

Metropolitan King County Council

STAFF REPORT

| Agenda Item No.: | 13 | Date: | Dec. 7, 2015 |
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| Proposed No.: | 2015-0496 | Prepared by: | Nick Wagner |

<u>SUBJECT</u>

Proposed Ordinance 2015-0496 would provide for King County family and medical leave to run concurrently with federal and state family and medical leave.

SUMMARY

Proposed Ordinance 2015-0496 (Att. 1) would provide for King County family and medical (KCFML) leave to run concurrently with federal and state family and medical leave. The Executive estimates that the proposed change will result in an annual savings to the County of about \$230,000 to \$400,000, as detailed in the Cost Analysis prepared by the Executive (Att. 5).

There is a proposed Striking Amendment S1 (Att. 2), as described below.

BACKGROUND

The 2014 Coalition MOA

The proposed ordinance arose from a 2014 memorandum of agreement (MOA) between King County and the King County Coalition of Unions, which the Council approved by Ordinance 17916. The MOA provided, among other things, that benefits under KCFML would run concurrently with those provided under the federal Family Medical Leave Act (FMLA), instead of consecutively, but only if: (a) the same changes were adopted and implemented by ordinance for non-represented employees; and (b) the changes were not implemented for represented employees before 1 July 2015. The parties agreed to "work together to identify the King County Code language changes necessary to implement this change." Proposed Ordinance 2015-0496 would make those changes.

Interaction of FMLA and KCFML

The MOA itself was the result of collaboration between the County and the King County Coalition of Unions to address certain inefficiencies and inequities in the current interaction of the FMLA and KCMLA. As described in the Executive's transmittal letter (Att. 4), FMLA provides up to 12 weeks of job-protected leave with health benefit continuation to an employee who is facing a serious health condition, needs to care for a family member with a serious health condition, or is bonding with

a new child.¹ Whether leave under FMLA is paid or unpaid depends on how much accrued paid leave the employee has. KCFML exceeds the federal requirement by offering 18 weeks instead of 12 weeks of job-protection and health benefit continuation.

Inconsistencies and Inefficiencies

Currently, however, KCFML coverage does not begin until an employee has exhausted all accrued paid leave, whereas FMLA coverage begins from the outset of the employee's leave. As a result, an employee with a larger amount of accrued paid leave can receive up to 12 more weeks of job protection and health benefit continuation under FMLA and KCFML together than an employee with no accrued paid leave. For employees whose accrued paid leave exceeds the 12 weeks of FMLA protection, KCFML does not overlap with FMLA, which results in a potential gap in job protection and health benefit continuation.

Another difference between FMLA and KCFML is that FMLA coverage is unavailable for employees seeking leave to care for their domestic partner; in that case, KCFML runs from the outset of the unpaid leave.

As the Executive notes in his transmittal letter (Att. 4), "These inconsistencies create both potential inequities amongst employees and an administrative burden on the County when tracking KCFML use, required to ensure employees receive the benefits to which they are entitled."

ANALYSIS

Proposed Ordinance 2015-0496 (Att. 1) would provide for KCFML leave to run concurrently with federal and state family and medical leave. This is intended to make KCFML more consistent with FMLA and more efficient to administer.

The other code changes that would be made by the proposed ordinance are "minor housekeeping changes . . . to update language to reflect current practices." (Att. 4: Transmittal letter, p. 2)

AMENDMENTS

Striking Amendment S1 (Att. 2) would:

- 1. Supplement the findings with a reference to the 2014 MOA with the King County Coalition of Unions.
- 2. Shorten the definition of "King County family and medical leave" by removing the content that is covered in section 4 of the ordinance.

¹ Similar protection is provided under state law.

- 3. Delete the original section 3 because its first sentence is covered elsewhere in the ordinance and its second sentence is moved to new section 5.
- 4. Set an effective date of August 1, 2016 (a date suggested by the Human Resources Division), to allow sufficient time for the County to prepare for countywide implementation of the ordinance.
- 5. Modify the ordinance to reflect current practices and to improve clarity and readability.

<u>Title Amendment T1</u> (Att. 3) would conform the title to the body of the ordinance.

FISCAL IMPACT

The Executive estimates that the proposed change will result in an annual savings to the County of between roughly \$230,000 to \$400,000, as detailed in the Cost Analysis prepared by the Executive (Att. 5). In view of the proposed effective date of the ordinance, these savings will not be attained in 2015, and only a portion will be attained in 2016.

INVITED

Jeff Casem, Disability Services Supervisor, Safety & Claims Management, Human Resources Division

Denise Pruitt, Senior Policy Advisor, Human Resources Division

ATTACHMENTS

- 1. Proposed Ordinance 2015-0496
- 2. Striking Amendment S1
- 3. Title Amendment T1
- 4. Transmittal Letter
- 5. Cost Analysis
- 6. Fiscal Note



KING COUNTY

Signature Report

1200 King County Courthou**Attachment 1** 516 Third Avenue Seattle, WA 98104

December 6, 2015

Ordinance

| | Proposed No. 2015-0496.1 Sponsors Dembowski |
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| 1 | AN ORDINANCE relating to employee sick leave and |
| 2 | family and medical leave; making technical corrections; |
| 3 | amending Ordinance 12014, Section 5, as amended, and |
| 4 | K.C.C. 3.12.010 and Ordinance 12014, Section 21, as |
| 5 | amended, and K.C.C. 3.12.220 and adding a new section to |
| 6 | K.C.C chapter 3.12. |
| 7 | BE IT ORDAINED BY THE COUNCIL OF KING COUNTY: |
| 8 | SECTION 1. Findings: |
| 9 | A. King County employees are covered under a number of federal, state and |
| 10 | local laws regarding family and medical leave. Family and medical leave is intended |
| 11 | to allow employees the time they need to focus on themselves and their loved ones |
| 12 | when they or their family members are facing a serious health condition. |
| 13 | The laws affecting medical leave include: 29 U.S.C. Secs. 2601 et. seq., |
| 14 | commonly known as the federal Family and Medical Leave Act; 42 U.S.C. Secs.12101 |
| 15 | et. seq., commonly known as the Americans with Disabilities Act Amendments Act of |
| 16 | 2008; 38 U.S.C Sec. 4301 et. seq., commonly known as the Uniformed Services |
| 17 | Employment and Reemployment Rights Act; chapter 49.78 RCW, commonly known as |
| 18 | the Washington Family Leave Act; RCW 49.12.265 through 49.12.295, commonly |
| 19 | known as the Washington Family Care Act; WAC 162-30-020, which is a Washington |

state regulation relating to pregnancy, childbirth and pregnancy-related conditions;
chapter 49.76 RCW, commonly known as Washington Domestic Violence Leave; chapter
49.77 RCW, commonly known as the Washington Military Family Leave Act; and K.C.C
3.12.220, which addresses sick leave and time off for medical and family reasons. King
County family and medical leave provides eligible county employees leave benefits in
addition to those provided under federal and state law.

B. The federal Family and Medical Leave Act and the Washington Family 26 Leave Act each provide an eligible employee with twelve weeks family and medical 27 28 leave for qualifying reasons; that leave is job-protected and the employee is entitled to continued health insurance during the period of leave. The twelve weeks of leave 29 provided under the federal Family and Medical Leave Act and the Washington Family 30 31 Leave Act run concurrently. Eligible employees initially utilize paid leave, if accrued, for leave under the federal Family and Medical Leave Act and the Washington Family 32 Leave Act. Once an eligible employee has exhausted paid leave, the employee may go 33 into a leave without pay status for the remainder of their leave entitlement. 34

C. King County provides an eligible employee with eighteen weeks of unpaid King County family and medical Leave and includes domestic partners as covered family members. Currently, King County family and medical leave does not begin until the employee has exhausted their paid accrued leave or is in a leave without pay status.

D. In order to provide consistency for all employees regarding the length of
family and medical leave and to provide for the efficient administration of all types of
family and medical leave, the eighteen weeks of King County family and medical leave
should run concurrently with leave under the federal Family and Medical Leave Act and

| 43 | the Washington Family Leave Act. This would provide all eligible county employees |
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| 44 | with up to eighteen weeks of family and medical leave, which is paid and or unpaid |
| 45 | depending upon the employee's leave accruals. |
| 46 | SECTION 2. Ordinance 12014, Section 5, as amended, and K.C.C. 3.12.010, as |
| 47 | amended, are each hereby amended to read as follows: |
| 48 | For the purposes of this chapter, all words shall have their ordinary and usual |
| 49 | meanings except those defined in this section which shall have, in addition, the following |
| 50 | meanings. In the event of conflict, the specific definitions set forth in this section shall |
| 51 | presumptively, but not conclusively, prevail. |
| 52 | A.1. "Administrative interns" means employees who are: |
| 53 | a. enrolled full-time during the regular school year in a program of education, |
| 54 | internship or apprenticeship; or |
| 55 | b. veterans temporarily working to gain practical workforce experience. |
| 56 | 2. All administrative internships in executive departments shall be approved by |
| 57 | the manager. Administrative interns are exempt from the career service under Section |
| 58 | 550 of the charter. |
| 59 | B. "Appointing authority" means the county council, the executive, chief officers |
| 60 | of executive departments and administrative offices, or division managers having |
| 61 | authority to appoint or to remove persons from positions in the county service. |
| 62 | C. "Basis of merit" means the value, excellence or superior quality of an |
| 63 | individual's work performance, as determined by a structured process comparing the |
| 64 | employee's performance against defined standards and, where possible, the performance |
| 65 | of other employees of the same or similar class. |

D. "Board" means the county personnel board established by Section 540 of thecharter.

E. "Budgetary furlough" means a circumstance in which projected county revenues are determined to be insufficient to fully fund county agency operations and, in order either to achieve budget savings or to meet unallocated budget reductions, which are commonly known as contras, or both, cost savings may be achieved through reduction in days or hours of service, resulting in placing an employee for one or more days in a temporary furlough status without duties and without pay.

F. "Career service employee" means a county employee appointed to a career service position as a result of the selection procedure provided for in this chapter, and who has completed the probationary period.

G. "Career service position" means all positions in the county service except for 77 those that are designated by Section 550 of the charter as follows: all elected officers; the 78 county auditor, the clerk and all other employees of the county council; the county 79 administrative officer; the chief officer of each executive department and administrative 80 office; the members of all boards and commissions; the chief economist and other 81 employees of the office economic and financial analysis; administrative assistants for the 82 executive and one administrative assistant each for the county administrative officer, the 83 county auditor, the county assessor, the chief officer of each executive department and 84 85 administrative office and for each board and commission; a chief deputy for the county assessor; one confidential secretary each for the executive, the chief officer of each 86 executive department and administrative office, and for each administrative assistant 87 88 specified in this section; all employees of those officers who are exempted from the

