

## TEN-YEAR PLAN TO END HOMELESSNESS IN KING COUNTY

### Municipal Endorsers

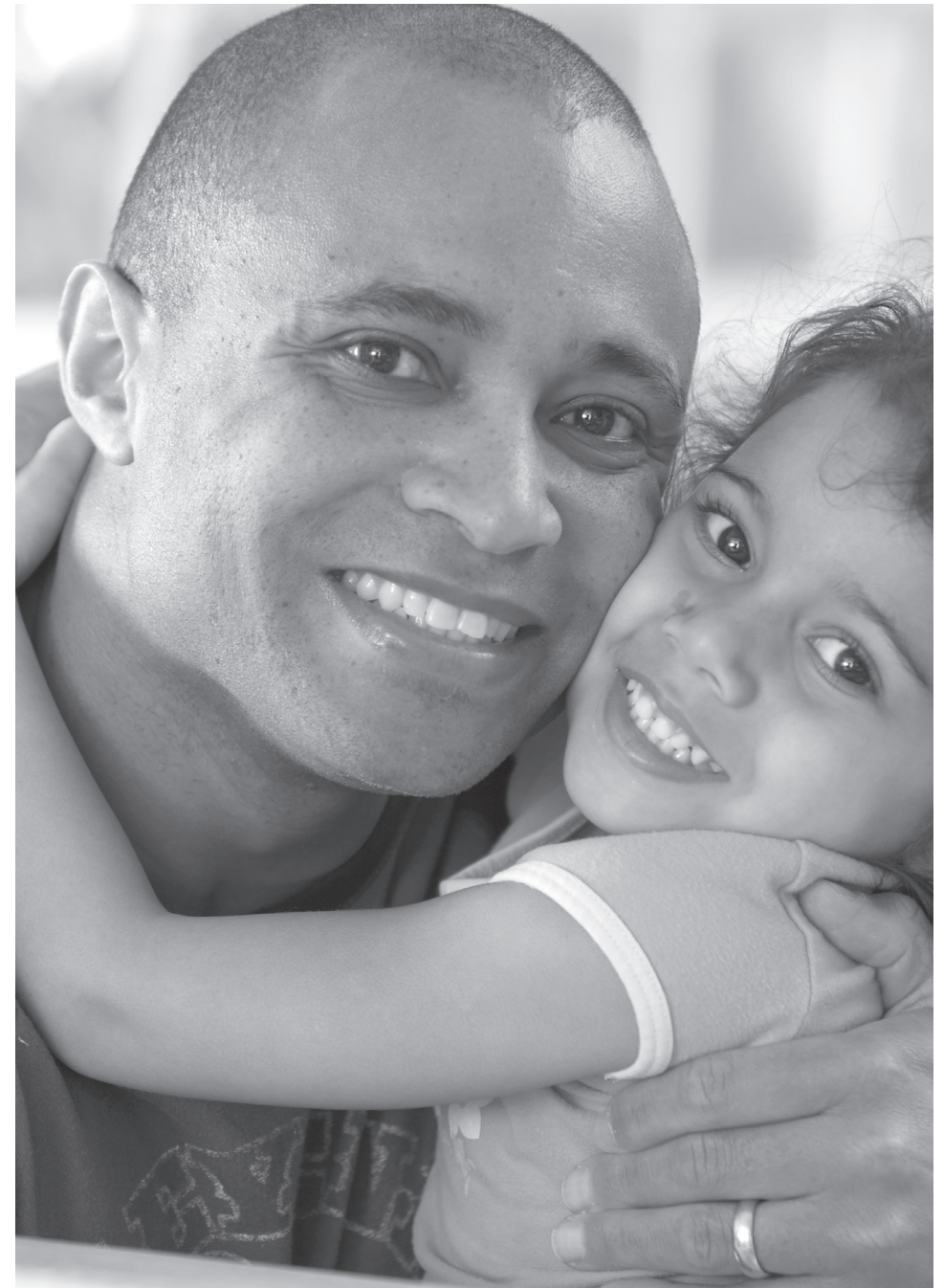
City of Auburn  
City of Bellevue  
City of Burien  
City of Covington  
City of Enumclaw  
City of Federal Way  
City of Issaquah  
City of Kenmore  
City of Kirkland  
City of Pacific  
City of Redmond  
City of Renton  
City of Sammamish  
City of SeaTac  
City of Seattle  
City of Shoreline  
City of Tukwila  
City of Woodinville  
King County  
Suburban Cities Association

