior to the next scheduled  
168 meeting of the advisory group implementing any actions contrary to an advisory group-  
169 voted recommendation or impasse. The notice shall be filed in the form of a paper  
170 original and an electronic copy with the clerk of the council, who shall retain the original  
171 and provide an electronic copy to all councilmembers and members of the regional policy  
172 committee and the policy staff director.

173           C. This advisory group shall remain in effect until an ordinance is enacted  
174 repealing this section.

175           SECTION 5. A. The strategic plan scoping committee shall be supported by a  
176 nonvoting project manager designated by the executive and an independent professional  
177 facilitator who is not an employee of King County or any of the PSAPs. The facilitator  
178 shall present recommendations and options from the project coordination team and  
179 provide a fair representation of the project coordination team's deliberations.



180           B. The strategic plan scoping committee may also be supported by an  
181 independent technical advisor who has expertise in national emergency number  
182 association standards for governance, Next Generation E-911 technology and PSAP  
183 operations, national, state and regional authorities such as the Federal Communications  
184 Commission, and the Association of Public-Safety Communications Officials  
185 International.

186           C. The strategic plan scoping committee may request that the executive retain  
187 other persons or organizations with additional subject matter expertise, as needed, which  
188 may include a strategic planning advisor or other persons.

189           D. The independent facilitator, independent technical advisor, or other resources  
190 per Section 5.C. requested to support the scoping committee shall be retained under  
191 contract by the executive, as recommended by the project coordination team and through  
192 the county procurement process.

193           SECTION 6. For the purposes of this ordinance, "consensus" means a decision  
194 that all members can generally support, even if it is not the preferred or specific choice of

195 an individual member or members. For all groups with consensus voting established in  
196 this ordinance, any voting member may reject consensus and require a vote.

197

Ordinance 18139 was introduced on 10/12/2015 and passed by the Metropolitan King  
County Council on 10/26/2015, by the following vote:

Yes: 9 - Mr. Phillips, Mr. von Reichbauer, Mr. Gossett, Ms. Hague,  
Ms. Lambert, Mr. Dunn, Mr. McDermott, Mr. Dembowski and Mr.  
Upthegrove  
No: 0  
Excused: 0

KING COUNTY COUNCIL  
KING COUNTY, WASHINGTON



Larry Phillips, Chair

ATTEST:



Anne Noris, Clerk of the Council

RECEIVED  
2015 OCT 30 AM 9:35  
CLERK  
KING COUNTY COUNCIL

APPROVED this 28 day of OCTOBER, 2015.



Dow Constantine, County Executive

Attachments: None