| 89 | provisions of this chapter by the state constitution; persons employed in a professional or |
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| 90 | scientific capacity to conduct a special inquiry, investigation or examination; part-time |
| 91 | and temporary employees; administrative interns; election precinct officials; all persons |
| 92 | serving the county without compensation; physicians; surgeons; dentists; medical interns; |
| 93 | and student nurses and inmates employed by county hospitals, tuberculosis sanitariums |
| 94 | and health departments of the county. |
| 95 | Divisions in executive departments and administrative offices as determined by |
| 96 | the county council shall be considered to be executive departments for the purpose of |
| 97 | determining the applicability of Section 550 of the charter. |
| 98 | All part-time employees shall be exempted from career service membership |
| 99 | except, all part-time employees employed at least half time or more, as defined by |
| 100 | ordinance, shall be members of the career service. |
| 101 | H. "Charter" means the King County Charter, as amended. |
| 102 | I. "Child" means a biological, adopted or foster child, a stepchild, a legal ward or |
| 103 | a child of an employee standing in loco parentis to the child, who is: |
| 104 | 1. Under eighteen years of age; or |
| 105 | 2. Eighteen years of age or older and incapable of self care because of a mental |
| 106 | or physical disability. |
| 107 | J. "Class" or "classification" means a position or group of positions, established |
| 108 | under authority of this chapter, sufficiently similar in respect to the duties, responsibilities |
| 109 | and authority thereof, that the same descriptive title may be used to designate each |
| 110 | position allocated to the class. |
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| 111 | K. "Classification plan" means the arrangement of positions into classifications |
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| 112 | together with specifications describing each classification. |
| 113 | L. "Compensatory time" means time off granted with pay in lieu of pay for work |
| 114 | performed either on an authorized overtime basis or work performed on a holiday that is |
| 115 | normally scheduled as a day off. Such compensatory time shall be granted on the basis of |
| 116 | time and one-half. |
| 117 | M. "Competitive employment" means a position established in the county budget |
| 118 | and that requires at least twenty-six weeks of service per year as the work schedule |
| 119 | established for the position. |
| 120 | N. "Council" means the County Council as established by Article 2 of the charter. |
| 121 | O. "County" means King County and any other organization that is legally |
| 122 | governed by the county with respect to personnel matters. |
| 123 | P. "Developmental disability" means a developmental disability, as defined in |
| 124 | RCW 71A.10.020(2), as amended, attributable to mental retardation, cerebral palsy, |
| 125 | epilepsy, autism or other neurological or other condition of an individual found by the |
| 126 | secretary of the Washington state Department of Social and Health Services, or the |
| 127 | secretary's designee, to be closely related to mental retardation or to require treatment |
| 128 | similar to that required for individuals with mental retardation, which disability originates |
| 129 | before the individual attains age eighteen, that has continued or can be expected to |
| 130 | continue indefinitely and that constitutes a substantial handicap for the individual. |
| 131 | Q. "Direct cost" means the cost aggregate of the actual weighted average cost of |
| 132 | insured benefits, less any administrative cost therefore. Any payments to part-time and |
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| 133 | temporary employees under this chapter shall not include any administrative overhead |
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| 134 | charges applicable to administrative offices and executive departments. |
| 135 | R. "Director" means the manager of the human resources management division. |
| 136 | S. "Division" means the human resources management division or its successor |
| 137 | agency. |
| 138 | T. "Domestic partners" are two people in a domestic partnership, one of whom is |
| 139 | a county employee. |
| 140 | U. "Domestic partnership" is a relationship whereby two people: |
| 141 | 1. Have a close personal relationship; |
| 142 | 2. Are each other's sole domestic partner and are responsible for each other's |
| 143 | common welfare; |
| 144 | 3. Share the same regular and permanent residence; |
| 145 | 4. Are jointly responsible for basic living expenses which means the cost of |
| 146 | basic food, shelter and any other expenses of a domestic partner that are paid at least in |
| 147 | part by a program or benefit for which the partner qualified because of the domestic |
| 148 | partnership. The individuals need not contribute equally or jointly to the cost of these |
| 149 | expenses as long as they agree that both are responsible for the cost; |
| 150 | 5. Are not married to anyone; |
| 151 | 6. Are each eighteen years of age or older; |
| 152 | 7. Are not related by blood closer than would bar marriage in the state of |
| 153 | Washington; |
| 154 | 8. Were mentally competent to consent to contract when the domestic |
| 155 | partnership began. |
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| 156 | V. "Employed at least half time or more" means employed in a regular position |
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| 157 | that has an established work schedule of not less than one-half the number of hours of the |
| 158 | full-time positions in the work unit in which the employee is assigned, or when viewed |
| 159 | on a calendar year basis, nine hundred ten hours or more in a work unit in which a work |
| 160 | week of more than thirty-five but less than forty hours is standard or one thousand forty |
| 161 | hours or more in a work unit in which a forty hour work week is standard. If the standard |
| 162 | work week hours within a work unit varies (employees working both thirty five and forty |
| 163 | hours) the manager, in consultation with the department, is responsible for determining |
| 164 | what hour threshold applies. |
| 165 | W. "Employee" means any person who is employed in a career service position |
| 166 | or exempt position. |
| 167 | X. "Executive" means the county executive, as established by Article 3 of the |
| 168 | charter. |
| 169 | Y. "Exempt employee" means an employee employed in a position that is not a |
| 170 | career service position under Section 550 of the charter. Exempt employees serve at the |
| 171 | pleasure of the appointing authority. |
| 172 | Z. "Exempt position" means any position excluded as a career service position by |
| 173 | Section 550 of the charter. Exempt positions are positions to which appointments may be |
| 174 | made directly without a competitive hiring process. |
| 175 | AA. "Full-time regular employee" means an employee employed in a full-time |
| 176 | regular position and, for full-time career service positions, is not serving a probationary |
| 177 | period. |
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| 178 | BB. "Full-time regular position" means a regular position that has an established |
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| 179 | work schedule of not less than thirty-five hours per week in those work units in which a |
| 180 | thirty-five hour week is standard, or of not less than forty hours per week in those work |
| 181 | units in which a forty-hour week is standard. |
| 182 | CC. "Furlough day" means a day for which an employee shall perform no work |
| 183 | and shall receive no pay due to an emergency budget crisis necessitating emergency |
| 184 | budget furloughs. |
| 185 | DD. "Furloughed employee" means an employee who is placed in a temporary |
| 186 | status without duties and without pay due to a financial emergency necessitating budget |
| 187 | reductions. |
| 188 | EE. "Grievance" means an issue raised by an employee relating to the |
| 189 | interpretation of rights, benefits, or condition of employment as contained in the |
| 190 | administrative rules, collective bargaining agreement or procedures, or all three, for the |
| 191 | career service. |
| 192 | FF. "Immediate family" means spouse, child, parent, son-in-law, daughter-in- |
| 193 | law, grandparent, grandchild, sibling, domestic partner and the child, parent, sibling, |
| 194 | grandparent or grandchild of the spouse or domestic partner. |
| 195 | GG. "Incentive increase" means an increase to an employee's base salary within |
| 196 | the assigned pay range, based on demonstrated performance. |
| 197 | HH. "Integrated work setting" means a work setting with no more than eight |
| 198 | persons with developmental disabilities or with the presence of a sensory, mental or |
| 199 | physical handicap as specified in K.C.C. 3.12.180. This definition refers to all county |
| 200 | offices, field locations and other work sites at which supported employees work |
| | 9 |

alongside employees who are not persons with development disabilities employed inpermanent county positions.

- II. "King County family and medical leave" means a leave of absence of up to
- 204 eighteen weeks that may be taken by an eligible employee because of a qualifying reason,
- as provided under federal and state family and medical leave laws, on the part of the
- 206 <u>employee or the employee's covered family member</u>. For the purposes of King County
- 207 family and medical leave, a "covered family member" means the employee's spouse or
- 208 domestic partner, the employee's child, a child of the employee's spouse or domestic
- 209 partner, the parent of the employee, employee's spouse or domestic partner or an
- 210 individual standing in loco parentis to the employee, the employee's spouse or domestic
- 211 <u>partner.</u>
- ((H.)) <u>JJ.</u> "Life-giving and life-saving procedures" means a medically-supervised
 procedure involving the testing, sampling, or donation of blood, organs, fluids, tissues
 and other human body components for the purposes of donation without compensation to
 a person for a medically necessary treatment.
- 216 ((JJ.)) <u>KK.</u> "Manager" means the manager of the human resources division* or its
 217 successor agency.
- ((KK.)) <u>LL.</u> "Marital status" means the presence or absence of a marital
 relationship and includes the status of married, separated, divorced, engaged, widowed,
 single or cohabiting.
- ((LL.)) <u>MM.</u> "Part-time employee" means an employee employed in a part-time
 position. Under Section 550 of the charter, part-time employees are not members of the
 career service.

| 224 | ((MM.)) <u>NN.</u> "Part-time position" means an other than a regular position in |
|---|---|
| 225 | which the part-time employee is employed less than half time, that is less than nine |
| 226 | hundred ten hours in a calendar year in a work unit in which a thirty-five hour work week |
| 227 | is standard or less than one thousand forty hours in a calendar year in a work unit in |
| 228 | which a forty-hour work week is standard, except as provided elsewhere in this chapter. |
| 229 | Where the standard work week falls between thirty-five and forty hours, the manager, in |
| 230 | consultation with the department, is responsible for determining what hour threshold will |
| 231 | apply. Part-time position excludes administrative intern. |
| 232 | ((NN.)) OO. "Part-time regular employee" means an employee employed in a |
| 233 | part-time regular position and, for part-time career service positions, is not serving a |
| 234 | probationary period. Under Section 550 of the charter, such part-time regular employees |
| | |
| 235 | are members of the career service. |
| 235 236 | are members of the career service. ((OO.)) <u>PP.</u> "Part-time regular position" means a regular position in which the |
| | |
| 236 | $((\Theta \Theta \cdot))$ <u>PP.</u> "Part-time regular position" means a regular position in which the |
| 236 237 | $((\Theta \cdot))$ <u>PP.</u> "Part-time regular position" means a regular position in which the part-time regular employee is employed for at least nine hundred ten hours but less than a |
| 236 237 238 | ((OO.)) <u>PP.</u> "Part-time regular position" means a regular position in which the part-time regular employee is employed for at least nine hundred ten hours but less than a full-time basis in a calendar year in a work unit in which a thirty-five hour work week is |
| 236 237 238 239 | ((OO-)) <u>PP.</u> "Part-time regular position" means a regular position in which the part-time regular employee is employed for at least nine hundred ten hours but less than a full-time basis in a calendar year in a work unit in which a thirty-five hour work week is standard or for at least one thousand forty hours but less than a full-time basis in a |
| 236 237 238 239 240 | ((OO:)) <u>PP.</u> "Part-time regular position" means a regular position in which the part-time regular employee is employed for at least nine hundred ten hours but less than a full-time basis in a calendar year in a work unit in which a thirty-five hour work week is standard or for at least one thousand forty hours but less than a full-time basis in a calendar year in a work unit in which a forty-hour work week is standard. Where the |
| 236 237 238 239 240 241 | ((OO.)) <u>PP.</u> "Part-time regular position" means a regular position in which the part-time regular employee is employed for at least nine hundred ten hours but less than a full-time basis in a calendar year in a work unit in which a thirty-five hour work week is standard or for at least one thousand forty hours but less than a full-time basis in a calendar year in a work unit in which a forty-hour work week is standard. Where the standard work week falls between thirty-five and forty hours, the manager, in |
| 236 237 238 239 240 241 242 | ((OO-)) PP. "Part-time regular position" means a regular position in which the part-time regular employee is employed for at least nine hundred ten hours but less than a full-time basis in a calendar year in a work unit in which a thirty-five hour work week is standard or for at least one thousand forty hours but less than a full-time basis in a calendar year in a work unit in which a forty-hour work week is standard. Where the standard work week falls between thirty-five and forty hours, the manager, in consultation with the department, is responsible for determining what hour threshold will |

assignment of each classification to a numbered pay range and rules for administration.

| 247 | ((QQ.)) <u>RR.</u> "Pay range" means one or more pay rates representing the minimum, |
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| 248 | maximum and intermediate steps assigned to a classification. |
| 249 | ((RR.)) SS. "Pay range adjustment" means the adjustment of the numbered pay |
| 250 | range of a classification to another numbered pay range in the schedule based on a |
| 251 | classification change, competitive pay data or other significant factors. |
| 252 | ((SS.)) <u>TT.</u> "Personnel guidelines" means only those operational procedures |
| 253 | promulgated by the manager necessary to implement personnel policies or requirements |
| 254 | previously stipulated by ordinance or the charter. Such personnel guidelines shall be |
| 255 | applicable only to employees assigned to executive departments and administrative |
| 256 | agencies. |
| 257 | $((\underline{TT}))$ <u>UU.</u> "Position" means a group of current duties and responsibilities |
| 258 | assigned by competent authority requiring the employment of one person. |
| 259 | ((UU.)) <u>VV.</u> "Probationary employee" means an employee serving a probationary |
| 260 | period in a regular career service position. Probationary employees are temporary |
| 261 | employees and excluded from career service under Section 550 of the charter. |
| 262 | ((VV-)) <u>WW.</u> "Probationary period" means a period of time, as determined by the |
| 263 | director, for assessing whether an individual is qualified for a career service position to |
| 264 | which the employee has been newly appointed or has moved from another position, |
| 265 | whether through promotion, demotion or transfer, except as provided in K.C.C. 3.12.100. |
| 266 | ((WW.)) XX. "Probationary period salary increase" means a within-range salary |
| 267 | increase from one step to the next highest step upon satisfactory completion of the |
| 268 | probationary period. |
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| 269 | ((XX.)) <u>YY.</u> "Promotion" means the movement of an employee to a position in a |
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| 270 | classification having a higher maximum salary. |
| 271 | $((\underline{YY}.)) \underline{ZZ}.$ "Provisional appointment" means an appointment made in the |
| 272 | absence of a list of candidates certified as qualified by the manager. Only the manager |
| 273 | may authorize a provisional appointment. An appointment to this status is limited to six |
| 274 | months. |
| 275 | $((\overline{ZZ}.))$ <u>AAA.</u> "Provisional employee" means an employee serving by provisional |
| 276 | appointment in a regular career service position. Provisional employees are temporary |
| 277 | employees and excluded from career service under Section 550 of the charter. |
| 278 | ((AAA.)) <u>BBB.</u> "Recruiting step" means the first step of the salary range |
| 279 | allocated to a class unless otherwise authorized by the executive. |
| 280 | ((BBB.)) <u>CCC.</u> "Regular position" means a position established in the county |
| 281 | budget and identified within a budgetary unit's authorized full time equivalent (FTE) |
| 282 | level as set out in the budget detail report. |
| 283 | ((CCC.)) DDD. "Salary or pay rate" means an individual dollar amount that is |
| 284 | one of the steps in a pay range paid to an employee based on the classification of the |
| 285 | position occupied. |
| 286 | ((DDD.)) EEE. "Section" means an agency's budget unit comprised of a |
| 287 | particular project program or line of business as described in the budget detail plan for |
| 288 | the previous fiscal period as attached to the adopted appropriation ordinance or as |
| 289 | modified by the most recent supplemental appropriations ordinance. This definition is |
| 290 | not intended to create an organization structure for any agency. |
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| 291 | ((EEE.)) FFF. "Serious health condition" means an illness or injury, impairment |
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| 292 | or physical or mental condition that involves one or more of the following: |
| 293 | 1. An acute episode that requires more than three consecutive calendar days of |
| 294 | incapacity and either multiple treatments by a licensed health care provider or at least one |
| 295 | treatment plus follow-up care such as a course of prescription medication; and any |
| 296 | subsequent treatment or period of incapacity relating to the same condition; |
| 297 | 2. A chronic ailment continuing over an extended period of time that requires |
| 298 | periodic visits for treatment by a health care provider and that has the ability to cause |
| 299 | either continuous or intermittent episodes of incapacity; |
| 300 | 3. In-patient care in a hospital, hospice or residential medical care facility or |
| 301 | related out-patient follow-up care; |
| 302 | 4. An ailment requiring multiple medical interventions or treatments by a health |
| 303 | care provider that, if not provided, would likely result in a period of incapacity for more |
| 304 | than three consecutive calendar days; |
| 305 | 5. A permanent or long-term ailment for which treatment might not be effective |
| 306 | but that requires medical supervision by a health care provider; or |
| 307 | 6. Any period of incapacity due to pregnancy or prenatal care. |
| 308 | ((FFF.)) GGG. "Temporary employee" means an employee employed in a |
| 309 | temporary position and in addition, includes an employee serving a probationary period |
| 310 | or is under provisional appointment. Under Section 550 of the charter, temporary |
| 311 | employees shall not be members of the career service. |
| 312 | ((GGG.)) <u>HHH.</u> "Temporary position" means a position that is not a regular |
| 313 | position as defined in this chapter and excludes administrative intern. Temporary |
| | |