### Other Endorsers and Participants

24-Seven Ministry Center  
A Regional Coalition for Housing  
(ARCH)  
Abu Bakr Mosque  
Al Rahman Musallah (American  
Mercy Services)  
All Saints Episcopal Church  
Alliance of Eastside Agencies  
American Jewish Committee  
Archdiocesan Housing Authority  
Assumption Catholic Church  
Bethany United Church of Christ  
Bill & Melinda Gates Foundation  
Blessed Sacrament Roman  
Catholic Parish  
Bothell United Methodist Church  
Building Changes (formerly AIDS  
Housing of WA)  
Calvary Lutheran Church  
Capitol Hill Housing  
Catholic Community Services  
King County  
Central Lutheran Church  
Child Care Resources  
Christ the King Catholic Church  
Church Council of Greater Seattle  
Cobweb Specialties LLC  
Common Ground  
Community Psychiatric Clinic  
Compass Center  
Congregation Beth Shalom  
Congregation Eitz Or  
Congregations for the Homeless  
Council on American-Islamic  
Relations /CAIR-Seattle  
Crisis Clinic  
Des Moines United  
Methodist Church  
Downtown Action to Save Housing  
(DASH)  
Downtown Emergency  
Service Center

Downtown Seattle Association  
Eastside Domestic Violence Program  
Eastside Friends Meeting  
Eastside Human Service Providers  
Episcopal Church of the Resurrection  
Evergreen Treatment Services  
Family & Adult Service Center  
Family Services  
Fauntleroy United Church of Christ  
First African Methodist  
Episcopal Church  
First Congregational Church  
of Bellevue  
First Evangelical Lutheran Church  
First Place  
First United Methodist Church  
Friends of Youth  
Gethsemane Lutheran Church  
Good Shepherd Baptist Church  
Harborview Medical Center  
Holy Cross Lutheran Church  
Holy Spirit Lutheran Church  
Hopelink  
Housing Resources Group  
International District  
Housing Alliance  
IMAN Organization  
Intercommunity Peace and  
Justice Center  
Interfaith Community Church  
Islamic Center of Eastside  
Islamic Center of Shoreline  
Jamiul Muslimin Cham Mosque  
King County Housing Authority  
Kirkland Interfaith Transitions  
in Housing  
Lake Washington United  
Methodist Church  
Lakeridge Lutheran Church  
League of Women Voters  
Microsoft Corporation  
Minority Executive  
Directors Coalition  
Mockingbird Society  
Mount Zion Baptist Church  
Multi-Service Center  
Neighborhood House  
Newport Presbyterian Church  
North Urban Human Services  
Alliance  
Northlake Unitarian  
Universalist Church  
Northshore United Church of Christ  
Ohana Youth Project  
Operation Nightwatch  
Our Lady of the Lake  
Catholic Church  
Overlake Park Presbyterian Church  
Pacific Northwest Conference of the  
United Methodist Church  
Path With Art  
Plymouth Congregational Church  
Plymouth Housing Group  
Public Health – Seattle &  
King County  
Rainier Beach United  
Methodist Church