314 positions include both term-limited temporary positions as defined in this chapter and short-term (normally less than six months) temporary positions in which a temporary 315 employee works less than nine hundred ten hours in a calendar year in a work unit in 316 which a thirty-five hour work week is standard or less than one thousand forty hours in a 317 calendar year in a work unit in which a forty hour work week is standard, except as 318 provided elsewhere in this chapter. Where the standard work week falls between thirty-319 five and forty hours, the manager, in consultation with the department, is responsible for 320 determining what hour threshold will apply. 321

((HHH.)) III. "Term-limited temporary employee" means a temporary employee 322 who is employed in a term-limited temporary position. Term-limited temporary 323 employees are not members of the career service. Term-limited temporary employees 324 325 may not be employed in term-limited temporary positions longer than three years beyond the date of hire, except that for grant-funded projects capital improvement projects and 326 information systems technology projects the maximum period may be extended up to five 327 years upon approval of the manager. The manager shall maintain a current list of all 328 term-limited temporary employees by department. 329

((III.)) JJJ. "Term-limited temporary position" means a temporary position with
work related to a specific grant, capital improvement project, information systems
technology project or other nonroutine, substantial body of work, for a period greater
than six months. In determining whether a body of work is appropriate for a term-limited
temporary position, the appointing authority will consider the following:

Grant-funded projects: These positions will involve projects or activities that
 are funded by special grants for a specific time or activity. These grants are not regularly
 available to or their receipt predictable by the county;

2. Information systems technology projects: These positions will be needed to
plan and implement new information systems projects for the county. Term-limited
temporary positions may not be used for ongoing maintenance of systems that have been
implemented;

342 3. Capital improvement projects: These positions will involve the management 343 of major capital improvement projects. Term-limited temporary positions may not be 344 used for ongoing management of buildings or facilities once they have been built;

4. Miscellaneous projects: Other significant and substantial bodies of work may
be appropriate for term-limited temporary positions. These bodies of work must be either
nonroutine projects for the department or related to the initiation or cessation of a county
function, project or department;

5. Seasonal positions: These are positions with work for more than six 349 consecutive months, half-time or more, with total hours of at least nine hundred ten in a 350 calendar year in a work unit in which a thirty-five hour work week is standard or at least 351 one thousand forty hours in a calendar year in a work unit in which a forty hour work 352 week is standard, that due to the nature of the work have predictable periods of inactivity 353 exceeding one month. Where the standard work week falls between thirty-five and forty 354 hours, the manager, in consultation with the department, is responsible for determining 355 what hour threshold will apply; and 356

6. Temporary placement in regular positions: These are positions used to back
fill regular positions for six months or more due to a career service employee's absence
such as extended leave or assignment on any of the foregoing time-limited projects.
All appointments to term-limited temporary positions will be made by the
appointing authority in consultation with the manager before the appointment of termlimited temporary employees.

((JJJ.)) KKK. "Volunteer for the county" means an individual who performs 363 service for the county for civic, charitable or humanitarian reasons, without promise, 364 expectation or receipt of compensation from the county for services rendered and who is 365 accepted as a volunteer by the county, except emergency service worker volunteers as 366 described by chapter 38.52 RCW. A "volunteer for the county" may receive reasonable 367 368 reimbursement of expenses or an allowance for expenses actually incurred without losing his or her status as a volunteer. "Volunteer for the county" includes, but is not limited to, 369 a volunteer serving as a board member, officer, commission member, volunteer intern or 370 direct service volunteer. 371

372 ((KKK.)) <u>LLL.</u> "Volunteer intern" means volunteers who are also enrolled full373 time during the regular school year in a program of education, internship or
374 apprenticeship who are receiving scholastic credit or scholastic recognition for
375 participating in the internship.

376 ((LLL.)) <u>MMM.</u> "Work study student" means a student enrolled or accepted for
377 enrollment at a post-secondary institution who, according to a system of need analysis
378 approved by the higher education coordinating board, demonstrates a financial inability,

either parental, familial or personal, to bear the total cost of education for any semester orquarter.

SECTION 3. Employees shall be transitioned to receiving up to of eighteen 381 weeks of King County family and medical Leave under section 5 of this ordinance, which 382 shall run concurrently with leave under the 29 U.S.C. Sec. 2601 et. seq. and chapter 49.78 383 RCW, and other leave laws, as applicable. The manager of the human resources 384 management division shall develop procedures and guidelines to carry out this ordinance. 385 SECTION 4. Ordinance 12014, Section 21, as amended, and K.C.C. 3.12.220, as 386 387 amended, are each hereby amended to read as follows: A. Except for employees covered by subsection G. of this section, employees 388 eligible for leave benefits shall accrue sick leave benefits at the rate of 0.04616 hours for 389 390 each hour in pay status exclusive of overtime up to a maximum of eight hours per

month($(\frac{1}{2})$), except that sick leave shall not begin to accrue until the first of the month

following the month in which the employee commenced employment. No adjustment toreduce sick leave accruals for furloughed employee shall be made as a result of a

budgetary furlough. The employee is not entitled to <u>use</u> sick leave if not previously
earned.

B. During the first six months of service, employees eligible to accrue vacation
leave may, at the appointing authority's discretion, use any accrued days of vacation leave
as an extension of sick leave. If an employee does not work a full six months, any
vacation leave used for sick leave must be reimbursed to the county upon termination.
C. For employees covered by the overtime requirements of the Fair Labor
Standards Act, sick leave may be used in as small as ((one-half hour)) fifteen-minute

increments or as specified in the collective bargaining agreement((, at the discretion of
 the appointing authority)).

404 D. There shall be no limit to the hours of sick leave benefits accrued by an405 eligible employee.

E. Separation from or termination of county employment except by reason of 406 retirement or layoff due to lack of work, funds, efficiency reasons or separation for 407 ((nondisciplinary)) medical reasons, shall cancel all sick leave accrued to the employee as 408 of the date of separation or termination. Should the employee resign in good standing, be 409 410 separated for ((nondisciplinary)) medical reasons or be laid off, and return to county employment within two years, accrued sick leave shall be restored, but the restoration 411 shall not apply where the former employment was in a term-limited temporary position. 412 F.1. Except for employees covered by subsection G. of this section, employees 413 eligible to accrue sick leave and who have successfully completed at least five years of 414 county service and who retire as a result of length of service or who terminate by reason 415 of death shall be paid, or their estates paid or as provided for by Title 11 RCW, as 416 applicable, an amount equal to thirty-five percent of their unused, accumulated sick leave 417 multiplied by the employee's rate of pay in effect upon the date of leaving county 418 employment less mandatory withholdings. This provision is predicated on the 419 requirement that, except with the written approval of the executive, the position, if 420 421 vacated by a nonrepresented employee, shall not be filled until salary savings for the position are accumulated in an amount sufficient to pay the cost of the cash out. For the 422 purposes of this subsection F.1., "retire as a result of length of service" means an 423 424 employee is eligible, applies for and begins drawing a pension from the Law

| 425 | Enforcement Officers and Firefighters (LEOFF), Public Employees' Retirement System |
|-----|--|
| 426 | (PERS), Public Safety Employees' Retirement System (PSERS) or the city of Seattle |
| 427 | Retirement Plan immediately upon terminating county employment. |
| 428 | 2.a. In lieu of the remuneration for unused sick leave at retirement, the manager |
| 429 | of the human resources division, or the manager's designee, may, with equivalent funds, |
| 430 | provide eligible employees with a voluntary employee beneficiary association plan that |
| 431 | provides for reimbursement of retiree and other qualifying medical expenses. Under |
| 432 | K.C.C. 3.12.190.H., in lieu of the remuneration for fifty percent of unused vacation leave |
| 433 | at retirement, the manager may also fund the voluntary employee beneficiary association |
| 434 | plan. |
| 435 | b. The manager shall adopt procedures for the implementation of all voluntary |
| 436 | employee beneficiary association plans. At a minimum, the procedures shall provide |
| 437 | that: |
| 438 | (1) each group of employees hold an election to decide whether to implement |
| 439 | a voluntary employee beneficiary association plan for a defined group of employees. The |
| 440 | determination of the majority of voting employees in a group shall bind the remainder. |
| 441 | Elections for represented employees shall be conducted by the appropriate bargaining |
| 442 | representative. Elections for nonrepresented employees shall be conducted in accordance |
| 443 | with procedures established by the manager; |
| 444 | (2) the manager has discretion to determine the scope of employee groups |
| 445 | voting on whether to adopt a voluntary employee beneficiary association plan. The |
| 446 | manager shall consult with bargaining representatives and elected officials in determining |
| 447 | the scope of voting groups; |
| | 20 |

| 448 | (3) any voluntary employee beneficiary association plan implemented in |
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| 449 | accordance with this subsection F.2. complies with federal tax law. Disbursements in |
| 450 | accordance with this subsection F.2. shall be exempt from withholdings, to the extent |
| 451 | permitted by law; and |
| 452 | (4) employees shall forfeit remuneration under subsection F.1. and 2. of this |
| 453 | section if the employee belongs to a group that has voted to implement a voluntary |
| 454 | employee beneficiary association plan and the employee fails to execute forms that are |
| 455 | necessary to the proper administration of the plan within twelve months of retirement by |
| 456 | reason of length of service, as defined in subsection F.1. of this ((sub))section. |
| 457 | G. Uniformed employees covered under the LEOFF Retirement System-Plan I |
| 458 | shall apply for disability retirement under RCW 41.26.120. |
| 459 | H.1. An employee must use all of his or her accrued sick leave and any donated |
| 460 | sick leave before taking unpaid leave for his or her own health reasons. If the injury or |
| 461 | illness is compensable under the county's workers' compensation program, then the |
| 462 | employee has the option to augment or not augment ((time loss)) wage replacement pay |
| 463 | ((payments)) with the use of accrued sick leave. A furloughed employee shall not be |
| 464 | eligible to take or be paid for sick leave in lieu of taking a budgetary furlough day. |
| 465 | 2. For a leave for family reasons, the employee shall choose at the start of the |
| 466 | leave whether the particular leave would be paid or unpaid; but when an employee |
| 467 | chooses to take paid leave for family reasons he or she may set aside a reserve of up to |
| 468 | eighty hours of accrued sick leave. A furloughed employee who is on county family and |
| 469 | medical leave as provided for in this section shall retain county benefits during furlough |
| 470 | days. |

| 471 | 3. An employee who has exhausted all of his or her sick leave may use accrued |
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| 472 | vacation leave before going on leave of absence without pay, if approved by his or her |
| 473 | appointing authority. A furloughed employee shall not be eligible to take or be paid for |
| 474 | vacation leave in lieu of sick leave in lieu of taking a furlough day. |
| 475 | <u>I.</u> Sick leave shall be used for the following reasons: |
| 476 | ((a.)) <u>1</u> . $((t))$ <u>T</u> he employee's bona fide illness, but an employee who suffers an |
| 477 | occupational illness may not simultaneously collect sick leave and worker's |
| 478 | compensation payments in a total amount greater than the net regular pay of the |
| 479 | employee; |
| 480 | ((b)) <u>2.</u> $((t))$ <u>T</u> he employee's incapacitating injury, but: |
| 481 | (((1))) <u>a.</u> an employee injured on the job may not simultaneously collect sick |
| 482 | leave and worker's compensation payments in a total amount greater than the net regular |
| 483 | pay of the employee, though an employee who chooses not to augment his or her |
| 484 | worker(('))s' compensation ((time loss)) wage replacement pay through the use of sick |
| 485 | leave shall be deemed on unpaid leave status; |
| 486 | (((2))) <u>b</u> . an employee who chooses to augment workers' compensation |
| 487 | payments with the use of accrued sick leave shall notify the safety and workers' |
| 488 | compensation program office in writing at the beginning of the leave; |
| 489 | (((3))) <u>c.</u> an employee may not collect sick leave and workers' compensation |
| 490 | ((time loss payments)) wage replacement pay for physical incapacity due to any injury or |
| 491 | occupational illness that is directly traceable to employment other than with the county; |
| 492 | $((e_{-}))$ <u>d</u> . the employee's exposure to contagious diseases and resulting |
| 493 | quarantine; |

| 494 | $((\mathbf{d}.))$ <u>e.</u> a female employee's temporary disability caused by or contributed to |
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| 495 | by pregnancy and childbirth; |
| 496 | $((e_{\cdot}))$ <u>f</u> . the employee's medical or dental appointments but only if the |
| 497 | employee's appointing authority has approved the use of sick leave for those |
| 498 | appointments; |
| 499 | $((f_{\cdot}))$ <u>g</u> . to care for the employee's child as defined in this chapter if the child |
| 500 | has an illness or health condition which requires treatment or supervision from the |
| 501 | employee; or |
| 502 | ((g. to care for other family members, if: |
| 503 | (1) the employee has been employed by the county for twelve months or more |
| 504 | and has worked a minimum of nine hundred ten hours for a thirty-five-hour employee or |
| 505 | one thousand forty hours for a forty-hour employee in the preceding twelve months; |
| 506 | (2.) the family member is the employee's spouse or domestic partner, the |
| 507 | employee's child, a child of the employee's spouse or domestic partner, the parent of the |
| 508 | employee, employee's spouse or domestic partner or an individual who stands or stood in |
| 509 | loco parentis to the employee, the employee's spouse or domestic partner; and |
| 510 | (3.) the reason for the leave is one of the following: |
| 511 | ii. the care of the employee's child or child of the employee's spouse or |
| 512 | domestic partner whose illness or health condition requires treatment or supervision by |
| 513 | the employee; |
| 514 | iiicare of a family member with a serious health condition. |
| 515 | I. An employee may take a total of up to eighteen work weeks unpaid leave for |
| 516 | his or her own serious health condition, and for family reasons as provided in subsection |

| 517 | H.3.f. and g. of this section, combined, within a twelve-month period. The leave may be |
|-----|--|
| 518 | continuous, which is consecutive days or weeks, or intermittent, which is taken in whole |
| 519 | or partial days as needed. Intermittent leave is subject to the following conditions: |
| 520 | 1. When leave is taken after the birth or placement of a child for adoption or |
| 521 | foster care, an employee may take leave intermittently or on a reduced leave schedule |
| 522 | only if authorized by the employee's appointing authority; |
| 523 | 2. An employee may take leave intermittently or on a reduced schedule when |
| 524 | medically necessary due to a serious health condition of the employee or a family |
| 525 | member of the employee; and |
| 526 | 3. If an employee requests intermittent leave or leave on a reduced leave |
| 527 | schedule under subsection I.2. of this section that is foreseeable based on planned |
| 528 | medical treatment, the appointing authority may require the employee to transfer |
| 529 | temporarily to an available alternative position for which the employee is qualified and |
| 530 | that has equivalent pay and benefits and that better accommodates recurring periods of |
| 531 | leave than the regular position of the employee. |
| 532 | J. Use of donated leave shall run concurrently with the eighteen work week |
| 533 | family medical leave entitlement. |
| 534 | K. The county shall continue its contribution toward health care benefits during |
| 535 | any unpaid leave taken under subsection I. of this section. |
| 536 | L.)) h. for leave qualifying under federal law, state law and King County family |
| 537 | and medical leave. |

| 538 | J. Department management is responsible for the proper administration of the |
|-----|--|
| 539 | sick leave benefit. Verification from a ((licensed)) health care provider may be required |
| 540 | to substantiate the health condition of the employee or family member for leave requests. |
| 541 | ((M. An employee who returns from unpaid family or medical leave within the |
| 542 | time provided in this section is entitled, subject to bona fide layoff provisions, to: |
| 543 | 1.a. the same position he or she held when the leave commenced; or |
| 544 | b. a position with equivalent status, benefits, pay and other terms and |
| 545 | conditions of employment; and |
| 546 | 2. The same seniority accrued before the date on which the leave commenced. |
| 547 | $\frac{N}{N}$) <u>J.</u> Failure to return to work by the expiration date of a leave of absence may |
| 548 | be cause for removal and result in termination of the employee from county service. |
| 549 | NEW SECTION. SECTION 5. There is hereby added to K.K.C chapter 3.12 a |
| 550 | new section to read as follows: |
| 551 | A. King County family and medical leave shall provide eligible employees leave |
| 552 | for qualifying reasons as provided under federal family and medical leave, 29 U.S.C. Sec. |
| 553 | 2601 et. seq. and state family and medical leave, chapter 49.78 RCW. The county shall |
| 554 | continue its contribution toward health care benefits when an employee is on King |
| 555 | County family and medical leave, regardless of whether the employee is in a paid or |
| 556 | unpaid status during the leave. Unless specifically provided for otherwise in county |
| 557 | policy, procedures or guidelines, King County family and medical leave shall incorporate |
| 558 | provisions of federal and state family medical leave laws. |
| 559 | B. An eligible employee may take a total of up to eighteen weeks of King County |
| 560 | family and medical leave within a twelve-month period for either the employee's own |

| 561 | serious health condition or to care for a family member with a serious health condition, if |
|-----|---|
| 562 | the employee has been employed by the county for twelve months or more and has |
| 563 | worked a minimum of nine hundred ten hours for a thirty-five-hour employee and one |
| 564 | thousand forty hours for a forty- hour employee, and: |
| 565 | 1. The family member is the employee's spouse or domestic partner, the |
| 566 | employee's child, a child of the employee's spouse or domestic partner, the parent of the |
| 567 | employee, employee's spouse or domestic partner or an individual standing in loco |
| 568 | parentis to the employee, the employee's spouse or domestic partner; and |
| 569 | 2. The reason for the leave is one of the following: |
| 570 | a. the birth of a son or daughter and care of the newborn child, or placement |
| 571 | with the employee of a son or daughter for adoption or foster care, if the leave is taken |
| 572 | within twelve months of the birth, adoption or placement; |
| 573 | b. the care of the employee's child or child of the employee's spouse or |
| 574 | domestic partner whose illness or health condition requires treatment or supervision by |
| 575 | the employee; |
| 576 | c. the care of a family member with a serious health condition; |
| 577 | d. any other qualifying reason as provided under federal and state family and |
| 578 | medical leave laws. |
| 579 | C.1. King County family and medical leave shall run concurrently with leave |
| 580 | under 29 U.S.C. Sec. 2601 et. seq. and Chapter 49.78 RCW, and other federal and state |
| 581 | leave laws, as applicable. |
| 582 | 2. When leave is taken for the serious health condition of the employee in |
| 583 | conjunction with an occupational injury or illness for which the employee is receiving |

| 584 | workers' compensation wage replacement payments, the leave shall run concurrently |
|-----|--|
| 585 | with leave under the federal and state family and medical leave and King County family |
| 586 | and medical leave. |
| 587 | D. The department is responsible for the proper administration of the King |
| 588 | County family and medical leave benefit. Verification from a health care provider may |
| 589 | be required to certify the health condition of the employee or family member for leave |
| 590 | requests. |
| 591 | E. An employee who returns from King County family and medical leave within |
| 592 | the time provided in this section is entitled, subject to bona fide layoff provisions, to: |
| 593 | 1.a. the same position the employee held when the leave commenced; or |
| 594 | b. a position with equivalent status, benefits, pay and other terms and |
| 595 | conditions of employment; and |
| 596 | 2. The same seniority accrued before the date on which the leave commenced. |
| 597 | F. Failure of an employee to return to work by the expiration date of a leave of |
| 598 | absence may be cause for removal and result in termination of the employee from county |
| 599 | service. |
| 600 | SECTION 6. Severability. If any provision of this ordinance or its application to |
| | |

- any person or circumstance is held invalid, the remainder of the ordinance or the
- application of the provision to other persons or circumstances is not affected.

KING COUNTY COUNCIL KING COUNTY, WASHINGTON

Larry Phillips, Chair

ATTEST:

Anne Noris, Clerk of the Council

APPROVED this _____ day of _____, ____.

Dow Constantine, County Executive

Attachments: None

S1

DRAFT ID

Dec. 7, 2015

nw

Sponsor:

r: Dembowski

Proposed No.: 2015-0496

1 STRIKING AMENDMENT TO PROPOSED ORDINANCE 2015-0496, VERSION

2 <u>1</u>

3 On page 1, beginning on line 7, strike everything through page 28, line 602, and insert:

4 "BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

5 <u>SECTION 1.</u> Findings:

A. King County employees are covered under a number of federal, state and
local laws regarding family and medical leave. Family and medical leave is intended
to allow employees the time they need to focus on serious health conditions that they
or their family members are facing.

10 The laws affecting family and medical leave include: 29 U.S.C. Secs. 2601 et. 11 seq., commonly known as the federal Family and Medical Leave Act ("FMLA"); 42 12 U.S.C. Secs. 12101 et seq., commonly known as the Americans with Disabilities Act 13 Amendments Act of 2008; 38 U.S.C Sec. 4301 et seq., commonly known as the 14 Uniformed Services Employment and Reemployment Rights Act; chapter 49.78 RCW, 15 commonly known as the Washington Family Leave Act ("WFLA"); RCW 49.12.265 16 through 49.12.295, commonly known as the Washington Family Care Act; WAC 162-30-17 020, which is a Washington state regulation relating to pregnancy, childbirth and

pregnancy-related conditions; chapter 49.76 RCW, commonly known as Washington
Domestic Violence Leave; chapter 49.77 RCW, commonly known as the Washington
Military Family Leave Act; and K.C.C 3.12.220, which addresses sick leave and time off
for medical and family reasons. King County family and medical leave ("KCFML")
provides eligible county employees with leave benefits in addition to those provided
under federal and state law.

24 B. FMLA and WFLA provide an eligible employee with twelve weeks of 25 family and medical leave for qualifying reasons; that leave is job-protected, and the 26 employee is entitled to continued health insurance during the period of leave. The 27 twelve weeks of leave provided under FMLA and WFLA run concurrently. If an 28 eligible employee has accrued paid leave, the employee can use that paid leave at the 29 beginning of the leave under FMLA and WFLA. Once an eligible employee has 30 exhausted paid leave, the employee may go into a leave without pay status for the 31 remainder of the employee's leave entitlement.

C. King County provides an eligible employee with eighteen weeks of KCFML,
which is unpaid and includes domestic partners as covered family members. Currently,
KCFML does not begin until the employee has exhausted their accrued paid leave or is in
a leave without pay status.

D. In order to provide consistency for employees in the duration of their family and medical leave, independent of the amount of paid leave they have accrued, and to provide for the efficient administration of all types of family and medical leave, the eighteen weeks of KCFML should run concurrently with leave under FMLA and WFLA. This would provide all eligible county employees with up to eighteen weeks of family

41 and medical leave, which would be paid or unpaid depending upon the employee's paid42 leave accruals.

| 43 | E. A 2014 memorandum of agreement between King County and the King |
|----|--|
| 44 | County Coalition of Unions, which the Council approved by Ordinance 17916 in |
| 45 | November 2014, provided, among other things, that for county employees represented by |
| 46 | the Coalition benefits under KCFML would run concurrently with those provided under |
| 47 | FMLA, instead of consecutively, but only if: the same changes were adopted and |
| 48 | implemented by ordinance for non-represented employees; and the changes were not |
| 49 | implemented for represented employees before July 1, 2015. The parties agreed to "work |
| 50 | together to identify the King County Code language changes necessary to implement this |
| 51 | change." This ordinance makes those code changes. |
| 52 | SECTION 2. Ordinance 12014, Section 5, as amended, and K.C.C. 3.12.010, as |
| 53 | amended, are each hereby amended to read as follows: |
| 54 | For the purposes of this chapter, all words shall have their ordinary and usual |
| 55 | meanings except those defined in this section which shall have, in addition, the following |
| 56 | meanings. In the event of conflict, the specific definitions set forth in this section shall |
| 57 | presumptively, but not conclusively, prevail. |
| 58 | A.1. "Administrative interns" means employees who are: |
| 59 | a. enrolled full-time during the regular school year in a program of education, |
| 60 | internship or apprenticeship; or |
| 61 | b. veterans temporarily working to gain practical workforce experience. |

62 2. All administrative internships in executive departments shall be approved by 63 the manager. Administrative interns are exempt from the career service under Section 64 550 of the charter. 65 B. "Appointing authority" means the county council, the executive, chief officers 66 of executive departments and administrative offices, or division managers having 67 authority to appoint or to remove persons from positions in the county service. 68 C. "Basis of merit" means the value, excellence or superior quality of an 69 individual's work performance, as determined by a structured process comparing the 70 employee's performance against defined standards and, where possible, the performance

71 of other employees of the same or similar class.