Renton First United  
Methodist Church  
Sand Point Community United  
Methodist Church  
Seattle First Baptist Church  
Seattle First United  
Methodist Church  
Seattle Foundation  
Seattle Housing Authority  
Seattle Mennonite Church  
Seattle/King County Coalition  
on Homelessness  
Seattle's Union Gospel Mission  
SHARE/WHEEL  
Sisters of Providence  
Sojourner Truth Ministries  
Solid Ground  
South King County Forum  
on Homelessness  
South King County Human  
Services Forum  
St. Andrew's Episcopal Church  
St. Andrew's Housing Group  
St. James Cathedral  
St. John United Lutheran Church  
St. John Vianney Parish  
St. Joseph Parish  
St. Louise Church  
St. Luke's Lutheran Church  
St. Mark's Episcopal Cathedral  
St. Mary's Catholic Church  
St. Patrick's Catholic Church  
of Seattle  
St. Therese Parish  
Temple Beth Am  
Temple B'nai Torah  
Unitarian Housing Group  
United Way of King County  
University Baptist Church  
University Christian Church  
University Congregational  
United Church of Christ  
University District Chamber  
of Commerce  
University Friends Meeting  
University Lutheran Church  
University Temple United  
Methodist Church  
University Unitarian Church  
Valley Cities Counseling  
& Consultation  
Vets Edge  
Wallingford United  
Methodist Church  
Washington Low Income  
Housing Alliance  
Washington State Department  
of Corrections  
Washington State Department of  
Social and Health Services  
Wedgwood Community Church  
Woodinville Unitarian  
Universalist Church  
Woodland Park United  
Methodist Church  
YWCA of Seattle • King County •  
Snohomish County



NOW.  
MORE THAN EVER.

2008 ANNUAL REPORT  
TEN-YEAR PLAN TO END HOMELESSNESS  
IN KING COUNTY



## NOW. MORE THAN EVER.

When our community came together in 2005 to begin implementing the Ten-Year Plan to End Homelessness, we had no idea that an economic crisis was looming. We pushed forward with our ambitious plan: creating partnerships to prevent homelessness; building affordable housing for people who are homeless or at risk of homelessness; improving links to treatment and other supports to help people maintain their housing; strengthening our existing collaborations and encouraging the participation of others.

Our partnerships have made progress in all areas. In our third year, we:

- Helped over 5,000 individuals avoid homelessness thanks to increased prevention efforts
- Added 662 new housing units or dedicated subsidies
- Secured new fund sources to provide housing and supportive services to individuals and families countywide
- Proved the effectiveness of our work in nationally acclaimed studies.

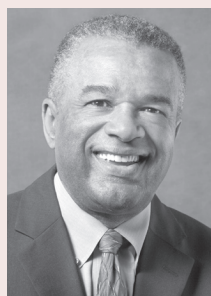
But also in our third year, we saw the nation's economy crash. Unemployment increased, and continues to rise. People's retirement savings are being depleted. Families are losing their homes to foreclosure. Everywhere, people are struggling to make ends meet.

We are encouraged that, unlike many parts of the country, King County did not see a significant increase in our homeless street count earlier this year. Yet more than 8,500 people live every night without a permanent roof over their heads. That is unacceptable.

Now, more than ever, we must continue our efforts. We must find the resources to create housing and rental supports. We must ensure that every child has a safe place to go home to every day after school. Now, more than ever, we must refuse to accept anything less than success.

*"So many of our dreams at first seem impossible, then they seem improbable, and then, when we summon the will, they soon become inevitable." - Christopher Reeve*

In this report are examples of efforts by congregations, private citizens, social services and many others who are doing their part to help. Please join us as we continue this extraordinary community effort to end homelessness in King County. Now, more than ever, we need your commitment and support.



Dan Brettler, Car Toys CEO (left)

Ron Sims, King County Executive (right)  
Co-chairs, Governing Board

*The Ten-Year Plan to End Homelessness in King County guides a community-wide campaign to provide housing and support services to thousands of individuals and families who are living without a permanent roof over their heads or are at risk of losing their homes. Launched in 2005 by partners across the community, the plan will create lasting solutions to homelessness in our region.*

## 2008 HIGHLIGHTS

### PREVENTING HOMELESSNESS

- Local prevention programs helped over 5,000 people with emergency assistance. Bellevue, Kent, Kirkland and Seattle all increased homeless prevention funding, as did the Seattle Foundation, Medina Foundation and United Way of King County.
- Outreach services to homeless people and access to treatment services improved. Discharge planning for people exiting hospitals and jails was enhanced. These improvements helped to provide the stability so crucial to preventing homelessness.