D. "Board" means the county personnel board established by Section 540 of thecharter.

E. "Budgetary furlough" means a circumstance in which projected county revenues are determined to be insufficient to fully fund county agency operations and, in order either to achieve budget savings or to meet unallocated budget reductions, which are commonly known as contras, or both, cost savings may be achieved through reduction in days or hours of service, resulting in placing an employee for one or more days in a temporary furlough status without duties and without pay.

F. "Career service employee" means a county employee appointed to a career
service position as a result of the selection procedure provided for in this chapter, and
who has completed the probationary period.

G. "Career service position" means all positions in the county service except for
those that are designated by Section 550 of the charter as follows: all elected officers; the

- 4 -Page 36

85 county auditor, the clerk and all other employees of the county council; the county 86 administrative officer; the chief officer of each executive department and administrative 87 office; the members of all boards and commissions; the chief economist and other 88 employees of the office economic and financial analysis; administrative assistants for the 89 executive and one administrative assistant each for the county administrative officer, the 90 county auditor, the county assessor, the chief officer of each executive department and 91 administrative office and for each board and commission; a chief deputy for the county 92 assessor; one confidential secretary each for the executive, the chief officer of each 93 executive department and administrative office, and for each administrative assistant 94 specified in this section; all employees of those officers who are exempted from the 95 provisions of this chapter by the state constitution; persons employed in a professional or 96 scientific capacity to conduct a special inquiry, investigation or examination; part-time 97 and temporary employees; administrative interns; election precinct officials; all persons 98 serving the county without compensation; physicians; surgeons; dentists; medical interns; 99 and student nurses and inmates employed by county hospitals, tuberculosis sanitariums 100 and health departments of the county. 101 Divisions in executive departments and administrative offices as determined by

the county council shall be considered to be executive departments for the purpose ofdetermining the applicability of Section 550 of the charter.

All part-time employees shall be exempted from career service membership
except, all part-time employees employed at least half time or more, as defined by
ordinance, shall be members of the career service.

107 H. "Charter" means the King County Charter, as amended.

I. "Child" means a biological, adopted or foster child, a stepchild, a legal ward ora child of an employee standing in loco parentis to the child, who is:

110 1. Under eighteen years of age; or

111 2. Eighteen years of age or older and incapable of self care because of a mental112 or physical disability.

J. "Class" or "classification" means a position or group of positions, established under authority of this chapter, sufficiently similar in respect to the duties, responsibilities and authority thereof, that the same descriptive title may be used to designate each position allocated to the class.

117 K. "Classification plan" means the arrangement of positions into classifications
118 together with specifications describing each classification.

L. "Compensatory time" means time off granted with pay in lieu of pay for work performed either on an authorized overtime basis or work performed on a holiday that is normally scheduled as a day off. Such compensatory time shall be granted on the basis of time and one-half.

123 M. "Competitive employment" means a position established in the county budget 124 and that requires at least twenty-six weeks of service per year as the work schedule 125 established for the position.

N. "Council" means the County Council as established by Article 2 of the charter.
O. "County" means King County and any other organization that is legally

128 governed by the county with respect to personnel matters.

P. "Developmental disability" means a developmental disability, as defined in
RCW 71A.10.020(2), as amended, attributable to mental retardation, cerebral palsy,

| 131 | epilepsy, autism or other neurological or other condition of an individual found by the |
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| 132 | secretary of the Washington state Department of Social and Health Services, or the |
| 133 | secretary's designee, to be closely related to mental retardation or to require treatment |
| 134 | similar to that required for individuals with mental retardation, which disability originates |
| 135 | before the individual attains age eighteen, that has continued or can be expected to |
| 136 | continue indefinitely and that constitutes a substantial handicap for the individual. |
| 137 | Q. "Direct cost" means the cost aggregate of the actual weighted average cost of |
| 138 | insured benefits, less any administrative cost therefore. Any payments to part-time and |
| 139 | temporary employees under this chapter shall not include any administrative overhead |
| 140 | charges applicable to administrative offices and executive departments. |
| 141 | R. "Director" means the manager of the human resources management division. |
| 142 | S. "Division" means the human resources management division or its successor |
| 143 | agency. |
| 144 | T. "Domestic partners" are two people in a domestic partnership, one of whom is |
| 145 | a county employee. |
| 146 | U. "Domestic partnership" is a relationship whereby two people: |
| 147 | 1. Have a close personal relationship; |
| 148 | 2. Are each other's sole domestic partner and are responsible for each other's |
| 149 | common welfare; |
| 150 | 3. Share the same regular and permanent residence; |
| 151 | 4. Are jointly responsible for basic living expenses which means the cost of |
| 152 | basic food, shelter and any other expenses of a domestic partner that are paid at least in |
| 153 | part by a program or benefit for which the partner qualified because of the domestic |
| | |

| 154 | partnership. The individuals need not contribute equally or jointly to the cost of these |
|-----|--|
| 155 | expenses as long as they agree that both are responsible for the cost; |
| 156 | 5. Are not married to anyone; |
| 157 | 6. Are each eighteen years of age or older; |
| 158 | 7. Are not related by blood closer than would bar marriage in the state of |
| 159 | Washington; |
| 160 | 8. Were mentally competent to consent to contract when the domestic |
| 161 | partnership began. |
| 162 | V. "Employed at least half time or more" means employed in a regular position |
| 163 | that has an established work schedule of not less than one-half the number of hours of the |
| 164 | full-time positions in the work unit in which the employee is assigned, or when viewed |
| 165 | on a calendar year basis, nine hundred ten hours or more in a work unit in which a work |
| 166 | week of more than thirty-five but less than forty hours is standard or one thousand forty |
| 167 | hours or more in a work unit in which a forty hour work week is standard. If the standard |
| 168 | work week hours within a work unit varies (employees working both thirty five and forty |
| 169 | hours) the manager, in consultation with the department, is responsible for determining |
| 170 | what hour threshold applies. |
| 171 | W. "Employee" means any person who is employed in a career service position |
| 172 | or exempt position. |
| 173 | X. "Executive" means the county executive, as established by Article 3 of the |
| 174 | charter. |

- Y. "Exempt employee" means an employee employed in a position that is not a
 career service position under Section 550 of the charter. Exempt employees serve at the
 pleasure of the appointing authority.
- Z. "Exempt position" means any position excluded as a career service position by
 Section 550 of the charter. Exempt positions are positions to which appointments may be
 made directly without a competitive hiring process.
- 181 AA. "Full-time regular employee" means an employee employed in a full-time
 182 regular position and, for full-time career service positions, is not serving a probationary
 183 period.
- BB. "Full-time regular position" means a regular position that has an established work schedule of not less than thirty-five hours per week in those work units in which a thirty-five hour week is standard, or of not less than forty hours per week in those work units in which a forty-hour week is standard.
- 188 CC. "Furlough day" means a day for which an employee shall perform no work
 189 and shall receive no pay due to an emergency budget crisis necessitating emergency
 190 budget furloughs.
- DD. "Furloughed employee" means an employee who is placed in a temporary
 status without duties and without pay due to a financial emergency necessitating budget
 reductions.
- EE. "Grievance" means an issue raised by an employee relating to the interpretation of rights, benefits, or condition of employment as contained in the administrative rules, collective bargaining agreement or procedures, or all three, for the career service.

| 198 | FF. "Immediate family," as used in K.C.C. 3.12.210, means spouse, child, parent, |
|-----|--|
| 199 | son-in-law, daughter-in-law, grandparent, grandchild, sibling, domestic partner and the |
| 200 | child, parent, sibling, grandparent or grandchild of the spouse or domestic partner. |
| 201 | GG. "Incentive increase" means an increase to an employee's base salary within |
| 202 | the assigned pay range, based on demonstrated performance. |
| 203 | HH. "Integrated work setting" means a work setting with no more than eight |
| 204 | persons with developmental disabilities or with the presence of a sensory, mental or |
| 205 | physical handicap as specified in K.C.C. 3.12.180. This definition refers to all county |
| 206 | offices, field locations and other work sites at which supported employees work |
| 207 | alongside employees who are not persons with development disabilities employed in |
| 208 | permanent county positions. |
| 209 | II. "King County family and medical leave" means a leave of absence taken |
| 210 | under section 4 of this ordinance. |
| 211 | JJ. "Life-giving and life-saving procedures" means a medically-supervised |
| 212 | procedure involving the testing, sampling, or donation of blood, organs, fluids, tissues |
| 213 | and other human body components for the purposes of donation without compensation to |
| 214 | a person for a medically necessary treatment. |
| 215 | ((JJ.)) <u>KK.</u> "Manager" means the manager of the human resources division* or its |
| 216 | successor agency. |
| 217 | ((KK.)) <u>LL.</u> "Marital status" means the presence or absence of a marital |
| 218 | relationship and includes the status of married, separated, divorced, engaged, widowed, |

single or cohabiting.

((LL.)) <u>MM.</u> "Part-time employee" means an employee employed in a part-time
position. Under Section 550 of the charter, part-time employees are not members of the
career service.

223 ((MM.)) NN. "Part-time position" means an other than a regular position in 224 which the part-time employee is employed less than half time, that is less than nine 225 hundred ten hours in a calendar year in a work unit in which a thirty-five hour work week 226 is standard or less than one thousand forty hours in a calendar year in a work unit in 227 which a forty-hour work week is standard, except as provided elsewhere in this chapter. 228 Where the standard work week falls between thirty-five and forty hours, the manager, in 229 consultation with the department, is responsible for determining what hour threshold will 230 apply. Part-time position excludes administrative intern.

((NN.)) <u>OO.</u> "Part-time regular employee" means an employee employed in a
part-time regular position and, for part-time career service positions, is not serving a
probationary period. Under Section 550 of the charter, such part-time regular employees
are members of the career service.

235 $((\Theta -))$ PP. "Part-time regular position" means a regular position in which the 236 part-time regular employee is employed for at least nine hundred ten hours but less than a 237 full-time basis in a calendar year in a work unit in which a thirty-five hour work week is 238 standard or for at least one thousand forty hours but less than a full-time basis in a 239 calendar year in a work unit in which a forty-hour work week is standard. Where the 240 standard work week falls between thirty-five and forty hours, the manager, in 241 consultation with the department, is responsible for determining what hour threshold will 242 apply.

| 243 | ((PP.)) QQ. "Pay plan" means a systematic schedule of numbered pay ranges |
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| 244 | with minimum, maximum and intermediate steps for each pay range, a schedule of |
| 245 | assignment of each classification to a numbered pay range and rules for administration. |
| 246 | ((QQ.)) <u>RR.</u> "Pay range" means one or more pay rates representing the minimum, |
| 247 | maximum and intermediate steps assigned to a classification. |
| 248 | ((RR.)) <u>SS.</u> "Pay range adjustment" means the adjustment of the numbered pay |
| 249 | range of a classification to another numbered pay range in the schedule based on a |
| 250 | classification change, competitive pay data or other significant factors. |
| 251 | ((SS.)) <u>TT.</u> "Personnel guidelines" means only those operational procedures |
| 252 | promulgated by the manager necessary to implement personnel policies or requirements |
| 253 | previously stipulated by ordinance or the charter. Such personnel guidelines shall be |
| 254 | applicable only to employees assigned to executive departments and administrative |
| 255 | agencies. |
| 256 | $((\underline{TT.}))$ <u>UU.</u> "Position" means a group of current duties and responsibilities |
| 257 | assigned by competent authority requiring the employment of one person. |
| 258 | ((UU.)) <u>VV.</u> "Probationary employee" means an employee serving a probationary |
| 259 | period in a regular career service position. Probationary employees are temporary |
| 260 | employees and excluded from career service under Section 550 of the charter. |
| 261 | ((VV.)) <u>WW.</u> "Probationary period" means a period of time, as determined by the |
| 262 | director, for assessing whether an individual is qualified for a career service position to |
| 263 | which the employee has been newly appointed or has moved from another position, |
| 264 | whether through promotion, demotion or transfer, except as provided in K.C.C. 3.12.100. |

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((WW.)) XX. "Probationary period salary increase" means a within-range salary 265 266 increase from one step to the next highest step upon satisfactory completion of the 267 probationary period. 268 $((XX_{\tau}))$ YY. "Promotion" means the movement of an employee to a position in a 269 classification having a higher maximum salary. 270 ((YY.)) ZZ. "Provisional appointment" means an appointment made in the 271 absence of a list of candidates certified as qualified by the manager. Only the manager 272 may authorize a provisional appointment. An appointment to this status is limited to six 273 months. 274 ((ZZ.)) <u>AAA.</u> "Provisional employee" means an employee serving by provisional 275 appointment in a regular career service position. Provisional employees are temporary 276 employees and excluded from career service under Section 550 of the charter. 277 ((AAA.)) BBB. "Recruiting step" means the first step of the salary range 278 allocated to a class unless otherwise authorized by the executive. 279 ((BBB.)) CCC. "Regular position" means a position established in the county 280 budget and identified within a budgetary unit's authorized full time equivalent (FTE) 281 level as set out in the budget detail report. 282 ((CCC.)) DDD. "Salary or pay rate" means an individual dollar amount that is 283 one of the steps in a pay range paid to an employee based on the classification of the 284 position occupied. 285 ((DDD.)) EEE. "Section" means an agency's budget unit comprised of a 286 particular project program or line of business as described in the budget detail plan for 287 the previous fiscal period as attached to the adopted appropriation ordinance or as