### MOVING PEOPLE RAPIDLY FROM HOMELESSNESS TO HOUSING

- More than 4,600 individuals in almost 3,000 households were able to leave homelessness, due in part to our nationally recognized efforts to help people "graduate" from service-intensive housing to affordable community housing.
- A total of 662 new units or dedicated subsidies opened in 2008, with another 1,242 in the pipeline. Our cumulative total of 3,344 units opened or in the pipeline exceeds the entire ten-year plan goals of most major cities.



**Groundbreaking celebration: Family Services Rotary Support Center, May 2008. From left, State Rep. Ruth Kagi (32nd), State Rep. Eric Pettigrew (37th), CEH Project Director Bill Block, King County Councilmember Larry Gossett, and Family Services CEO/President Ruthann Howell**

### INCREASE THE EFFICIENCY OF EXISTING SYSTEMS

- The Funders Group, comprised of all the major funders committed to ending homelessness within King County, formed in 2008 to align resource and planning efforts focused on housing production and system efficiencies.

### BUILDING PUBLIC AND POLITICAL WILL

- United Way of King County and the Bill & Melinda Gates Foundation are pursuing major initiatives around ending homelessness, helping to keep this issue at the forefront of awareness. The Committee to End Homelessness continues its Speakers Bureau and education and outreach efforts across the county.

## PREVENTING HOMELESSNESS

Preventing homelessness is the first pillar of the Ten-Year Plan. We continue to focus significant attention on rent assistance and other programs that help people avoid homelessness.

In 2008, we saw the Housing Stability Project quadruple in funding. This meant that the number served in 2008 rose to 672 households (up from 167 in 2007). This included 290 veterans in 123 households. New funding of nearly \$1.5 million from the Veterans and Human Services Levy made these increases possible. After six months, 86 percent of these households were still housed.

A separate project focused on preventing people who are jailed for short periods of time from losing their housing while incarcerated. Many are people struggling with mental illness or chemical dependency for whom the loss of housing would be destabilizing.

Many local cities stepped forward. The City of Bellevue approved a \$105,491 increase in funding towards the community goal of Food to Eat and Roof Overhead, a 22 percent increase from 2007. The City of Kent significantly increased funding for emergency assistance programs, jumpstarting eviction prevention services for families hit by recent layoffs. The City of Seattle preserved funding for housing and human services, despite a serious budget shortfall and is preparing to send to the voters of Seattle a ballot measure to renew the Housing Levy in 2009.

**Economic assistance programs across the region helped over 5,000 individuals in almost 1,600 households avoid homelessness.**



## HOUSING AND SUPPORTS ARE THE KEYS TO ENDING HOMELESSNESS

James and his daughter Jasmine lost their home to the devastation of Hurricane Katrina. After unsuccessfully looking for work in Texas, James and Jasmine moved to Seattle to live with his sister, as James held a series of low-paying jobs. Then, his sister's home went through foreclosure, and James and Jasmine became homeless. He connected with Family Services Housing Intervention Program, which helped him with a subsidized apartment, job training and a connection to appropriate special needs schooling for Jasmine. Jasmine is now doing well in school and James has a part time job as he completes his training and works toward building a stable home for himself and his daughter.

## THE SOPHIA WAY: HELPING HOMELESS WOMEN TO A HOME OF THEIR OWN

In East King County, a community came together to help homeless women find a path to home. Here is their story.

In 2006, the Eastside Homelessness Advisory Committee set out to create a drop-in day center for homeless women. Bellevue First Congregational Church (BFCC) and the YWCA joined to open the doors to Angeline's Eastside Women's Center. Here, homeless women found a place where they could shower, enjoy a warm meal, do laundry, meet with a career counselor and form friendships. Parishioners stepped up to offer a range of helping services.

By the end of 2008, more than 225 women had visited the day center and the congregation voted unanimously to continue for another five years. The Rotary Club of Bellevue raised funds to renovate and remodel the space.



**A case manager works with a guest of The Sophia Way to discuss the supports she needs to be able to find and keep stable housing.**

As the numbers increased, the congregation grew uncomfortable with the 3 p.m. closure. "How could we help the women find safe shelter at night?" they asked themselves. In the summer of 2008, the congregation hosted a series of community meetings involving Eastside faith organizations, the City of Bellevue, service providers and others. Over several months, they devised a plan. With the Eastside Interfaith Social Concerns Council as their parent organization, St. Thomas Episcopal Church, Lake Washington United Methodist Church, and the United Methodist Church of Redmond joined BFCC to form a 501(c) (3) organization to create an overnight shelter and an education program, giving women the tools to achieve more sustainable, independent lives. The Sophia Way opened its doors in December 2008.