- modified by the most recent supplemental appropriations ordinance. This definition isnot intended to create an organization structure for any agency.
- ((EEE.)) <u>FFF.</u> "Serious health condition" means an illness or injury, impairment
 or physical or mental condition that involves one or more of the following:
- 1. An acute episode that requires more than three consecutive calendar days of
- incapacity and either multiple treatments by a licensed health care provider or at least one
- treatment plus follow-up care such as a course of prescription medication; and any
- subsequent treatment or period of incapacity relating to the same condition;
- 296 2. A chronic ailment continuing over an extended period of time that requires 297 periodic visits for treatment by a health care provider and that has the ability to cause 298 either continuous or intermittent episodes of incapacity;
- 3. In-patient care in a hospital, hospice or residential medical care facility or
 related out-patient follow-up care;
- 4. An ailment requiring multiple medical interventions or treatments by a health
 care provider that, if not provided, would likely result in a period of incapacity for more
 than three consecutive calendar days;
- 304 5. A permanent or long-term ailment for which treatment might not be effective305 but that requires medical supervision by a health care provider; or
- 306 6. Any period of incapacity due to pregnancy or prenatal care.
- 307 ((FFF.)) <u>GGG.</u> "Temporary employee" means an employee employed in a
- 308 temporary position and in addition, includes an employee serving a probationary period
- 309 or is under provisional appointment. Under Section 550 of the charter, temporary
- 310 employees shall not be members of the career service.

311 ((GGG.)) HHH. "Temporary position" means a position that is not a regular 312 position as defined in this chapter and excludes administrative intern. Temporary 313 positions include both term-limited temporary positions as defined in this chapter and 314 short-term (normally less than six months) temporary positions in which a temporary 315 employee works less than nine hundred ten hours in a calendar year in a work unit in 316 which a thirty-five hour work week is standard or less than one thousand forty hours in a 317 calendar year in a work unit in which a forty hour work week is standard, except as 318 provided elsewhere in this chapter. Where the standard work week falls between thirty-319 five and forty hours, the manager, in consultation with the department, is responsible for 320 determining what hour threshold will apply. 321 ((HHH.)) III. "Term-limited temporary employee" means a temporary employee

who is employed in a term-limited temporary position. Term-limited temporary employees are not members of the career service. Term-limited temporary employees may not be employed in term-limited temporary positions longer than three years beyond the date of hire, except that for grant-funded projects capital improvement projects and information systems technology projects the maximum period may be extended up to five years upon approval of the manager. The manager shall maintain a current list of all term-limited temporary employees by department.

((III.)) <u>JJJ.</u> "Term-limited temporary position" means a temporary position with
work related to a specific grant, capital improvement project, information systems
technology project or other nonroutine, substantial body of work, for a period greater
than six months. In determining whether a body of work is appropriate for a term-limited
temporary position, the appointing authority will consider the following:

Grant-funded projects: These positions will involve projects or activities that
 are funded by special grants for a specific time or activity. These grants are not regularly
 available to or their receipt predictable by the county;

2. Information systems technology projects: These positions will be needed to
plan and implement new information systems projects for the county. Term-limited
temporary positions may not be used for ongoing maintenance of systems that have been
implemented;

341 3. Capital improvement projects: These positions will involve the management
342 of major capital improvement projects. Term-limited temporary positions may not be
343 used for ongoing management of buildings or facilities once they have been built;

4. Miscellaneous projects: Other significant and substantial bodies of work may
be appropriate for term-limited temporary positions. These bodies of work must be either
nonroutine projects for the department or related to the initiation or cessation of a county
function, project or department;

348 5. Seasonal positions: These are positions with work for more than six 349 consecutive months, half-time or more, with total hours of at least nine hundred ten in a 350 calendar year in a work unit in which a thirty-five hour work week is standard or at least 351 one thousand forty hours in a calendar year in a work unit in which a forty hour work 352 week is standard, that due to the nature of the work have predictable periods of inactivity 353 exceeding one month. Where the standard work week falls between thirty-five and forty 354 hours, the manager, in consultation with the department, is responsible for determining 355 what hour threshold will apply; and

6. Temporary placement in regular positions: These are positions used to back
fill regular positions for six months or more due to a career service employee's absence
such as extended leave or assignment on any of the foregoing time-limited projects.
All appointments to term-limited temporary positions will be made by the
appointing authority in consultation with the manager before the appointment of termlimited temporary employees.

362 ((JJJ.)) KKK. "Volunteer for the county" means an individual who performs 363 service for the county for civic, charitable or humanitarian reasons, without promise, 364 expectation or receipt of compensation from the county for services rendered and who is 365 accepted as a volunteer by the county, except emergency service worker volunteers as 366 described by chapter 38.52 RCW. A "volunteer for the county" may receive reasonable 367 reimbursement of expenses or an allowance for expenses actually incurred without losing 368 his or her status as a volunteer. "Volunteer for the county" includes, but is not limited to, a volunteer serving as a board member, officer, commission member, volunteer intern or 369 370 direct service volunteer.

371 ((KKK.)) <u>LLL.</u> "Volunteer intern" means volunteers who are also enrolled full372 time during the regular school year in a program of education, internship or
373 apprenticeship who are receiving scholastic credit or scholastic recognition for
374 participating in the internship.

375 ((<u>LLL.</u>)) <u>MMM.</u> "Work study student" means a student enrolled or accepted for
376 enrollment at a post-secondary institution who, according to a system of need analysis
377 approved by the higher education coordinating board, demonstrates a financial inability,

either parental, familial or personal, to bear the total cost of education for any semester orquarter.

380 <u>SECTION 3.</u> Ordinance 12014, Section 21, as amended, and K.C.C. 3.12.220, as
 381 amended, are each hereby amended to read as follows:

382 A. Except for employees covered by subsection G. of this section, employees 383 eligible for leave benefits shall accrue sick leave benefits at the rate of 0.04616 hours for 384 each hour in pay status exclusive of overtime up to a maximum of eight hours per 385 $\operatorname{month}((\frac{1}{2}))$, except that sick leave shall not begin to accrue until the first of the month 386 following the month in which the employee commenced employment. No adjustment to 387 reduce sick leave accruals for furloughed employee shall be made as a result of a 388 budgetary furlough. The employee is not entitled to use sick leave if not previously 389 earned.

390 B. During the first six months of service, employees eligible to accrue vacation 391 leave may, at the appointing authority's discretion, use any accrued days of vacation leave 392 as an extension of sick leave. If an employee does not work a full six months, any 393 vacation leave used for sick leave must be reimbursed to the county upon termination. 394 C. For employees covered by the overtime requirements of the Fair Labor 395 Standards Act, sick leave may be used in as small as ((one half hour)) fifteen-minute 396 increments or as specified in the collective bargaining agreement((, at the discretion of 397 the appointing authority)).

398 D. There shall be no limit to the hours of sick leave benefits accrued by an399 eligible employee.

| 400 | E. Separation from or termination of county employment except by reason of |
|-----|---|
| 401 | retirement or layoff due to lack of work, funds, efficiency reasons or separation for |
| 402 | ((nondisciplinary)) medical reasons, shall cancel all sick leave accrued to the employee as |
| 403 | of the date of separation or termination. Should the employee resign in good standing, be |
| 404 | separated for ((nondisciplinary)) medical reasons or be laid off, and return to county |
| 405 | employment within two years, accrued sick leave shall be restored, but the restoration |
| 406 | shall not apply where the former employment was in a term-limited temporary position. |
| 407 | F.1. Except for employees covered by subsection G. of this section, employees |
| 408 | eligible to accrue sick leave and who have successfully completed at least five years of |
| 409 | county service and who retire as a result of length of service or who terminate by reason |
| 410 | of death shall be paid, or their estates paid or as provided for by Title 11 RCW, as |
| 411 | applicable, an amount equal to thirty-five percent of their unused, accumulated sick leave |
| 412 | multiplied by the employee's rate of pay in effect upon the date of leaving county |
| 413 | employment less mandatory withholdings. This provision is predicated on the |
| 414 | requirement that, except with the written approval of the executive, the position, if |
| 415 | vacated by a nonrepresented employee, shall not be filled until salary savings for the |
| 416 | position are accumulated in an amount sufficient to pay the cost of the cash out. For the |
| 417 | purposes of this subsection F.1., "retire as a result of length of service" means an |
| 418 | employee is eligible, applies for and begins drawing a pension from the Law |
| 419 | Enforcement Officers and Firefighters (LEOFF), Public Employees' Retirement System |
| 420 | (PERS), Public Safety Employees' Retirement System (PSERS) or the city of Seattle |
| 421 | Retirement Plan immediately upon terminating county employment. |

2.a. In lieu of the remuneration for unused sick leave at retirement, the manager 423 of the human resources division, or the manager's designee, may, with equivalent funds, 424 provide eligible employees with a voluntary employee beneficiary association plan that 425 provides for reimbursement of retiree and other qualifying medical expenses. Under 426 K.C.C. 3.12.190.H., in lieu of the remuneration for fifty percent of unused vacation leave 427 at retirement, the manager may also fund the voluntary employee beneficiary association 428 plan. 429 b. The manager shall adopt procedures for the implementation of all voluntary 430 employee beneficiary association plans. At a minimum, the procedures shall provide

431 that:

432 (1) each group of employees hold an election to decide whether to implement 433 a voluntary employee beneficiary association plan for a defined group of employees. The 434 determination of the majority of voting employees in a group shall bind the remainder. 435 Elections for represented employees shall be conducted by the appropriate bargaining 436 representative. Elections for nonrepresented employees shall be conducted in accordance 437 with procedures established by the manager;

438 (2) the manager has discretion to determine the scope of employee groups 439 voting on whether to adopt a voluntary employee beneficiary association plan. The 440 manager shall consult with bargaining representatives and elected officials in determining 441 the scope of voting groups;

442 (3) any voluntary employee beneficiary association plan implemented in 443 accordance with this subsection F.2. complies with federal tax law. Disbursements in

444 accordance with this subsection F.2. shall be exempt from withholdings, to the extent445 permitted by law; and

(4) employees shall forfeit remuneration under subsection F.1. and 2. of this
section if the employee belongs to a group that has voted to implement a voluntary
employee beneficiary association plan and the employee fails to execute forms that are
necessary to the proper administration of the plan within twelve months of retirement by
reason of length of service, as defined in subsection F.1. of this ((sub))section.

G. Uniformed employees covered under the LEOFF Retirement System-Plan I
shall apply for disability retirement under RCW 41.26.120.

H.1. An employee must use all of his or her accrued sick leave and any donated sick leave before taking unpaid leave for his or her own health reasons. If the injury or illness is compensable under the county's workers' compensation program, then the employee has the option to augment or not augment ((time loss)) wage replacement pay ((payments)) with the use of accrued sick leave. A furloughed employee shall not be eligible to take or be paid for sick leave in lieu of taking a budgetary furlough day.

2. For a leave for family reasons, the employee shall choose at the start of the
leave whether the particular leave would be paid or unpaid; but when an employee
chooses to take paid leave for family reasons he or she may set aside a reserve of up to
eighty hours of accrued sick leave. A furloughed employee who is on county family and
medical leave as provided for in this section shall retain county benefits during furlough
days.