The Sophia Way calls BFCC its home five nights of the week; on weekends it moves. Other faith organizations are preparing meals, donating items, and providing weekend host locations. Across the Eastside, city human services, businesses and private citizens have come together to support this fledging project. The Sophia Way has served over 30 women in the shelter program, offering life skills classes, case management and staff support to help each woman prepare for a home of her own. The Sophia Way will begin to provide apartments for its clients beginning in 2009.

This all began when Bellevue First Congregational Church signed on as a sponsor of the Ten-Year Plan, with the promise to help end homelessness. This partnership has made a profound difference in the community by creating a program that welcomes all - those in need and those who have help to offer.

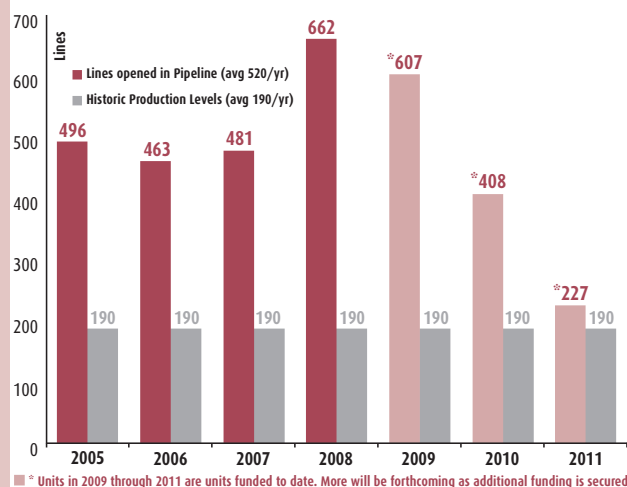
## HOUSING AND SUPPORTIVE SERVICES

The Ten-Year Plan to End Homelessness has a goal of creating 9,500 units of housing. Thanks to the efforts of dozens of Ten-Year Plan partners and funders, **2,102 units dedicated to housing formerly homeless households had opened** in King County by the end of 2008, our fourth year into the plan.

**Another 1,242 units are in the pipeline for a total of 3,344 units**, more than nearly every other ten-year plan in the nation. Our efforts in the early years focused on housing for chronically homeless individuals and we have funded 1,377 of the plan's total goal of 2,500 for that population. These numbers — and our momentum — will continue to grow as our regional collaboration strengthens.

### HOMELESS HOUSING UNITS OPENED OR IN THE PIPELINE UNDER THE TEN-YEAR PLAN

We are creating nearly 500 units per year - more than double the historic production rate of 190 units per year prior to the Ten-Year Plan, and more than most other jurisdictions. We recognize, however, that we must increase even this substantial rate in order to meet our Ten-Year goals.



Our "Housing First" programs are showing significant cost reductions for people with serious mental illness and chronic chemical dependency, compared to the costs of providing emergency services or jail.

Other programs are providing a range of services and supports to help individuals and households achieve stability, such as Hopelink in East King County that helped 32 local families achieve permanent housing and Solid Ground's Stable Families Project, which served over 100 individuals and helped 21 families find or keep permanent housing. Thousands have been helped through programs like these.

Other supports serve as an integral part of our community safety net, including:

- **Community Information Line / 2-1-1 provided housing referrals to 14,194 callers. Another 11,877 sought financial assistance** to prevent loss of housing. These numbers reflect a marked increase in volume.
- **Urban Rest Stop provided showers, restrooms and laundry services to 5,116 patrons**, an increase of eight percent.
- Public Health-Seattle & King County's Health Care for the Homeless Network **recorded 98,683 visits by 22,161 people at 96 services sites** in shelters, day centers and health clinics.

## LANDLORD LIAISON PROJECT - MOVING PEOPLE FROM HOMELESSNESS TO HOUSING

Poor credit, eviction or criminal histories, and lack of money for security deposits can be significant barriers to housing. The Landlord Liaison Project allows landlords to relax eligibility criteria in return for assurances that persons enrolled in the project will receive case management and the financial support they need to be successful tenants. Here is one example of a successful collaboration.

Jan and Wayne Griggs, owners of a six-bedroom house in Kirkland, had grown weary of the demands of managing their rental and planned to sell. United Way had funded a Landlord Liaison pilot and Steve Roberts, Executive Director of Congregations for the Homeless (CFH), approached the Griggs to see if they would maintain the home as a rental, if the Landlord Liaison Project provided risk reduction funding and CFH took responsibility for upkeep and finding good tenants.



Jan Griggs, Landlord Liaison pilot project participant, greets Steve Roberts of Congregations for the Homeless at her Kirkland rental, offering homes for six formerly homeless men.

The Griggs were familiar with CFH, which provides case management, life coaching, shelter and rental supports. They were impressed with CFH's track record of helping men move from homelessness to housing and agreed to partner with them. First, though, there was work to be done. Former tenants had left the home in disrepair.

Congregations for the Homeless arranged a work party. Jubilee Services (a construction ministry of First Presbyterian Church of Bellevue) worked with shelter residents and congregation members to paint the interior, fix the drywall, landscape the yard, repair wiring, and add a bathroom. New carpets, appliances and materials were provided by the Griggs. Six CFH shelter residents moved into their new home.

"Jan and Wayne are terrific partners and landlords," says Roberts. "Several of the men have found permanent work now that they have stable housing. Two have 'graduated' to their own housing, and Congregations continues to fulfill its mission of helping men leave homelessness."

Says landlord Jan, "This partnership is an all-around winning solution. We have great tenants we can count on, and the neighbors are happy because the guys keep up the yard and are good neighbors."

One of the residents shared, "I've come a long way since moving into the house. I have my own room where I feel safe. I work full time, pay rent, and I'm making plans for the future."

## INCREASING EFFICIENCIES

New investments are necessary, but cannot be the sole solution. We must coordinate our existing resources and efforts, and create overall efficiencies.

Our region has a national reputation for effective collaboration, as evidenced by the extraordinary coordination of funding rounds and joint application process for housing and supportive services awards. In 2008, the Governing Board asked the funders to go a step further and create a high-level Funders Group. The new group agreed to set joint priorities, craft a strategic work plan to implement those priorities and establish metrics to measure success. The City of Seattle, King County, suburban cities, United Way of King County, the Gates Foundation and the housing authorities for King County and Seattle came together to accomplish this.

The Funders Group priorities will help to ensure that people leaving homelessness get the right supports and housing tailored to their needs. This will be accomplished by coordinating entry systems for chronically homeless single adults and for families, and increasing access to private market housing. Another priority is to bring the Homeless Management Information System known as Safe Harbors to full operation in 2009 to enable better tracking and evaluation of effectiveness. Finally, and central to our work, is the goal of constructing 250 new units and creating 300 new rental subsidies in 2009. The Funders Group has been nationally recognized as an exceptional "best practice" model for other jurisdictions.

Mayor Greg Nickels announces his proposal to renew the Seattle Housing Levy. The 2002 levy has funded over 1,100 units for formerly homeless households. Joining Mayor Nickels are: Seattle Councilmember Richard McIver; Donald Richmond, a formerly homeless veteran now living in levy-funded housing; and Donna Steensland, a former postal carrier who became homeless after a severe on-the-job injury.



We are continuing to help people move from expensive, service-intensive housing to more independent housing as they are ready, with new funding in 2008 for the Archdiocesan Housing Authority and the Downtown Emergency Service Center (DESC), in addition to the ongoing Plymouth Housing Group "graduation" program.

Detailed evaluation programs are in place for many initiatives. In the first peer-review study of "Housing First," an article published in the Journal of the American Medical Association showed that DESC's 1811 Eastlake Project helped its formerly homeless chronic alcoholic residents to reduce their emergency services usage by \$4 million in one year. Similar savings flow from programs that are moving hundreds of people from state psychiatric hospitals to supported housing.