465 3. An employee who has exhausted all of his or her sick leave may use accrued
466 vacation leave before going on leave of absence without pay, if approved by his or her

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| 467 | appointing authority. A furloughed employee shall not be eligible to take or be paid for |
|-----|---|
| 468 | vacation leave in lieu of sick leave in lieu of taking a furlough day. |
| 469 | <u>I.</u> Sick leave ((shall)) may be used only for the following reasons: |
| 470 | $((a_{\cdot}))$ <u>1</u> . $((t))$ <u>T</u> he employee's bona fide illness, but an employee who suffers an |
| 471 | occupational illness may not simultaneously collect sick leave and worker's |
| 472 | compensation payments in a total amount greater than the net regular pay of the |
| 473 | employee; |
| 474 | $((b_{\cdot}))$ <u>2</u> . $((t))$ <u>T</u> he employee's incapacitating injury, but: |
| 475 | (((1))) <u>a.</u> an employee injured on the job may not simultaneously collect sick |
| 476 | leave and worker's compensation payments in a total amount greater than the net regular |
| 477 | pay of the employee, though an employee who chooses not to augment his or her |
| 478 | worker(('))s' compensation ((time loss)) wage replacement pay through the use of sick |
| 479 | leave shall be deemed on unpaid leave status; |
| 480 | (((2))) <u>b</u> . an employee who chooses to augment workers' compensation |
| 481 | payments with the use of accrued sick leave shall notify the safety and workers' |
| 482 | compensation program office in writing at the beginning of the leave; and |
| 483 | (((3))) <u>c.</u> an employee may not collect sick leave and workers' compensation |
| 484 | ((time loss payments)) wage replacement pay for physical incapacity due to any injury or |
| 485 | occupational illness that is directly traceable to employment other than with the county; |
| 486 | ((e,)) <u>3.</u> $((t))$ <u>The employee's exposure to contagious diseases and resulting</u> |
| 487 | quarantine; |
| 488 | ((da)) <u>4</u> . <u>A</u> female employee's temporary disability caused by or contributed to |
| 489 | by pregnancy and childbirth; |
| | |

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| 490 | $((e_{\cdot}))$ <u>5.</u> $((t))$ <u>The employee's medical or dental appointments but only if the</u> |
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| 491 | employee's appointing authority has approved the use of sick leave for those |
| 492 | appointments; |
| 493 | $((f_{\cdot}))$ <u>6</u> . $((f_{\cdot}))$ <u>T</u> o care for the employee's child as defined in this chapter if the |
| 494 | child has an illness or health condition which requires treatment or supervision from the |
| 495 | employee; or |
| 496 | ((g. to care for other family members, if: |
| 497 | (1) the employee has been employed by the county for twelve months or more |
| 498 | and has worked a minimum of nine hundred ten hours for a thirty five hour employee or |
| 499 | one thousand forty hours for a forty-hour employee in the preceding twelve months; |
| 500 | (2.) the family member is the employee's spouse or domestic partner, the |
| 501 | employee's child, a child of the employee's spouse or domestic partner, the parent of the |
| 502 | employee, employee's spouse or domestic partner or an individual who stands or stood in |
| 503 | loco parentis to the employee, the employee's spouse or domestic partner; and |
| 504 | (3.) the reason for the leave is one of the following: |
| 505 | ii. the care of the employee's child or child of the employee's spouse or |
| 506 | domestic partner whose illness or health condition requires treatment or supervision by |
| 507 | the employee; |
| 508 | iiicare of a family member with a serious health condition. |
| 509 | I. An employee may take a total of up to eighteen work weeks unpaid leave for |
| 510 | his or her own serious health condition, and for family reasons as provided in subsection |
| 511 | H.3.f. and g. of this section, combined, within a twelve-month period. The leave may be |

| 512 | continuous, which is consecutive days or weeks, or intermittent, which is taken in whole |
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| 513 | or partial days as needed. Intermittent leave is subject to the following conditions: |
| 514 | 1. When leave is taken after the birth or placement of a child for adoption or |
| 515 | foster care, an employee may take leave intermittently or on a reduced leave schedule |
| 516 | only if authorized by the employee's appointing authority; |
| 517 | 2. An employee may take leave intermittently or on a reduced schedule when |
| 518 | medically necessary due to a serious health condition of the employee or a family |
| 519 | member of the employee; and |
| 520 | 3. If an employee requests intermittent leave or leave on a reduced leave |
| 521 | schedule under subsection I.2. of this section that is foreseeable based on planned |
| 522 | medical treatment, the appointing authority may require the employee to transfer |
| 523 | temporarily to an available alternative position for which the employee is qualified and |
| 524 | that has equivalent pay and benefits and that better accommodates recurring periods of |
| 525 | leave than the regular position of the employee. |
| 526 | J. Use of donated leave shall run concurrently with the eighteen work week |
| 527 | family medical leave entitlement. |
| 528 | K. The county shall continue its contribution toward health care benefits during |
| 529 | any unpaid leave taken under subsection I. of this section. |
| 530 | L.)) 7. For family and medical leave available under federal law, state law or |
| 531 | King County ordinance. |
| 532 | J. Department management is responsible for the proper administration of the |
| 533 | sick leave benefit. Verification from a ((licensed)) health care provider may be required |
| 534 | to substantiate the health condition of the employee or family member for leave requests. |
| | |

| 535 | ((M. An employee who returns from unpaid family or medical leave within the |
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| 536 | time provided in this section is entitled, subject to bona fide layoff provisions, to: |
| 537 | 1.a. the same position he or she held when the leave commenced; or |
| 538 | b. a position with equivalent status, benefits, pay and other terms and |
| 539 | conditions of employment; and |
| 540 | 2. The same seniority accrued before the date on which the leave commenced. |
| 541 | N.)) <u>J.</u> Failure to return to work by the expiration date of a leave of absence may |
| 542 | be cause for removal and result in termination of the employee from county service. |
| 543 | NEW SECTION. SECTION 4. There is hereby added to K.K.C. chapter 3.12 a |
| 544 | new section to read as follows: |
| 545 | A. An employee may take a total of up to eighteen weeks of King County family |
| 546 | and medical leave within a twelve-month period for either the employee's own serious |
| 547 | health condition or to care for a family member with a serious health condition, if the |
| 548 | employee has been employed by the county for twelve months or more and has worked a |
| 549 | minimum of nine hundred ten hours for a thirty-five-hour employee and one thousand |
| 550 | forty hours for a forty- hour employee, and: |
| 551 | 1. The family member is the employee's spouse or domestic partner, the |
| 552 | employee's child, a child of the employee's spouse or domestic partner, the parent of the |
| 553 | employee or the employee's spouse or domestic partner, or an individual who stood in |
| 554 | loco parentis to the employee or the employee's spouse or domestic partner; and |
| 555 | 2. The reason for the leave is one of the following: |

| 556 | a. the birth of a son or daughter and care of the newborn child, or placement |
|-----|---|
| 557 | with the employee of a son or daughter for adoption or foster care, if the leave is taken |
| 558 | within twelve months of the birth, adoption or placement; |
| 559 | b. the care of the employee's child or child of the employee's spouse or |
| 560 | domestic partner whose illness or health condition requires treatment or supervision by |
| 561 | the employee; |
| 562 | c. the care of a family member with a serious health condition; or |
| 563 | d. any qualifying reason under federal family and medical leave law, 29 U.S.C. |
| 564 | Sec. 2601 et seq., or state family and medical leave law, chapter 49.78 RCW. |
| 565 | B. King County family and medical leave may be taken intermittently to the |
| 566 | same extent permitted under federal and state family and medical leave laws. |
| 567 | C.1. King County family and medical leave shall run concurrently with leave |
| 568 | under 29 U.S.C. Sec. 2601 et seq., and chapter 49.78 RCW, and any other leaves that are |
| 569 | available under federal or state law. |
| 570 | 2. When leave is taken for the serious health condition of the employee in |
| 571 | conjunction with an occupational injury or illness for which the employee is receiving |
| 572 | workers' compensation wage replacement payments, the leave shall run concurrently |
| 573 | with leave under the federal and state family and medical leave and King County family |
| 574 | and medical leave. |
| 575 | D. The department is responsible for the proper administration of the King |
| 576 | County family and medical leave benefit. Verification from a health care provider may |
| 577 | be required to certify the health condition of the employee or family member for leave |
| 578 | requests. |
| | |

| 579 | E. The county shall continue its contribution toward health care benefits when an |
|-----|---|
| 580 | employee is on King County family and medical leave, regardless of whether the |
| 581 | employee is in a paid or unpaid status during the leave. |
| 582 | F. An employee who returns from King County family and medical leave within |
| 583 | the time provided in this section is entitled to the same job protection as an employee |
| 584 | returning from leave under 29 U.S.C. Sec. 2601 et seq., subject to reductions-in-force |
| 585 | provisions as specified in K.C.C. 3.12.300. |
| 586 | F. Failure of an employee to return to work by the expiration date of a leave of |
| 587 | absence may be cause for termination of the employee from county service. |
| 588 | SECTION 5. The county executive shall develop procedures and guidelines to |
| 589 | carry out this ordinance. |
| 590 | SECTION 6. This ordinance takes effect August 1, 2016. |
| | |

591 <u>SECTION 7.</u> Severability. If any provision of this ordinance or its application to

any person or circumstance is held invalid, the remainder of the ordinance or the

application of the provision to other persons or circumstances is not affected."

- **594 EFFECT:**
- Supplements the findings with a reference to the 2014 MOA with the King
 County Coalition of Unions.
- 597 **2.** Shortens the definition of "King County family and medical leave" by
- 598 removing the content that is covered in section 4 of the ordinance.
- 599 3. Deletes the original section 3 because its first sentence is covered elsewhere in
 600 the ordinance and its second sentence is moved to new section 5.
- 601 4. Sets an effective date of August 1, 2016 (a date suggested by the Human
- Resources Division), to allow sufficient time for the County to prepare for
 countywide implementation of the ordinance.
- 603 **countywide implementation of the ordinance.**
- Modifies the ordinance to reflect current practices and to improve clarity
 and readability.

T1

Dec. 7, 2015

nw

Sponsor:

Dembowski

Proposed No.: 2015-0496

1 TITLE AMENDMENT TO PROPOSED ORDINANCE 2015-0496, VERSION 1

2 On page 1, beginning on line 1, strike lines 1 through 6, and insert:

| 3 | "AN ORDINANCE relating to employee sick leave and family and |
|----|--|
| 4 | medical leave; making King County family and medical leave run |
| 5 | concurrently with federal and state family and medical leave; |
| 6 | making other changes in King County family and medical leave |
| 7 | and sick leave; making technical corrections; amending Ordinance |
| 8 | 12014, Section 5, as amended, and K.C.C. 3.12.010 and Ordinance |
| 9 | 12014, Section 21, as amended, and K.C.C. 3.12.220 and adding a |
| 10 | new section to K.C.C chapter 3.12." |
| 11 | EFFECT: Conforms the title to the body of the ordinance. |

October 22, 2015

The Honorable Larry Phillips Chair, King County Council Room 1200 C O U R T H O U S E

Dear Councilmember Phillips:

One of the most important ways King County, as an employer, can support our employees is by making sure they are able to focus on themselves and their family during the hardship of a serious medical condition. At the same time, we are also always striving to be a more efficient organization that is deserving of the title, Best Run Government. This letter transmits an ordinance amending the County's family and medical leave program to achieve both of these goals. The proposed changes, a product of the partnership between the County and the Coalition of Unions representing County employees, exemplify a sensible, streamlined approach to leaves management in the County.

Federal and state law currently provide job-protected leave with health care benefit continuation for a period of up to 12 weeks when an employee is facing a serious health condition, needs to care for a family member with a serious health condition, or is bonding with a new child. That leave may be paid or unpaid, depending upon the amount of leave an employee has accrued. King County has gone above and beyond what is required under federal and state law by providing employees 18 weeks of job-protected leave with health care benefit continuation.

Under the current King County Code, coverage under King County's Family and Medical Leave (KCFML) does not begin until the employee has exhausted all accrued paid sick and vacation leave. In contrast, federal family and medical leave (FMLA) coverage begins at the first hour of an eligible employee's leave. As a result, for long-term employees who have accrued a substantial amount of leave, KCFML does not overlap with FMLA. For employees with lower leave balances, generally our newer employees and hourly employees, who are our most diverse and lowest paid employees, there can be a substantial overlap between their FMLA and KCFML leaves. Furthermore, FMLA coverage is not available for employees seeking leave to care for their domestic partner; in that case, KCFML runs from the first hour of unpaid leave. These inconsistencies create both potential inequities amongst employees

The Honorable Larry Phillips October 22, 2015 Page 2

and an administrative burden on the County when tracking KCFML use, required to ensure employees receive the benefits to which they are entitled.

Recognizing the volume of resources that are required to administer the current system for the benefit of few County employees, the County and Unions representing over 5,800 employees working in 17 agencies, covered by 59 different collective bargaining agreements, came together to draft the proposed ordinance. Under the amendment, the County's grant of 18 weeks of job-protected leave will run concurrently with leave under federal and state law and, may be paid or unpaid, depending upon the amount of leave an individual employee has available to use. This amendement will allow the County to eliminate a largely manual process for tracking family and medical leaves, furthering the County's goal of efficient and accountable government operations. The ordinance contains some minor housekeeping changes as well, to update language to reflect current practices.

Additionally, the recently adopted Motion 14348 proposed a new Paid Parental Leave benefit for eligible employees to begin in 2016. The motion specifically called for the development of a work plan and proposed legislation to be transmitted this fall that provides eligible employees with at least 12 weeks of Paid Parental Leave within a 12-month period following the birth, adoption, or foster care placement of a child. This proposed leave will not only improve employee recruitment and retention, but will also reduce the potential adverse effects of this current proposed leaves change.

Thank you for your consideration of this ordinance. If you have any questions, please contact Nancy Buonanno Grennan, Human Resources Director, at 206-447-3274.