## EDUCATION AND AWARENESS

In prior years, the Ten-Year Plan built a solid base of support across jurisdictions and organizations. During 2008, we broadened that base to communities and individuals for whom the issue of homelessness had previously been a hidden or overlooked problem.

Partners from South King County developed and widely distributed a fact sheet highlighting local concerns, with individualized data for each south county city. East King County partnered with the Housing Development Consortium to expand its "Housing 101" forum. The CEH Speakers Bureau made more than 60 presentations to cities, churches and civic organizations while broadening outreach to groups like the Building Owners and Managers Association.

Our legislative breakfast heard an inspiring call to action from Bill Gates, Sr., and we partnered with a number of advocacy groups to forward a legislative agenda for housing and homelessness for the 2009 session. We are working hard to collaborate with the Washington Low Income Housing Alliance, the Gates Foundation, Building Changes, and others who share our interest and goals in ending homelessness.



William Gates, Sr. speaks to state legislators and leaders of the Committee to End Homelessness about the importance of public and private sectors working together to end homelessness.

## PEOPLE HELPING PEOPLE: THE COMMUNITY RESOURCE EXCHANGE

United Way of King County's Community Resource Exchange connects people experiencing homelessness with the services and resources they need – all in one place, all on one day. More than 400 volunteers joined with a range of service providers (about 80 in all) to offer free health services, haircuts, foot baths, voicemail accounts, portraits, legal assistance, information on housing referrals and job training, onsite enrollment in public benefits and counseling, and other assistance to the more than 1,800 people who attended the fall event.

"Accessing services can be challenging and confusing when you don't have a permanent address or dependable transportation," said Vince Matulionis, director of United Way's ending homelessness program. "Not only does this event provide vital services in a centralized location, it offers a powerful personal connection for everyone involved."



Health nurse offers blood pressure checks at the Community Resource Exchange

## LOOKING AHEAD

This report has listed significant accomplishments of the past year in preventing homelessness, helping people leave homelessness, and creating a more efficient and effective system. I am proud of this work.

In some ways, however, I am proudest of the simple fact that the momentum continues. We are moving toward the end of the fourth year of the Ten-Year Plan, a time when many political and social movements begin to falter. What I see instead is new and increased concern and commitment. In King County, suburban cities that had not previously been involved are committing resources and are seeing community awareness rise. I hear from counties across the state that their ten-year plans have raised understanding and commitment in communities for whom homelessness was synonymous with invisibility.



With continued commitment have come new resources. The Mental Illness and Drug Dependency sales tax is funding programs that are making a tremendous difference. A new Bill & Melinda Gates Foundation initiative will transform the family homelessness system. The Seattle Seahawks have joined with United Way of King County to raise funds to address family homelessness.

The City of Seattle made a commitment to address its deficits without cuts to human services, and several cities in east and south King County increased

their funding toward human services despite similar budget challenges. Fortunately, the federal economic stimulus package will create opportunities in 2009 and beyond for housing and employment.

We all know, however, that the way has become harder, even as it has become more urgent. Families across the county are losing jobs and housing to the recession. The state made dramatic cuts in safety net programs and counties have found themselves with sharply falling revenues and limited revenue options.

The goal of ending homeless has merged with the goal of keeping our nation the caring, supportive society we all want it to be. The test of a First World nation is whether it provides housing and healthcare to its citizens, even in hard times. It is up to all of us to make sure that we meet that test.

*Bill Block*

Bill Block, Project Director, Committee to End Homelessness  
401 5th Avenue, Suite 500 Seattle, WA 98104  
206 263 9001; cehkc@kingcounty.gov  
www.cehkc.org

## 2008 COMMITTEE TO END HOMELESSNESS IN KING COUNTY

### Governing Board

Dan Brettler, Co-Chair — Chairman/  
CEO/President, CAR TOYS Inc.