Sincerely,

Dow Constantine King County Executive

Enclosures

cc: King County Councilmembers

<u>ATTN</u>: Carolyn Busch, Chief of Staff Anne Noris, Clerk of the Council Carrie S. Cihak, Chief of Policy Development, King County Executive Office Dwight Dively, Director, Office of Performance, Strategy and Budget Caroline Whalen, County Administrative Officer, Department of Executive Services (DES) Nancy Buonanno Grennan, Director, Human Resources Division (HRD), DES Peter Hu, Leave and Absence Management Specialist, HRD, DES

Cost analysis of implementing FMLA/KCFML recommendation

Analysis

This analysis determines the estimated cost savings of implementing the HRD recommendation of combining FMLA and KCFML into one combined benefit of up to 18 total weeks. Since this recommendation is different than the current practice there are assumed cost savings associated with this recommendation.

Using PeopleSoft payroll dataⁱ the potential cost savings of running KCFML and FMLA concurrently included three areas:

- Cost of providing medical benefits beyond 18 weeks
- Cost to backfill the employee's position beyond 18 weeks
- Cost of using overtime to cover employee's body of work beyond 18 weeks

Cost of providing medical benefits:

\$49,315 - \$83,131ⁱⁱ

Cost of overtime: \$60,972 - \$102,688ⁱⁱⁱ Cost of backfilling:

\$121,942 - \$205,377^{iv}

Parameters and Assumptions

Parameters:

- Analysis used 2013 payroll data within PeopleSoft
- All King County employees were included in the analysis
- Cost analysis used an average King County wage of \$37.00/hour (2015^v)
- Cost analysis used 18% as the King County expense for retirement/federal taxes
- Analysis used 2015 monthly flex benefit rate of \$1,409 per employee, per month
- Fiscal note for King County Council will use 2015 as the first year of potential cost savings to better reflect the current average salary and other figures used in the cost savings analysis

Assumptions/Acknowledgements:

- Even after the county transitioned to a single payroll system (PeopleSoft), although the data captured is much more accurate and extractable, it is still assumed that some portions of FMLA/KCFML leave of absence data were not captured. These exceptions were tied to time reporting errors or due to leave time reported during the 'oasis' period
- The period of time after the exhaustion of the Federal Family Medical Leave Act (FMLA) and the beginning of unpaid King County Family Medical leave (KCFML) is known as the oasis period. This is the period of time that an employee is using paid accruals after using paid accruals for the first 12 weeks of their leave under FMLA
- Recommendation is for FMLA/KCFML to be no more than 18 total weeks. This analysis does not include the impacts of using the Washington Family Care Act (WFCA) which allows employees to use accrued leave to care for family members as long as they have available paid accruals. Additionally, the disability laws of Washington State and Federal ADA laws may also extend total length of leave and decrease the cost savings associated with this analysis
- Assumed that employees will not receive or have access to medical benefits beyond the recommended 18 weeks of FMLA/KCFML
- Assumed that King County will not allow employees to use accrued paid leave beyond the recommendation of 18 total weeks of FMLA/KCFML leave

- Estimated savings did not consider the impacts of any remaining leave accruals paid out to the employee at the time of separation/retirement
- Departments choose one of the following three methods to manage the work of the employee on leave:
 - One-third (33.3%) would use overtime to manage the extra work load
 - One-third (33.3%) would backfill to manage the extra work load
 - Remaining departments would use existing resources/staff to manage the extra work load
- Assumed 8 hour work day/40 hour work week
- Assumed costs do not include any of the following. It should be noted that these costs, although not quantified as part of this estimate are considered to be substantial, whether direct or indirect costs.
 - Administrative costs (i.e., training, tracking leave, leave administration, communications)
 - Total costs associated with hiring TLT's and/or placement of backfills (i.e., newspaper, approvals, screenings, administration time)
 - Intangible cost of employee frustration with understanding their entitlements under FMLA and KCFML
 - Cost of flex benefits, if applicable, for employees used to backfill positions.

Summary

This analysis only reviewed the recommendation to run KCFML concurrently with the federal FMLA law. With the data available it is assumed that by implementing this recommendation that the County could save between \$232,229 and \$391,196 annually.

ⁱⁱ Current cost of flex benefits beyond 18 weeks of FMLA/KCFML

1) PeopleSoft query ran for employees that used any FMLA/KCFML hours in 2013

2) Sorted results by total FMLA/KCFML hours used

- 3) Used 2015 flex benefit rate of \$1,409
- 4) Used average wage of \$37.00/hr (average does not include STT employees, who are not eligible for leave thereby not applicable)
- 5) In 2013, there were 2,059 employees that used at least one hour of FMLA/KCFML
- 6) Results were determined using a high and low range of savings:
 - a. Low Range: results only include payroll hours coded as FMLA/KCFML
 - i. Calculation only included those using more than 720 hours of FMLA/KCFML. This threshold (720 hours) is based on a normal 40 hour a week schedule multiplied by 18 weeks of recommended FMLA/KCFML eligibility (18 x 40 = 720).
 - ii. Thirty-nine employees used over 720 hours of FMLA/KCFML
 - b. High Range: results include the low range but also included manual research of sick and vacation hours that appeared to be associated with the FMLA leave. This is commonly referred to as the oasis but also includes sick/vacation hours that appeared to be related to the FMLA/KCFML leave.
 - i. Only employees with at least 480 hours of FMLA/KCFML were manually researched and data resorted by new total value (FMLA/KCFML + Sick and Vacation used). This threshold (480) is based on a normal 40 hour a week schedule multiplied by the 12 weeks of Federal FMLA (12 x 40 = 480).
 - ii. Sixty-one employees used over 720 hours of FMLA/KCFML when leave related sick and vacation hours were added to their total hours

| 7) | Low Ra | ange: | |
|----|---------|--|--------------|
| | a. | Total hours used above 720 hours | 8,387 hours |
| | b. | Hours converted to days (assume 8 hour work day) | 1,048 days |
| | с. | Months of benefits (total days/30) | 35 months |
| | d. | Cost of benefits (total months * \$1,409) | \$49,315 |
| 8) | High Ra | ange: | |
| | a. | Total hours used above 720 hours (including oasis) | 14,126 hours |
| | b. | Hours converted to days (assume 8 hour work day) | 1,766 days |

ⁱ Due to the complex nature of tracking eligibility leave, specifically intermittent leave, the current practice of consecutive vs. concurrent leave, this cost analysis was limited to data from the 2013 calendar year only.

| | с. d. | | 59 months \$83,131 |
|---------------------|-----------------|--|-----------------------|
| 9) | Range: | <u> \$49,315 \$83,131</u> | |
| ⁱⁱⁱ Curr | ont cost | of overtime beyond 18 weeks of FMLA/KCFML | |
| | | ame data set as Cost of Flex Benefits | |
| | Low Ra | | |
| _) | 2011 I.u. a. | | 8,387 hours |
| | b. | One-third of total hours (33.3%) | 2,793 hours |
| | c. | | \$51,671 |
| | d. | Taxes/retirement (18%) | \$9,301 |
| | e. | Cost of low range overtime | \$60,972 |
| 3) | High R | ange: | |
| | a. | Total hours used above 720 hours | 14,126 hours |
| | b. | One-third of total hours (33.3) | 4,704 hours |
| | c. | | \$87,024 |
| | d. | | \$15,664 |
| | e. | 8 8 | \$102,688 |
| 4) | Range: | <u> \$60,972 \$102,688</u> | |
| iv c | 44 | e e a stander e la constante e e e e e e e e e e e e e e e e e e | |
| 1) | | of using backfill beyond 18 weeks of FMLA/KCFML ame data set as Cost of Flex Benefits | |
| -) | Low Ra | | |
| 2) | LOW Ka | Total hours above 720 hours | 8,387 hours |
| | а. b. | | 2,793 hours |
| | с. | | \$103,341 |
| | d. | | \$18,601 |
| | e. | Cost of low range backfill | \$121,942 |
| 3) | High R | | . , |
| , | a. | | 14,126 hours |
| | b. | One-third of total hours (33.3%) | 4,704 hours |
| | с. | Sub-total cost of backfilling (\$37.00/hr * 4,704) | \$174,048 |
| | d. | Taxes/retirement (18%) | \$31,329 |
| | e. | Cost of high range backfill | \$205,377 |
| 4) | Range: | <u>* \$121,942 \$205,377</u> | |
| | | | |

^v Average King County wage in 2015

2015/2016 FISCAL NOTE

| Ordinance/Motion No. 00- | |
|----------------------------------|------------------------|
| Title: | FMLA/KCFML Concurrency |
| Affected Agency and/or Agencies: | |
| Note Prepared By: | Brian Czerwinski |
| Note Reviewed By: | T.J. Stutman |

Impact of the above legislation on the fiscal affairs of King County is estimated to be:

Revenue to:

| Fund/Agency | Fund | Revenue | 1st Year | 2nd Year | 3rd Year | 4th Year |
|-------------------|------|---------|----------|----------|----------|----------|
| | Code | Source | | | | |
| No revenue impact | | | | | | |
| | | | | | | |
| | | | | | | |
| TOTAL | | | | | | |

| Expenditures from: | | | 2015 | 2016 | 2017 | 2018 |
|---------------------|------|------------|-------------|-------------|-------------|-------------|
| Fund/Agency | Fund | Department | 1st Year | 2nd Year | 3rd Year | 4th Year |
| | Code | | | | | |
| Across all agencies | | | (\$391,196) | (\$396,493) | (\$404,509) | (\$415,121) |
| | | | | | | |
| | | | | | | |
| TOTAL | | | (\$391,196) | (\$396,493) | (\$404,509) | (\$415,121) |

| Expenditures by Categories | 2015 | 2016 | 2017 | 2018 |
|----------------------------|-------------|---------------------|-------------|-------------|
| | 1st Year | 2nd Year | 3rd Year | 4th Year |
| Flex Benefits | (\$83,131) | (\$86 <i>,</i> 456) | (\$89,914) | (\$93,511) |
| Overtime Savings | (\$102,688) | (\$103,346) | (\$104,865) | (\$107,203) |
| Temporary Staff Savings | (\$205,377) | (\$206,691) | (\$209,729) | (\$214,406) |
| | | | | |
| TOTAL | (\$391,196) | (\$396,493) | (\$404,509) | (\$415,121) |

Assumptions:

1) Flex Benefits:

Average savings of \$88,253 over the next four years

Flex benefit rate is defined as the rate that departments pay per month for each benefits-eligible employee Healthcare costs are estimated to increase 4% each year (flex rate)

| Cost of Flex Benefits | 2015 | 2016 | 2017 | 2018 | Average |
|----------------------------------|----------|----------|----------|----------|----------|
| Total hours used above 720 hours | 14,126 | 14,126 | 14,126 | 14,126 | |
| Hours converted to days | 1,766 | 1,766 | 1,766 | 1,766 | |
| Days converted to Months | 59 | 59 | 59 | 59 | |
| Cost of Monthly Flex Benefits | \$1,409 | \$1,465 | \$1,524 | \$1,585 | |
| Accumulated Flex Benefit Costs | \$83,131 | \$86,456 | \$89,914 | \$93,511 | \$88,253 |

2) Overtime Cost Savings: Average savings of \$104,525 over the next four years

Overtime savings only included portion above and beyond the average King County wage

COLA rates according to OEFA Forecast (0.64% for 2016, 1.47% for 2017, 2.23% for 2018)

Assume that 1/3 (33.3%) of applicable leave hours would be filled using overtime

Assume an 8 hour work day/40 hours a week

| Cost of Overtime | 2015 | 2016 | 2017 | 2018 | Average |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|
| Average Wage | \$37.00 | \$37.24 | \$37.78 | \$38.63 | |
| Overtime | \$18.50 | \$18.62 | \$18.89 | \$19.31 | |
| Total hours used above 720 hours | 14,126 | 14,126 | 14,126 | 14,126 | |
| 1/3 of total hours | 4,704 | 4,704 | 4,704 | 4,704 | |
| Assumed cost of overtime | \$87,024 | \$87,581 | \$88,868 | \$90,850 | |
| Rounded cost of taxes/retirement | \$15,664 | \$15,765 | \$15,996 | \$16,353 | |
| Accumulated Overtime Costs | \$102,688 | \$103,346 | \$104,865 | \$107,203 | \$104,525 |

3) Backfill Cost Savings:

Average savings of \$209,050 over the next three years

COLA rates according to OEFA Forecast (0.64% for 2016, 1.47% for 2017, 2.23% for 2018) Assume that 1/3 (33.3%) of applicable leave hours would be filled using backfill/TLT's Assume an 8 hour work day/40 hours a week

| Backfill/TLT | 2015 | 2016 | 2017 | 2018 | Average |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|
| Average Wage | \$37.00 | \$37.24 | \$37.78 | \$38.63 | |
| Total hours used above 720 hours | 14,126 | 14,126 | 14,126 | 14,126 | |
| 1/3 of total hours | 4,704 | 4,704 | 4,704 | 4,704 | |
| Assumed cost of backfill | \$174,048 | \$175,162 | \$177,737 | \$181,700 | |
| Rounded cost of taxes/retirement | \$31,329 | \$31,529 | \$31,993 | \$32,706 | |
| Estimated Backfill Costs | \$205,377 | \$206,691 | \$209,729 | \$214,406 | \$209,051 |