Ron Sims, Co-Chair —  
County Executive, King County

Shahla Aly — General Manager/  
Solutions Delivery, Microsoft  
Corporation

David Bley — Director/Pacific  
Northwest Initiatives, Bill &  
Melinda Gates Foundation

Tim Burgess — Councilmember,  
City of Seattle

Tara Connor — Steering Committee  
Member, Seattle King County  
Coalition on Homelessness

Jon Fine — President/CEO,  
United Way of King County

David Freiboth — Executive  
Secretary/Treasurer, King  
County Labor Council

Daniel S. Fulton — President/CEO,  
Weyerhaeuser

Michael G. Garcia — Consumer  
Advocate

Kathy Lambert — Councilmember,  
King County Council

Daniel Lessler, MD — Medical  
Director, Harborview Medical Center

Mike Lowry — Former Governor,  
Washington State

Keith McGlashan — Councilmember,  
City of Shoreline

Greg Nickels — Mayor,  
City of Seattle

Phil Noble — Councilmember,  
City of Bellevue

Blake W. Nordstrom —  
President, Nordstrom, Inc.

Sue L. Rahr — Sheriff, King County

Norman B. Rice —  
Former Mayor, City of Seattle

Sheila Sebron — Consumer  
Advocate

Father Stephen V. Sundborg, S.J.  
— President, Seattle University

Rev. Robert V. Taylor —  
Community Leader

John Wise — Mayor,  
City of Enumclaw

### Interagency Council

Sue Sherbrooke, Co-Chair —  
CEO, YWCA of Seattle • King County  
• Snohomish County

Stephen Norman, Co-Chair —  
Executive Director, King County  
Housing Authority

Humberto Alvarez — Steering  
Committee Member, Seattle King  
County Coalition on Homelessness

Rhonda Berry — Administrator,  
City of Tukwila

Dennis Brown — Reintegration  
Program Manager, Washington  
Department of Veterans Affairs

Michael Brown — Director, Commu-  
nity Projects, Seattle Foundation

Tom Carr — City Attorney,  
City of Seattle

Doreen Cato — Executive Director,  
First Place

Mark Dalton — Administrator, WA  
State Social & Human Services,  
Belltown CSO

Lynn Davison — Executive Director,  
Common Ground

Dini Duclos — CEO,  
Multi-Service Center

Dr. Charissa Fotinos — Medical  
Director, Public Health-Seattle &  
King County

Bill Hallerman — Vice President,  
Archdiocesan Housing Authority

Mike Heinisch — Executive Director,  
Kent Youth and Family Services

Bill Hobson — Executive Director,  
Downtown Emergency  
Service Center

Reed Holtgeerts — Director,  
King County Adult and  
Juvenile Detention

Kate Joncas — President, Downtown  
Seattle Association

Clark Kimerer — Deputy Chief,  
Seattle Police Department

Paul Lambros — Executive Director,  
Plymouth Housing Group

Barbara Langdon — Executive  
Director, Eastside Domestic  
Violence Program

Emily Leslie — Manager, Human  
Services, City of Bellevue

Jackie MacLean — Director,  
King County Community and  
Human Services

Marilyn Mason-Plunkett — Executive  
Director, Hopelink

David Okimoto — Vice President,  
Community Services, United Way  
of King County

Alan Painter — Director, Human  
Services, City of Seattle

Randy P. — Representative,  
Consumer Advisory Council

Adrienne Quinn — Director, Office  
of Housing, City of Seattle

Michael Ramos — Executive Director,  
Church Council of Greater Seattle

David Ramsay — City Manager,  
City of Kirkland

Faith Richie — CEO, Valley Cities  
Counseling & Consulting

Kathleen Southwick — Executive  
Director, Crisis Clinic

Kris Stadelman — Executive Direc-  
tor, Workforce Development Council  
of Seattle - King County

Jim Theofelis — Executive Director,  
Mockingbird Society

Tom Tierney — Executive Director,  
Seattle Housing Authority

Christine V. — Representative,  
Consumer Advisory Council

### Consumer Advisory Council

Dara C  
Nina C  
Michael G. Garcia  
Jaelyn M  
Margaret  
Linda P  
Randy P  
Bill Perryman  
Nancy S  
Sheila Sebron  
Christine V  
Michael VanMieghem  
Latrice  
Leo

*For confidentiality reasons, some  
members have elected to use just  
their first name or have chosen not  
to be listed in any manner.*